

JABATAN PEMBANGUNAN PERSEKUTUAN KEMENTERIAN SUMBER MANUSIA

Department of Skills Development Ministry of Human Resources, Malaysia











OCCUPATIONAL FRAMEWORK SECTION C: MANUFACTURING GROUP 222: MANUFACTURE OF PLASTICS PRODUCTS



JABATAN PEMBANGUNAN KEMAHIRAN KEMENTERIAN SUMBER MANUSIA

Department of Skills Development

Ministry of Human Resources, Malaysia

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ABSTRACT

The Malaysian plastics industry is a well-established industry with a strong performance record and is an important contributor to high skilled and high-income employment. The plastics industry is considered one of the most dynamic growth sectors in the Malaysian manufacturing sector. The Malaysian plastics industry is a major supporting industry to many other important sectors including the electrical and electronics (consisting primarily MNCs), automotive and food packaging industries, through the supply of plastics parts and components and plastics packaging materials. The Malaysian Plastics Manufacturing Association (MPMA) is the major representative body of the industry. Throughout the years, MPMA has been emphasising and allocating resources to the training and skills upgrading of our members. In order for the industry to have an orderly and structured training programme, MPMA developed its first Malaysian Plastics Industry Technology Roadmap in 2009. The Roadmap was further reviewed and subsequently revised in 2016 to consider new market developments and changes in technology. The Roadmap is aimed at transforming the Malaysian plastics industry into a world class player. To achieve world-class status, plastics manufacturers need to improve their competencies and shift from lower value-added activities, to new competencies or higher skills through capacity building and training. The Occupational Framework (OF) for the Manufacture of Plastics Products is a key tool for identifying, reporting and monitoring the skills demand and supply in the Malaysian plastics industry. The OF includes the OS of the plastics industry, the career paths for human capital and the generic list of job responsibilities for the workers in the plastics production sector. The OF is a preliminary process in developing relevant National Occupational Skills Standard (NOSS) for the industry. The NOSS developed would be used as a reference document to conduct skills and certification trainings. The OF for Manufacture of Plastics Products is based on the Malaysian Standards Industrial Classification 2008 (MSIC 2008) under Division 22, Group 222 – Manufacture of Plastics Products. The industry represents one of the most innovative sectors in the economy, which combines all of the key future technologies including electronics, robotics, materials and software integration and thus a key player in the next industrial revolution - Industry 4.0. The total number of job area identified is 46 with 210 job titles. A total of 94 job titles identified as relevant to Industry 4.0. The OF for Manufacture of Plastics Products is divided into several chapters. In order to develop the OF on the Manufacture of Plastics Products, all information related to the aforesaid sector was gathered through literature review and workshop sessions with industry experts.

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GLOSSARY

Component Part of system.

Occupational Framework

The outcome of the occupational analysis process to identify the occupational structure of an industry consists of Occupational Structure (OS), Job Description (JD) and Skills in Demand.

National Occupational Skills Standard (NOSS) Specification of the competencies expected of a skilled worker who is gainfully employed in Malaysia in an occupational area, level, and pathway to achieve the competencies and is gazetted in Part IV of National Skills Development Act 652.

Scope of study

Scope and delimitation of the study are two elements of a research paper that inform the reader what information is included in the research and explain why the author chose that information. Although the scope and delimitation explain the way a study is limited, this information adds credibility to research.

Acts A formal decision, law, or the like, by a legislature, ruler, court, or other

authority; decree or edict; statute; judgment, resolve, or award.

LIST OF ABBREVIATION

CBT Competency Based Training

DESCUM Development of Standard and Curriculum

DOE Department of Environment

DOSH Department of Occupational Safety and Health

DSD Department of Skills Development

E&E Electric & Electronics

EU European Union

FGD Focus Group Discussion

ITA Investment Tax Allowance

ILB Industry Lead Body

IR 4.0 Industry Revolution 4.0OA Occupational Analysis

OF Occupational FrameworkOD Occupational DescriptionOS Occupational Structure

MIDA Malaysian Investment Development Authority

MITI Ministry of International Trade and Industry

MOSQF Malaysian Occupational Skills Qualification Framework

MQA Malaysia Qualification Agency

MQF Malaysian Qualification Framework

MPMA Malaysian Plastics Manufacturing Association

ML Manufacturing License

MSIC Malaysian Standard Industrial Classification

MSC Malaysian Skills Certificate

MSD Malaysian Skills Diploma

MSAD Malaysian Skills Advanced Diploma

NOSS National Occupational Skills Standard

PIA Promotion of Investment Act

PS Pioneer Status

RMCD Royal Malaysian Customs Department

CHAPTER 1 INTRODUCTION

1.1 Chapter Introduction

This chapter explains the objectives, scope and problem statements of the Occupational Framework (OF) on the Manufacture of Plastics Products. The concept of OF and its function in the area of skills training and curriculum development are also elaborated in this chapter.

There have been various NOSS documents developed for plastics products manufacturing industry. The analysis on the Occupational Structure (OS) of this area of specialisation under the Ministry of Human Resources (MoHR) was last developed in 2013. This study and analysis are important to ensure the plastics sector requirements for human capital development are identified.

1.1.1 Research Background

OF is a process of acquisition and use of information about human capital development requirements, economic trends, job demand, and job responsibilities. The analysis only focuses on manufacturing of plastics products. The content of the analysis is important, so that based on the findings/knowledge, it would assist the industry to plan its future course of action. The analysis also determines the industry's economic performance and its benchmark against neighbouring countries. The methodology includes document analysis and focus group discussions.

1.1.2 National Skills Development Act 2006 (Act 652)

The National Skills Development Act 2006 (Act 652) came into effect on 1st September 2006, after it was officially gazetted on 29th June 2006, with the mandate of promoting skills training, the development and improvement of a person's abilities which are needed for vocations, and to provide for other matters connected therewith. The Act 652 is significant because, for the first time in the history of skills training in Malaysia, a national legislation has been enacted solely and exclusively for skills training and development. In addition, the meaning and scope of skills training have been clarified and given a statutory interpretation that can be used to distinguish it from other components of the country's national education and training system. The Act 652 also provides for the implementation of a Malaysian Skills Certification System, leading to the award of five (5) levels of

national skills qualification, namely Malaysian Skills Certificate Level 1, 2 and 3; Malaysian Skills Diploma, Level 4; and Malaysian Skills Advanced Diploma, Level 5.1

1.1.3 Malaysia Qualification Framework (MQF)

The Malaysia Qualification Framework refers to the policy framework that satisfies both the national and international recognised qualifications. It comprises of titles and guidelines, together with the principles and protocols covering articulation and issuance of qualifications and statements of attainment. The element of the qualification framework indicates the achievement for each qualification title. It will also provide progression routes for all the graduates in the respective occupational fields.

The MQF has eight levels of qualification in three sectors and supported by lifelong education pathways as shown in the Figure 1.1. MQF Charts. DSD governs the skills sector, of which there are five (5) levels of skills qualification. The definition for each level of skills qualification is specified in Malaysian Occupational Skills Qualification Framework (MOSQF).

MQF			LIFELONG	
Levels	Skills	Vocational and Technical	Higher Education	LEARNING
8			Doctoral Degree	
7			Master's Degree	Accr
6			Bachelor's Degree	Accreditation of Prior Exp Learning (APEL)
5	Malaysian Skills Advanced Diploma	Advanced Diploma	Advanced Diploma	ion of earnir
4	Malaysian Skills Diploma	Diploma	Diploma	f Prion
3	Malaysian Skills Certificate 3	Vocational and Technical Certificate	Certificate	r Experientia PEL)
2	Malaysian Skills Certificate 2			ential
1	Malaysian Skills Certificate 1			

Figure 1.1: Malaysia Qualification Framework (MQF) Chart

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¹ Department of Skills Development. Guidelines for Occupational Framework Action Research 2018: http://www.skillsmalaysiainvite.gov.my/wp-content/files_mf/1402092228SMIGuideBook.pdf

1.1.4 Occupational Framework

OF is the outcome of the occupational analysis process to identify the OS of an industry. OF which was previously known as Occupational Analysis (OA) consists of OS, Job Description (JD) and Skills in Demand. The development of the OF is a preliminary process in developing relevant National Occupational Skills Standard (NOSS). The NOSS shall then use as the basis to conduct skills training and skills certification of competent personnel.

1.1.5 National Occupational Skills Standard (NOSS)

National Occupational Skills Standard (NOSS) is defined as a specification of the competencies expected of a skilled worker who is gainfully employed in Malaysia in an occupational area, level, and pathway to achieve the competencies and is gazetted in Part IV of National Skills Development Act 652. NOSS is developed by the sector experts based on the needs of the sector and is utilised as the main tool in the implementation of the Malaysian Skills Certification System in which the performance of existing sector workers and trainees are assessed based on NOSS for awarding of a Malaysian Skills Certificate.

1.1.6 Competency Based Training (CBT)

Competency Based Training (CBT) is an approach to vocational training which emphasises on what a person can do in a workplace as a result of education and training obtained. CBT is based on performance standards which are set by the sector with the main focus on measuring the performance while considering knowledge and attitude rather than the duration taken to complete the course. CBT is a learner-centric; outcome-based approach to training which allows each individual to develop skills at their own pace for a similar outcome, thus meaning training practices can be customised for each individual to achieve a similar outcome. CBT concept is the basis of the Malaysian Skills Certification system which is coordinated by DSD.

1.2 Objective of Study

The objectives of the study are as below:

- i) To produce an OS from data analysis, interviews, site visits and focus group;
- ii) To determine job descriptions of each job title from the OS; and
- iii) To investigate the skills in demand in the sector.

1.3 Scope of Study

The scope of work for the study to develop OF are as listed below:

- i) To conduct the literature review on the current sector;
- To consult with relevant sector representatives to obtain expert input for the determined sector;
- iii) To perform focus group discussion with the sector representatives, interviews, and/or any other methods in order to achieve the study outcome.

1.4 Justification for MSIC Section Selection

The selection of MSIC's Section C, Manufacturing and Division 22² for this study is based on the following justifications:

- i) The scope of Manufacturing of Plastics Products industry is in tandem with the description of Group 222 under Section C: The division includes the specialised repair of goods produced in the manufacturing sector with the aim to plastics product. This group includes the processing of new or spent (i.e. recycled) plastics, resins into intermediate or final products, using such processes as compression moulding, extrusion moulding, injection moulding, blow moulding and casting. For most of these, the production process is such that a wide variety of products can be made.
- ii) The current NOSS registry as published in i-NOSS³ (retrieved on May 2018) has grouped specific NOSS under division 22. The complete list of NOSS developed under this division is laid out in Chapter 2 under subtopic 2.5.

² Department of Statistics, Malaysia. The Malaysia Standard Industrial Classification 2008 (MSIC 2008) Version 1.0: https://www.dosm.gov.my.p62.

³ Department of Skills Development, Malaysia: http://inoss.gov.my/index.php/main

1.5 Chapter Conclusion

This preliminary chapter discusses on the scope and outcome of the OF development. The main purpose of conducting OF analysis is to produce an OS from data analysis, interviews, site visits and focus group discussion. Also, the analysis is to determine job descriptions of each job title from the OS and to investigate the skills in demand for the sector.

The scope of development for the Manufacturing of Plastics Products OF is based on the Malaysia Standard Industrial Classification 2008 (MSIC Version 1.0) structure so as to ensure that the job classification is defined in the same Section, Division and Group. This chapter also provides the definition and summary of Competency Based Training (CBT) which is the adopted methodology used in Malaysia for the implementation of skills training.

In order to conduct the OF for the Manufacture of Plastics Products, all the information related to the aforesaid sector will be compiled through literature review and brainstorming sessions with experts from the sector which will be further discussed in the next chapter.

CHAPTER 2 LITERATURE REVIEW

2.1 Chapter Introduction

This chapter emphasises on the explanation of the plastics manufacturing industry. It focuses on the current scenario in Malaysia, introduction to government bodies and related government policies, the industry's development plans and a brief overview of its competitors at international level.

The findings in this chapter were obtained via literature review, observation, interviews with sector practitioners and discussions during workshops with development panel members. This literature review was further discussed with panel members so as to obtain an insight into the matters at hand from a practitioner's perspective.

2.2 Definition of Research Area

The research area focusses on activities of manufacturing of plastics products. As stated earlier, the definition of the research area is aligned with MSIC. Based on MSIC 2008⁴, definition and scope of coverage of the OF is as per Table 2.1.

Table 2.1: MSIC Group Manufacturing for Plastics Products

MSIC Section	С	Manufacturing
MSIC Division	22	Manufacture of Rubber and Plastics Products
MSIC Group	222	Manufacture of Plastics Products

This division is characterised by the raw materials used in the manufacturing process. However, this does not imply that the manufacture of all products made by these materials are classified here.

This group (MSIC Group 222)⁵ includes the processing of new or spent (i.e. recycled) plastics, resins into intermediate or final products, using such processes as compression moulding, extrusion moulding, injection moulding, blow moulding and

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⁴ Department of Statistics, Malaysia. The Malaysia Standard Industrial Classification 2008 (MSIC 2008) Version 1.0: https://www.dosm.gov.my. p62.

⁵ Ibid

casting. For most of these, the production process is such that a wide variety of products can be made.

2.3 Scope of Occupational Framework Based on MSIC 2008

The scope of study for this analysis is based on the production activities of the plastics product. Plastics production activities from the product development stage, production operation and quality management, which include primary and secondary process. By means, the content covered in this document is industrial services that generally relates to the production of plastics product.

2.3.1 MSIC Definition

a. MSIC Section (C - Manufacturing)6

Table 2.2: MSIC Section and Description

Classification	Code	Description
Section	С	Manufacturing
		This section, Manufacturing, includes the physical or chemical transformation of materials, substances, or components into new products, although this cannot be used as the single universal criterion for defining manufacturing (see remark on processing of waste below). The materials, substances, or components transformed are raw materials that are products of agriculture, forestry, fishing, mining or quarrying as well as products of other manufacturing activities. Substantial alteration, renovation or reconstruction of goods is generally considered to be manufacturing.
		This section includes manufacture of food products, beverages, tobacco products, textile, wearing apparel, leather, wood and products of wood and cork (except furniture), articles of straw and plaiting materials, paper and paper products, printing and reproduction of recorded media, coke and refined petroleum products, chemicals and chemical products, basic pharmaceutical products and pharmaceutical properties, rubber and plastics products, other non-metallic mineral product, basic metal, fabricated metal products, except machinery and equipment, computer, electronics and optical products, electrical equipment, machinery and

⁶ Department of Statistics, Malaysia. The Malaysia Standard Industrial Classification 2008 (MSIC 2008) Version 1.0: https://www.dosm.gov.my.p76.

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The recovery of waste, i.e. such as the processing of waste into secondary raw materials is classified in class 3830 (Materials recovery). While this may involve physical or chemical transformations, this is

Classification Co	ode	Description
		not considered to be a part of manufacturing. The primary purpose of these activities is considered to be the treatment or processing of waste and they are therefore classified in Section E (Water supply; sewerage, waste management and remediation activities). However, the manufacture of new final products (as opposed to secondary raw materials) is classified in manufacturing, even if these processes use waste as an input. For example, the production of silver from film waste is considered to be a manufacturing process. Specialised maintenance and repair of industrial, commercial and similar machinery and equipment is, in general, classified in division 33 (Repair, maintenance and installation of machinery and equipment). However, the repair of computers and personal and household goods is classified in division 95 (Repair of computers and personal and household goods), while the repair of motor vehicles is classified in division 45 (Wholesale and retail trade and repair of motor vehicles and motorcycles). The installation of machinery and equipment, when carried out as a specialized activity, is classified in 3320

b. MSIC Division (22 – Manufacture of Rubber and Plastics Products)⁷

Table 2.3: MSIC Division and Description

Classification	Code	Description
Division	22	Manufacture of Rubber and Plastics Products
		This division includes the manufacture of rubber and plastics products. This division is characterised by the raw materials used in the manufacturing process. However, this does not imply that the manufacture of all products made of these materials is classified here. GROUP 221 Manufacture of rubber products This group includes the manufacture of rubber
		products.

 $^{^7}$ Department of Statistics, Malaysia. The Malaysia Standard Industrial Classification 2008 (MSIC 2008) Version 1.0: https://www.dosm.gov.my.p137.

Classification	Code	Description
		GROUP 222 Manufacture of plastics products This group includes the processing of new or spent (i.e. recycled) plastics resins into intermediate or final products, using such processes as compression moulding, extrusion moulding, injection moulding, blow moulding and casting. For most of these, the production process is such that a wide variety of products can be made.

c. MSIC Group⁸

Table 2.4: MSIC Group and Description

Classification	Code	Description
Group	222	Manufacture of Plastics Products This group includes the processing of new or spent (i.e. recycled) plastics resins into intermediate or final products, using such processes as compression moulding, extrusion moulding, injection moulding, blow moulding and casting. For most of these, the production process is such that a wide variety of products can be made.
Class	2220	Includes: a) 22201 Manufacture of semi-manufacturers of plastics products - Manufacture of semi-manufactures of plastics products (e.g. plastics plates, sheets, blocks, film, foil, strip, etc.) b) 22202 Manufacture of finished plastic products - Manufacture of plastic tubes, pipes and hoses; hose and pipe fittings c) 22203 Manufacture of plastic articles for the packing of goods - Manufacture of plastics articles for the packing of goods (e.g. Plastics bags, Sacks, containers, boxes, cases, carboys, bottles)

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 $^{^8}$ Department of Statistics, Malaysia. The Malaysia Standard Industrial Classification 2008 (MSIC 2008) Version 1.0: https://www.dosm.gov.my.p137

Classification	Code	Description
		 d) 22204 Manufacture of builders' plastic ware Plastic door, windows, frames, shutters, blinds, skirting boards Tanks, reservoirs Plastic floor, wall or ceiling coverings in rolls or in the form of tiles, etc. Plastic sanitary ware (e.g. plastic baths, shower baths, washbasins, lavatory pans, flushing cisterns, etc.)
		Excludes:
		a) manufacture of plastic luggage, see 1512
		 b) manufacture of plastic footwear, see 15202 c) manufacture of plastic in primary forms, see 20131
		d) manufacture of articles of synthetic or natural rubber, see group 221
		 e) manufacture of plastic furniture, see 3100 f) manufacture of mattresses of uncovered cellular plastic, see 31003
		g) manufacture of plastic sports requisites, see 3230
		h) manufacture of plastic games and toys, see 3240
		 i) manufacture of plastic medical and dental appliances, see 3250
		j) manufacture of plastic ophthalmic goods, see 3250
		 k) manufacture of plastic hard hats and other personal safety equipment of plastic, see 32909

2.4 Key Stakeholders

The key stakeholders for the plastics industry in Malaysia comprise of government agencies, regulatory bodies, industry associations and professional bodies.

2.4.1 Government Agencies and Regulatory Bodies

These are the Government Agencies that are empowered by the legislation according to the scope and powers are given in the related acts that directly regulate the manufacturing of plastics products sector in Malaysia.

Table 2.5: List of Stakeholder in Plastics Products Manufacturing Sector

	RESPONSIBILITIES
Malaysian Investment Development Authority (MIDA)	Incorporated as a statutory body under the Malaysian Industrial Development Authority (MIDA) Act, the establishment of MIDA in 1967 was hailed by the World Bank as "the necessary impetus for purposeful, positive and coordinated promotional action" for Malaysia's industrial development. Today, MIDA's is Malaysia's cutting-edge, dynamic and pioneering force in opening pathways to new frontiers around the globe. MIDA assists companies which intend to invest in the manufacturing and services sectors, as well as facilitates the implementation of their projects. The wide range of services provided by MIDA includes providing information on the opportunities for investments, as well as facilitating companies which are looking for joint venture partners.9
	facilitate the growth of different sub-sectors within the manufacturing industry. The plastics industry is under the purview of the Chemical and Advanced Materials Division. The function of the Chemical and Advanced Material Division is to support the Chemical and
	Investment Development

-

⁹ Malaysian Investment Development Authority (MIDA): www.mida.gov.my.home/about-mida/posts.

NO.	ORGANISATIONS	
		Advanced Materials industries, including plastics, in the following manner¹0: • Evaluate applications for Manufacturing licences, tax incentives and expatriate posts • Conduct domestic specific project missions (DSPM) to encourage expansion/diversification by the local players and continuous engagement with captains of the industry to develop the industry and its ecosystem • Organise specific seminars and conferences • Organise briefing and dialogue with relevant industry associations to identify the roadblocks, direction and development of the industry • Identify and promote industries with potential for development in Malaysia • Monitor the development of approved projects • Handle specific enquiries relating to industry MIDA and MPMA are in close collaboration to address the issues faced by the plastics industry as well as to promote awareness on MIDA's incentives and facilitations related to the plastics industry.
2.	Ministry of International Trade and Industry (MITI)	The Ministry of International Trade and Industry (Kementerian Perdagangan Antarabangsa dan Industri), abbreviated MITI, is a ministry of the Government of Malaysia that is responsible for international trade, industry, investment, productivity, small and medium enterprise, development finance institution, halal industry, automotive, steel, strategic trade. The Minister of International Trade and Industry administers his functions through the Ministry of International

 10 Malaysian Investment Development Authority (MIDA): http://www.mida.gov.my/home/staff-directory/posts/?group=60023eb69cfcaa383a08e20b5d22596a

NO.	ORGANISATIONS	OVERVIEW, ROLES, FUNCTIONS, AND
		RESPONSIBILITIES Trade and Industry and a range of other government agencies. 11 MITI and MPMA are in consultations on formulation/revision of policies related to the plastics industry, including Free Trade Agreement negotiations, trade practices and labour related issues.
3.	Department of Occupational Safety and Health (DOSH)	A department under the Ministry of Human Resources. This department is responsible for ensuring the safety, health, and welfare of people at work as well as protecting other people from the safety and health hazards arising from the activities from various sectors. As a government agency, the department is responsible for the administration and enforcement of legislation related to occupational safety and health of the country, with a vision of becoming an organisation which leads the nation in creating a safe and healthy work culture that contributes towards enhancing the quality of working life. 12 Plastics production manufacturers are required to comply with DOSH requirements including regular health check for workers, control, labelling, handling and storage for harmful chemical, carry out Chemical Health Risk Assessment (CHRA), equipment safety audit and any other compliance requirement based on Occupational Safety and Health Act 1994 and Factories and Machinery Act 1967 (Revised 1974)
4.	Department of Environment (DOE)	The main function of the DOE is to prevent, eliminate, control pollution and improve the environment, consistent with the purposes of the Environmental Quality Act 1974 and the regulations thereunder DOE is also responsible for the implementation of the resolutions decided by the conventions of the international

Ministry of International Trade and Industry (MITI):
 http://www.miti.gov.my/index.php/pages/view/1977?mid=27.
 Department of Occupational Safety and Health (DOSH): http://www.dosh.gov.my/index.php/en/aboutus/dosh-profile

NO.	ORGANISATIONS	OVERVIEW, ROLES, FUNCTIONS, AND RESPONSIBILITIES
		environment such as Vienna Convention for the protection of the Ozone Layer 1985, Montreal Protocol on Substances That Deplete the Ozone Layer, 1987, the Basel Convention on the Transboundary Movement of Hazardous Waste and Their Disposal Act 1989 and other areas while the success of programs of bilateral cooperation and multilateral cooperation between Indonesia, Singapore and other ASEAN countries on environmental management. ¹³ Plastics production manufacturers are required to comply with DOE requirements, including water, air, noise pollution control and scheduled waste management.
5.	Royal Malaysian Customs Department (RMCD)	RMCD plays a role in driving economic growth and safeguarding security country and people's well-being through three main functions including collecting government revenue, providing facilitation to the commercial & industrial sector and enforcing the legislation. 14 Plastics production manufacturers are required to comply with RMCD requirements to import and export plastics raw material and finished product according to the relevant Harmonised Commodity Description and Coding System (HS Code)

Department of Environment (DOE): https://www.doe.gov.my/portalv1/en/tentang-jas/pengenalan/dasar-alam-sekitar.
 Royal Malaysia Custom Department (RMCD): http://www.customs.gov.my/en/ci/Pages/ci_ed.aspx

2.4.2 Industry Association and Professional Bodies

There is only one industry association that is related to this industry. The role and responsibilities of the association are described below:

Table 2.6: Industry Association and Professional Bodies & its Function

OVERVIEW, ROLES, FUNCTIONS AND NO. ORGANISATIONS **RESPONSIBILITIES** 1. Malaysian Plastics The Association was registered with the Manufacturers Registrar of Societies in 1967. MPMA is the Association official voice of the Malaysian plastics industry, (MPMA) representing its members and the industry in Government interaction, spearheading the plastics industry's growth by providing the platforms to assist members to be globally competitive.15 MPMA currently has about 750 members which represent about 60 percent of plastics manufacturers in the country and account for 80 percent of the country's total production of plastics products. The objectives of MPMA are as follows: To promote the use, manufacture and processing of plastics. To protect, assist and enhance the ii. interest of manufacturers of plastics. iii. To organise and provide various means of training to help upgrade the technological level of the plastics industry. To encourage co-operation among iv. manufacturers of plastics products, both within and outside Malaysia. ٧. gather, analyse and provide statistical and technical data as well as other information of interest. To provide a platform for members to vi. interact and to foster closer rapport among members. vii. To cooperate with other trade associations. non-governmental organisations and other bodies of

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¹⁵ Malaysian Plastics Manufacturers Association (MPMA)

NO.	ORGANISATIONS	NS OVERVIEW, ROLES, FUNCTIONS AND RESPONSIBILITIES							
		common interest to ensure the healthy growth of the plastics industry. viii. To collaborate with the Government in the promotion of the plastics industry towards achieving the country's vision of becoming a developed nation by 2020. ix. To promote the growth of the plastics industry and transform it into a global player taking into cognisance its social responsibility, via sustainability practices towards the environment and community.							

2.5 Legislations, Policy and Initiatives

It is imperative that this research has to refer to legislation, bylaws and policies that are directly related to Manufacture of Plastics Products.

2.5.1 Government Legislations

The following legislation is relevant to the division of Manufacture of Plastics Products.

Table 2.7: List of Legislations and the related Enforcement Agency in Plastics Product Manufacturing

NO.	LEGISLATIONS	ENFORCEMENT AGENCY	DESCRIPTION OF LEGISLATIONS					
1.	Factories and Machinery Act 1967 (Revised 1974)	Department of	This Act is to provide the control of factories with respect to matters relating to the safety, health and welfare of persons therein, the registration and inspection of machinery and for matters connected therewith. ¹⁶					
2.	Occupational Safety and Health Act 1994	Occupational Safety and Health (DOSH)	This Act is for securing the safety, health and welfare of persons at work, for protecting others against risks to safety or health in connection with the activities of persons at work. ¹⁷					
3.	Promotion of Investments Act 1986	Ministry of Finance (MoF)	This Act covers investments in the manufacturing, agriculture, tourism (including hotel) and approved services sectors as well as R&D, training and environmental protection activities. The direct tax incentives grant partial or total relief from income tax payment					

¹⁶ Department of Occupational Safety and Health (DOSH). Factories and Machinery Act 1967 (Revised 1974): http://www.dosh.gov.my/index.php/en/list-of-documents/acts/26-03-factories-and-machinery-act-1967-revised-1974-acts-139/file

¹⁷ Department of Occupational Safety and Health (DOSH). Occupational Safety and Health Act 1994: http://www.dosh.gov.my/index.php/en/list-of-documents/acts/23-02-occupational-safety-and-health-act-1994-act-514/file

NO.	LEGISLATIONS	ENFORCEMENT AGENCY	DESCRIPTION OF LEGISLATIONS					
			for a specified period, while indirect tax incentives are in the form of exemptions from import duty, sales tax and excise duty. ¹⁸					
4.	Industrial Coordination Act 1975	Malaysian Investment Development Authority (MIDA)	An Act to provide for the coordination and orderly development of manufacturing activities in Malaysia, for the establishment of an Industrial Advisory Council and for other matters connected therewith or incidental thereto. ¹⁹					
5.	Environmental Quality Act 1974	Department of Environment (DOE)	This Act is for the prevention, abatement, control of pollution and enhancement of the environment, and for purposes connected therewith. ²⁰					

¹⁸ Ministry of Finance (MoF). Promotion of Investments Act 1986:

http://www.treasury.gov.my/index.php/en/tax/item/1160-promotion-of-investment-act-1986.html

¹⁹ Malaysian Investment Development Authority (MIDA). Industrial Coordination Act 1975: http://www.mida.gov.my/env3/uploads/Publications_pdf/Guide_For_MalaysianManufacturers/English/english.p

df 20 Department of Environment (DOE). Environmental Quality Act 1974: https://www.doe.gov.my/portalv1/wp-content/uploads/2015/01/Environmental_Quality_Act_1974_-_ACT_127.pdf

2.5.2 Government Policies and Initiatives

Below are the policies and incentives that are relevant to the Manufacturing of Plastics Products in Malaysia.

i) Investment Policies for Plastics Industry

a. Guidelines of Manufacturing License

The Industrial Coordination Act 1975 requires manufacturing companies with shareholders' funds of RM2.5 million and above or engaging 75 or more full time paid employees to apply for a manufacturing license. The manufacturing license application will be processed by the Malaysian Investment Development Authority (MIDA).²¹

b. Guidelines for Expat post

The consideration of expatriate posts will be based on the company's requirement and merits of the case.

- The company must submit the following documents before the expatriate post can be considered:
 - Companies Commission of Malaysia
 - ML and/or Incentive
 - Business license
- Minimum basic salary of at least RM5,000 (term-post) and academic qualification with experience in related field.
- The approval will be automatically cancelled if the company failed to fill-in the approved expatriate post within one (1) year from the date of the approval letter.

 $http://www.mpma.org.my/Documents/1.0\%20 Presentation\%20 Slide_Chemical\%20\&\%20 Advanced\%20 Materia~1\%20 Division\%20.pdf$

²¹ Malaysian Plastics Manufacturers Association (MPMA). Government Policies, Facilitations & Assistance for The Plastics and The Mould and Die Industries in Malaysia:

ii) Incentive for Targeted Plastics Sectors in Manufacturing

Below is the incentive for industry players from the Malaysian government

 a. Promoted List Under Promotion of Investment Act (PIA) 1986 – Related to Plastics (effective 22 March 2012)²²:

General List	 Manufacture of plastics products, such as: Specialised plastics films or sheets Geosystem products Engineering plastics products Products moulded under clean room conditions Biopolymers or products thereof
	 Manufacturing related services – recycling of waste such as: Toxic & nontoxic waste Biodegradable disposable packaging products and household wares
High Technology	Development and manufacture of advanced polymers and biopolymers
Small Scale	Manufacture of plastics products, such as: Decorative panels & ornaments Epoxy encapsulation moulding compound

b. Main Incentives

General List	 Pioneer Status (PS) Income tax exemption ranging from 70% or 100% for a period of 5 or 10 years Investment Tax Allowance (ITA) 60% or 100% on qualifying capital expenditure for 5 years. Can be offset against 70% or 100% of the statutory income.
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²² Malaysian Plastics Manufacturers Association (MPMA). Government Policies, Facilitations & Assistance for The Plastics and The Mould and Die Industries in Malaysia: http://www.mpma.org.my/Documents/1.0%20Presentation%20Slide_Chemical%20&%20Advanced%20Materia l%20Division%20.pdf

Small Companies List	Pioneer Status (PS)100% income tax exemption for a period of 5 years					
	 Investment Tax Allowance (ITA) 60% on qualifying capital expenditure for 5 years. Can be offset against 100% of the statutory income. 					

c. Other Incentives

Reinvestment Allowance	60% on qualifying capital expenditure for 15 consecutive years. Under the 2016 Budget, the Malaysian Government has agreed to provide a special RA for 3 years to companies in manufacturing and selected agricultural sectors, whose RA have expired. (Year of assessment of 2016 - 2018) (Application to be submitted to the IRB)
Import Duty Exemption	For raw materials and components (Application to be submitted to Tariff Division, MIDA)
Others	Capital Allowance to Increase Automation in Labour-Intensive Industries Incentive for Less Developed Areas Green Technology Incentive

2.6 Industry and Market Intelligence

Industry and market intelligence are the collection and distribution of data on a sector by using a variety of approaches. The sector will be able to utilise this information to make business decisions, manpower developments and training requirements. Industry intelligence is critical for developing strategies in the areas of manpower development and the impact of those developments.

2.6.1 Current Plastics Industry Outlook in Malaysia

i) Overview

There are about 1,300 plastics manufacturing companies operating in both Peninsular and East Malaysia, with a total employment of 82,000 workers. In 2017, the plastics industry registered a total turnover of RM29.80 billion, representing an increase of 9.1% from RM27.32 billion in 2016. Exports increased substantially by 11.2%, from RM13.11 billion in 2016 to RM14.58 billion in 2017²³. Figure 2.1 shows the turnover and growth rate of the plastics industry from 2005 – 2017. Increased demand from developed countries, particularly the EU and Japan, had boost exports of plastics products, especially the substantial increase of 18.5% in export of plastic films.

In addition, Malaysia recorded a huge export of more than RM300 billion in 2017 of electrical and electronics products, which drove up demand for many plastics parts and components that were used in the E&E sector. This represents a huge indirect export of plastics products.

²³ Department of Statistics Malaysia (DOSM), Monthly Manufacturing Statistics (Various Issues): https://www.dosm.gov.my/v1/index.php?r=column/cpublication&menu_id=S2E5ZklhckxmejVSaFFJb29acXZvUT09

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Turnover (RM billion)	8.5	8.8	9.4	11.5	14	15.1	15.5	16.4	14.6	15.8	16.1	15.94	17.94	19.37	24.77	27.32	29.8
Growth rate (%)	17	0.5	5	7	22	9.2	3	6	-9.8	8.2	2.1	-1	4.5	8	27	10.3	9.3

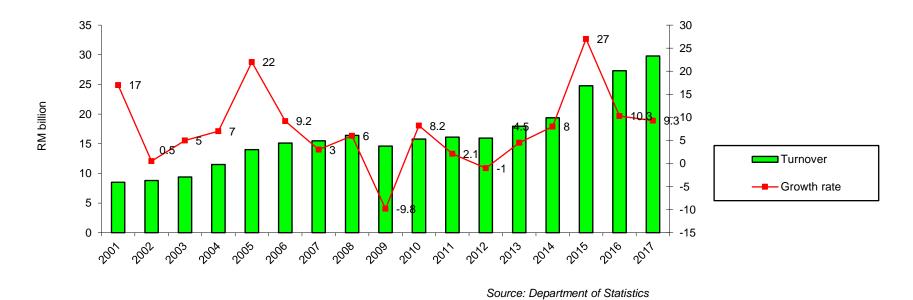


Figure 2.1: Turnover and Growth Rate of the Plastics Industry (2001-2017)

ii) Major market segments

The plastics industry is a major supporting industry to many other important sectors including the electrical and electronics, automotive, construction, agriculture and food packaging industries through the supply of plastics parts and components.

Packaging sub-sector, consisting mainly of bags and films as well as rigid materials (bottles and containers), is the largest market sub-sector which commands 48% of the total market share. About 90% of the bags and films produced are exported. This is followed by the electrical and electronics (E&E) sub-sector, 27%. The supply plastics parts and components are critical to support the growth of the E&E sub-sector, particularly, the consumer electronics which comprising mostly television and air-conditional units. The automotive and construction is the third largest sub-sectors, both commanding 8% of the total market share.²⁴ Plastics parts and components are mainly used to reduce the car weight. Breakdown of the major market segments for plastics product for 2017 is shown in Figure 2.2.

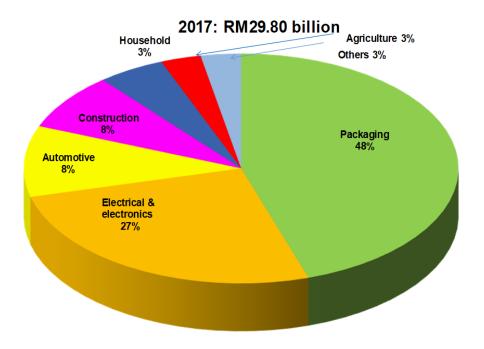


Figure 2.2: Major Market Segments for Plastics Product for 2017

²⁴ Malaysian Plastics Manufacturers Association (MPMA). Performance of The Malaysian Plastics Industry 2017 Report

iii) Exports

Malaysian made plastics products are well known for their consistent quality and competitive prices. Plastics products are mainly exported to the developed nations, including the European Union (EU), United States, Japan, Australia and Singapore. Based on data acquired from the Department of Statistics Malaysia, total exports of plastics products for 2017 amounted to RM14.58 billion, representing an increase of 11.2% from RM13.12 billion in 2016 as shown in Figure 2.3: Export and Import of Plastics Products (2001-2017). ²⁵

Exports accounted for half of the total plastics products manufactured (RM29.80 billion). The sudden drop in export/turnover ratio in 2015 was due to a revised method of computation by the Department of Statistics. Despite the sudden change, the increasing exports/turnover ratio over the years as shown in Figure 2.4: Exports/Sales Turnover Ratio, indicated that Malaysian producers are expanding their market overseas instead of competing in the limited domestic market.

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²⁵ Department of Statistics Malaysia (DOSM), Malaysia External Trade Statistics Online: https://metsonline.stats.gov.my/

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Export (RM billion)	3.72	3.92	4.53	5.57	6.67	7.67	8.38	9.3	8.3	9.4	10.15	10.05	10.7	11.94	12.96	13.12	14.56
Import (RM billion)	3.23	4.01	4.01	4.72	4.86	6	5.86	5.53	5	5.84	6.57	6.65	6.94	7.35	9.09	10	11.56

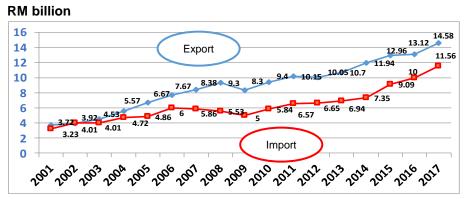


Figure 2.3: Export and Import of Plastics Products (2001-2017)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Turnover (RM billion)	8.5	8.8	9.4	11.5	14	15.1	15.1	16.4	14.6	15.8	16.1	17.1	17.9	19.4	24.6	27.3	29.5
E/T ratio	0.44	0.45	0.48	0.48	0.48	0.52	0.53	0.57	0.57	0.59	0.63	0.59	0.6	0.62	0.52	0.48	0.49

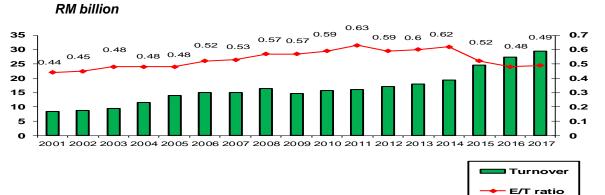


Figure 2.4: Exports/ Sales Turnover Ratio (2001 – 2017)

The main exported plastics items were bags, bottles and containers (RM5.85b at 32.8%), films and sheets (RM4.33b at 37.3%) and other plastics articles (RM 4.40b at 29.9%) as shown in Figure 2.5: Export of plastics products by types for 2017²⁶.

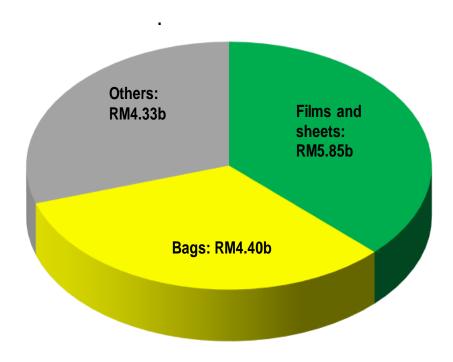


Figure 2.5: Export of plastics products by types for 2017

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²⁶ Department of Statistics Malaysia (DOSM), Malaysia External Trade Statistics Online: https://metsonline.stats.gov.my/

Details on the breakdown of export items from 2010 to 2017 are shown in Table 2.8²⁷.

Table 2.8: Export of Plastics Products for 2012-2017

	то.		2012	2013	2014	2015	2016	2017
Item	TC Heading	Product Category	RM'000	RM '000				
1	3916	Monofilaments with cross-sectional dimension exceed 1 mm	46,587	38,624	39,102	27,297	35,910	46,657
2	3917	Tubes, pipes, fittings and hoses	319,028	367,415	505,487	681,260	562,240	623,233
3	3918	Floor, wall and ceiling coverings	50,936	103,690	53,630	93,276	111,097	96,506
4	3919	Self-adhesive plates, sheets, films, foils, strips, tapes, etc.	394,068	524,476	667,271	636,114	702,471	838,669
5	3920	Plates, sheets, films, foils, strips, tapes, etc.; non-cellular and not reinforced, laminated	2,769,409	2,904,690	3,350,329	3,592,108	3,672,939	4,386,399
6	3921	Other plates, sheets, films, foils, strips, tapes,	465,023	456,106	565,503	604,405	617,780	627,094
7	3922	Baths, wash-basins, seats and covers and other building materials	56,105	78,128	80,304	124,813	83,472	77,396
8	3923	Sacks and bags, boxes, casings, bottles & containers	3,473,557	3,688,201	3,987,379	4,251,559	4,108,021	4,401,097
9	3924	Tableware, kitchenware, other household articles and toilet articles	289,838	303,774	356,171	369,544	405,541	447,242
10	3925	Windows, doors, frames, tanks and other building materials	196,850	222,139	233,325	269,425	292,060	294,712
11	3926	Other plastics articles	1,988,871	2,010820	2,103,973	2,314,955	2,521,080	2,736,915
								14,575,920

²⁷ Department of Statistics Malaysia (DOSM), Malaysia External Trade Statistics Online: https://metsonline.stats.gov.my/

iv) Prospects

Plastics will continue to be "the materials" for many years to come due to its low cost, ease of manufacture, versatility, and imperviousness to water. Given that the domestic market is limited by its small population, the Malaysian plastics industry would strive to expand the export market. Competition in the export market is stiff, rivals are not only from this region - China, Indonesia, Thailand, Vietnam but also other third world nations. The drive to be world class standard can only be achieved by continue investing in people, machines and technology.

2.6.2 Emerging Technology for the Plastics Industry

i) Trends for Advanced Materials

Advanced materials are vital materials for everything from everyday household products to critical defence applications. The high level of global R&D investment in advanced materials is proof of their importance. A relatively new method to integrate information about materials using engineering performance analysis, computational tools, and process simulation have shown great potential in optimising manufacturing processes, materials, and products.

Currently, research activities address the development of (multi) functional materials. They are also known as intelligent, smart and responsive materials. The attribute 'functional' refers to a combination of properties which are essentially independent of each other. Accordingly, the related materials – apart from the required load bearing capability – exhibit 'functional' properties, such as shape memory, self-healing, sensing/actuation, electric conductivity and reprocess ability.

These and other recent advances in resin materials, improved automation, and factory connectivity all point to a bright future for plastics manufacturing. Researchers working at Harvard University's Wyss Institute for Biologically Inspired Engineering have managed to create a new material that can mimic the outstanding toughness, strength, and versatility of insect cuticle, one of

nature's more exceptional substances. The new material called "Shrilk" is low-cost, biocompatible, and biodegradable. In the future, it could become a replacement for plastics in consumer products and they could even be utilised safely in various medical applications.²⁸

ii) New Product Development Approach for Plastics Industry

Based on the way forward of the industry, the product development methodology and process will encompass the following elements: -

- a. The manufacturing industry will be driven by reverse engineering;
- b. Precision parts are on the rise;
- c. Continued acceleration of the production of parts for electronics;
- d. 3D printing will reveal its staying power; and
- e. Manufacturing will become smarter

iii) Current and Future Application of plastics and composite

Some examples of important current and future applications arising from the plastics and composite development include the following sectors:

a. Transportation

Similar to the auto sector, air transportation is also going through a materials transformation with heavier materials being replaced by new polymer composites. New polymer composites in airplanes can actually significantly reduce fuel consumption, leading to less pollution and cheaper fares.

b. Medical:

Medical devices are also being developed. An example of this is the creation of a replacement hand that is produced using high-strength plastics. The artificial hand can actually look and work like a real human hand. It uses the electrical signals produced by the muscles of the patient's remaining limb to open and close the fingers.

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²⁸ Aghababaie, Nikian. (2014). The Future: Design and My Part In It (Exploring the future of design with perspectives from Nikian Aghababaie's professional design standpoint).

c. Electronics

Laminar electronics are considered the new wave of the future. Compared to ordinary screens and cathode rays, LCD monitors utilise 65% less power. It is expected that in the near future, rolls of plastics (power) films that can transform light into electricity can be commercially manufactured.

d. Aerospace

Ablative plastics are utilised in the US space shuttles as a heat shield that prevents the shuttle from heating up as it enters the earth's atmosphere again. The heat is absorbed by the plastics and the plastics then burn off. The Canadian robotic arm on the Space Station is produced using a lightweight carbon fibre thermoplastic composite. This composite was chosen because of its stiffness, strength and capacity to withstand large amounts of radiation.

e. Defence

A new class of vessels for stealth naval defence is being produced using carbon fibre that is integrated with plastics that can help avoid detection – whether it is radar, visual, sonar, or infrared. Since they are less dependent on traditional materials and are instead built with a construction of carbon composite sandwiched materials (Glass, Kevlar, PVC), the hull weight of these ships are lowered by as much as 30%.

f. Food packaging

Intelligent food packaging helps extend the life span of food and protects our health. Technology developments have led to the creation of diagnostic plastics that can actually sense the bacterial presence. Plastics can increase the shelf-life of food because it absorbs ethylene gas, a plant hormone that initiates the process of senescence and decay.

2.6.3 The impact of Industry 4.0 to the Plastics Industry

The world is currently amidst a technological transformation that will change the way we live and work. The first industrial revolution started with the advent of steam and water power enabling mechanisation of production processes. The second industrial revolution was driven by electric power and mass manufacturing techniques. Information technology and automation brought in the third industrial revolution. The fourth industrial revolution will be backed by the convergence of technologies of the physical, digital and biological worlds is shown in Figure 2.6: Advancement and Convergence of Technologies.

Industry 4.0 will change the global landscape of manufacturing competition, reducing the relative competitive advantage of low-cost regions that rely on cheap labour. It will transform how products are designed, fabricated, used and operated as well as how they are maintained and serviced. It will also transform the operations, processes, supply chain management and energy footprint of factories. The focus sectors for industry 4.0 are reflected in Figure 27: Focus Sectors for Industry 4.0.

Nations and manufacturing firms that lead in embracing Industry 4.0 technologies and processes will gain over global competitors. This competitiveness hinges on the ability to transform by responding to market shifts and technology trends.

ADDITIVE	ADTICIAL	DIC DATA	ADVANCED	CYPER SECURITY
ADDITIVE	ARTIFICIAL	BIG DATA	ADVANCED	CYBER SECURITY
MANUFACTURING	INTELLIGENCE	ANALYTICS	MATERIALS	
Additive	Al is a concept that	Increasingly big data	New materials and	The industrial
manufacturing is	is made up of	techniques are being	nano-structures are	communication is
advancing with the	numerous subfields	applied in	being developed that	expanding and strongly
use of new	such as machine	manufacturing	allow for beneficial	connected, digital
materials opening	learning, which	industries to improve	material properties,	security becomes a
completely new	focuses on the	customer experience	e.g. shape retention	critical aspect that must
possibilities. For	development of	and product quality,	or thermoelectric	not be overlooked in the
example, 3D	programmes that can	realise energy	efficiency. Together	industrial environment. It
printing of organic	teach themselves to	efficiencies, and	with additive	has now become more
tissues has created	learn, understand,	conduct predictive	manufacturing	complex, as it consists
opportunities for	reason, plan, and act	maintenance. It is	technologies, it will	of connected devices
growing live	when exposed to	now possible to	allow for massive	and environments that
organs. It is	new data in the right	collect masses of	customisation and	cannot be protected by
revolutionising	quantities. Al	data from several	development of	traditional cybersecurity
traditional	technology will	different sources to	products that were	approaches. Current
production, aided	supplement the	direct decisions that	not possible until	cybersecurity has largely
by a recent surge in	smart factory	anticipate product or	now	been developed for IT-
metal additive	towards networked	equipment failure.		centric devices and
printing.	factory, in which data			environments. The
	from supply chains,			system is now facing
	design teams,			new challenge on how to
	production lines and			embed security
	quality control are			functionality into the IoT
	linked to form a			devices with
	highly integrated and			sophisticated
	intelligent engines			cybersecurity.
				•

SIMULTATION	CLOUD	AUGMENTED	INTERNET	AUTONOMOUS	SYSTEMS
	COMPUTING	REALITY	OF THINGS	ROBOTS	INTEGRATION
While many	Past industrial	While the initial	Industry 3.0	Machinery and	System integration
engineers are	revolutions	Augment	brought in an	robots are	occurs in vertical
already familiar	required significant	Reality	era of	transformed	(within the industry
with	capital as a ticket	technologies	computing and	towards its next	value chain) and in
simulations in	to entry. With	are still in	inter-	generation.	horizontal systems
the field of	Cloud Computing	nascent stages,	connectedness,	Robots can do	(across multiple
product design,	many of the	they are	but it often	more on its own,	value chains)
the advent of	Industry 4.0	advancing at a	relied on	including learning	eventually
augmented	technologies can	rapid pace.	humans to	on the job and	achieving end-to-
reality, artificial	be made available	Some of the	make even the	team up with other	end digital
intelligence and	to even smaller	first applications	trivial	robots and	integration across
big data is	companies as a	can be found in	decisions.	humans. This	the entire value
expected to take	utility with minimal	the delivery of	Industry 4.0	technology allows	chains.
simulations to	upfront capital investment.	information and training. For	technologies embody an	systems to think, act and react	
the next level. It	Companies can		unprecedented		
will be possible	leverage cloud	example, Augmented	proliferation of	autonomously as well as conduct	
to simulate	based product	Reality can be	sensors and	remote decision	
manufacturing	design, simulation,	used to deliver	connectedness	making. This can	
processes	artificial	part	among these	help contribute to	
using different	intelligence, and	replacement	sensors.	a company's	
production	big data solutions	instructions to	Combined with	competitiveness,	
settings to find	to improve their	maintenance	other	productivity and	
the optimal way	production	staff in the field.	technologies	profitability.	
to manufacture	processes and		such as	'	
a product.	build products		artificial		
Simulations can	better suited for		intelligence and		
also be used to	their customers.		Big Data, it is		
test product			now possible to		
usage under			envisage		
different			entirely		
operating			autonomous		
environment			systems that		
using different			revolutionise		
types of			manufacturing.		
materials.					

Figure 2.6: Advancement and Convergence of Technologies

Electrical &	Machinery &	Chemical	Medical	Aerospace	Other
Electronics	Equipment		Devices		Sectors
The Electrical & Electronics industry is the leading industry in Malaysia's manufacturing sector,	The Machinery & Equipment industry is one of the key areas for growth and development, focusing on high	The Chemical industry is one of the catalytic industries in the country with rapid growth due to the availability of oil	The Medial device industry spans an extremely wide range of industries from rubber and latex,	The Aerospace industry has been designated as a strategic sector with high growth potential in the country's	Automotive Transport Textiles Pharmaceutical
contributing significantly to the country's exports and employment	value-added and high technology M&E	and gas as a feedstock	plastics, machinery and engineering support and electronics	industrialisation and technological development programmes	Metal Food processing Services
Subsectors:	Subsectors:	Subsectors:	Subsectors:	Subsectors:	
Electronics Components Consumer Electronics Industrial Electronics Electrical Products	Specialised M&E for specific industries General industrial M&E, parts and components Power generating M&E Machine tools	Petroleum products & petrochemicals Plastics products Rubber products Chemical & chemical products Oleo chemicals	Consumables Surgical instruments, clinical device & implants Healthcare equipment	Engineering & Design Aero manufacturing System integration Maintenance, Repair and Operations (MRO)	

Figure 2.7: Focus sector of Industry 4.0

Applied to the plastics processing processes, the fourth industrial revolution means the integration of supplier and customers, but also the much closer interlinking of internal departments and processes. Industry 4.0 allows manufacturers the opportunity to manufacture small batch sizes at the same cost as mass production by increasing efficiency, productivity and reducing wastes.

Industry 4.0 also affects the workforce and its capabilities. Growing automation needs and demand for digitisation are changing the nature of work and putting pressure on the present workforce by sector is shown in figure 2.7: focus sector of industry 4.0.

2.6.4 Growth of Plastics Industry

The Malaysian plastics industry is expected to growth in-line with the country's industrialisation development and strong support from the upstream petrochemicals industry. Currently, all the major type of plastic raw materials are able to source locally. Both the quantity and varieties of plastic raw materials will be further enhanced when the Petroliam Nasional Berhad (Petronas) RM57 billion refinery and petrochemical integrated development project (RAPID) complete in 2021. With the stable and abundant of supply or raw material from local source, plastics manufacturers will be able provide timely and consistent of finished goods delivery to their customers in a more competitive manner.

The plastics industry registered a total of 46 projects approved in 2016 with investments of RM1.55 billion. A total of 24 of these are new projects with investments totalling RM1.25 billion while the rests were expansion and diversification projects with investments of RM303.3 million. A total of 25 approved projects were wholly Malaysian-owned (RM318.8 million), 12 projects were wholly foreign-owned (RM1.03 billion) and the remaining nine projects were joint-ventures (RM204.2 million). A total of 3,015 new jobs are expected from these projects in the plastics subsector.

In line with the booming phase of technology, the plastics industry continues to grow. One of the main contributors to the rapid growth is nanotechnology. It has revolutionised the plastics industry and simultaneously allowed a brighter future coming from advanced chemical and plastics industry hybrid products. Nanocomposites as additives in plastics have been proven to further improve the physical properties of traditional plastics. The offspring of the industry breed is tougher, more heat, dent and scratch-resistant, which means that overall it is far more superior to its precursor.

Plastics used to be known as a menace for the environment. However, with the advancing technology, this industry is ready to change this negative perception. As new studies reveal, waste plastics bags can be processed into a high-tech nanomaterial. The breakthrough in this innovation uses non-biodegradable plastics waste to synthesise "carbon nanotube membranes". This material is highly valued due to its versatility of functions in advanced applications ranging from energy storage, filtration, and also biomedical products. The innovations are made

possible by various government policies and incentives. To avoid existing plastics manufacturing activities from being labelled as sunset operations, the government has also devised new incentives for companies to invest in automation for their production. This initiative will reduce their dependency on unskilled workers and simultaneously boost their productivity.²⁹

2.6.5 INTERNATIONAL BENCHMARKING

i) Germany

As the Europe's largest producer of chemicals and plastics, Germany is Europe's leading plastics industry. The German plastics industry includes polymer manufacturers, convertors and machine manufacturers. With 3,350 companies employing a total workforce of around 396,000 people generating annual sales of EUR 92 billion in 2016, the plastics industry is one of the Germany's most important industry sectors.

There are more than 2,900 companies actively involved in the processing of plastics, employing 317,000 people and generating total sales of EUR 61 billion. The industry plays a major role in providing new and innovative products and solutions to a number of key industries including the automotive, mechanical engineering, packaging, electrical engineering and construction sectors. Growth and future (Industry 4.0) market trends are also making themselves present in the German plastics sector. Integrated additives manufacturing technologies will play an important role in changing production processes, from design to distribution and maintenance. Germany is setting the international standard as a plastics industry hub, with the country's leading-edge network of chemical industry parks and unique cluster concept providing industry actors with swift and easy access to parts of the plastics industry value chain.

The complete plastics value chain in Germany, from raw materials to R&D, ensures that new and innovative products are made to the highest possible technological standards. In 2016, more than 3,850 chemistry-related patterns

²⁹ Malaysian Investment Development Authority (MIDA). Malaysia Investment Performance Report 2016: http://www.mida.gov.my/home/administrator/system_files/modules/photo/uploads/20170302155931_Slides%20 Presentation%20Malaysia%20Investment%20Performance%202016.pdf

granted by the European Pattern Office made Germany the third largest inventor of chemicals after the US and Japan.³⁰

ii) Thailand

Thailand's plastics processing industry has grown rapidly in recent years and currently boasts over 5,000 manufacturing companies. However, unlike many of its ASEAN neighbouring countries, over 60% of the companies are relatively small with a maximum of 30 employees. Packaging accounts for 48% of Thailand's plastics consumption, followed by electronics (15%), construction (14%), and automotive (8%).

Thailand has been best positioned to capture the opportunity and attract manufacturing for its automotive sector, even though its overall cost index (for example, energy, labour, and property) is 20 to 25 % higher than Indonesia, Vietnam and the Philippines, largely because of a high quality and mature automotive manufacturing ecosystem, including tiered suppliers of automotive components. The country's automotive industry accounted for 42 % of its FDI from 2009 to 2013. In fact, green-field investment in tyre manufacturing generated most of the FDIs in Thailand's rubber and plastics industry. It has built a thriving ecosystem of manufacturers and assemblers, including BMW, Ford, Honda, Mazda, Mitsubishi, Nissan, and Toyota.

Thailand has also invested US\$ 60 million into bioplastics development over the past seven years, with the government pumping in 80% of this investment.³¹

³⁰ Germany Trade and Invest. The Plastics Industry in Germany – Germany Trade & Invest 2016 report: http://www.gtai.de/GTAI/Navigation/EN/Invest/Industries/Materials-processing/plastics.html

³¹ Thailand Convention & Exhibition Bureau 2017 report: https://www.businesseventsthailand.com/about-us/annual-reports/

2.7 List of National Occupational Skills Standards (NOSS) Relevant to The MSIC Section C, Group 222

The DSD has developed 13 NOSS related to Group 222, Manufacture of Plastics Products as of January 2018. The summary of NOSS title is provided in the table 2.9.³²

Table 2.9: Summary of NOSS developed under the Group 222 (Source: NOSS Registry May 2018)

MSIC Group	Cor	responding NOSS/ Level
222	1. MC-100-3:2012	Plastic Production Operation L3
Manufacture of Plastics	2. MC-100-4:2012	Plastic Production Technology L4
Products	3. MC-100-5:2012	Plastic Production Technology L5
	4. MC-101-2:2015	Plastic Injection Moulding Operation Start
		Up L2
	5. MC-101-3:2015	Plastic Injection Moulding Operation Start
		Up Supervision L3
	6. MC-102-2:2015	Plastic Blow Moulding Operation &
		Maintenance L2
	7. MC-102-3:2015	Plastic Blow Moulding Operation &
		Maintenance Supervision L3
	8. PG-090-2:2010	Plastic Production Technician – OPP Film
		L2
	9. PG-090-3:2010	Plastic Production Supervisor – OPP Film
		L3
	10. C222-001-2:2017	Plastics Film Extrusion Process Operation
		L2
	11. C222-001-3:2017	Plastics Film Extrusion Process
		Supervision & Control L3
	12. C222-001-4:2017	Plastics Film Extrusion Processing and
		Administration L4
	13. C222-001-5:2017	Plastics Film Extrusion Management L5

 $^{32}\ Department\ of\ Skills\ Development\ (DSD).\ NOSS\ Registry\ May\ 2018.\ http://dsd.gov.my/index.php/my/dsd.gov.my/dsd.$

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2.8 Chapter Conclusion

Malaysia's plastics industry is well-positioned to take advantage of growing demand for plastics parts and components globally. The plastics and plastics products industry are a dynamic and vibrant growth sector within the Malaysian manufacturing sector. Over the years, the plastics industry has been supporting the growth of related sectors as well as contributing to the emergence of new markets throughout the value chain. The growth will focus on the manufacturing of high value-added and advanced material.

To standardise the development of the document, the analysis is conducted based on the Malaysian Standard of Industrial Classification 2008 (MSIC) document. This is to ensure that the blueprint for the required analysis and development of human capital in this industry is in line with all the related agencies in Malaysia and also at international levels.

The requirements of Industry 4.0 were also studied and have been explained in the literature review. Based on the classification of MSIC, this industry division covers a wide spectrum of activities related to the production of plastics products for the primary and secondary processes. It also analyses the future human capital development of new emerging technologies.

The analysis also identifies key stakeholders involved in giving support, including government ministries and industry players. Currently, Malaysian Plastics Manufacturers Association (MPMA) is the only association that represents the plastics industry in Malaysia.

Based on the NOSS registry, there are 13 NOSS that have been developed and grouped under the Manufacture of Plastics Products. Most of the NOSS development are facilitated by MPMA. MPMA was appointed officially by the Department of Skills Development (DSD) as an Industry Lead Body (ILB) for the plastics industry.

As to the materials above, certain research methodologies will be employed. The description of research strategies and approaches is discussed in the next chapter.

CHAPTER 3 METHODOLOGY

3.1 Chapter Introduction

This section gives an overview of the strategies for data collection and potential analyses to be performed to meet the deliverables.

3.2 Overall Approach

In this study, qualitative analysis was selected as the main method of obtaining and analysing the necessary input for the Manufacture of Plastics Products OF.

Qualitative analysis was selected as the method of research because of the following:

- i) It investigates not only the what, where and when, but also the why and how of the decision-making process;
- ii) It requires smaller but more focused samples; and
- iii) It focuses on unique themes that illustrate the range of the meanings of the subject matter rather than the statistical significance of the occurrence.

This process uses inductive reasoning, by which themes and categories emerge from the data through the researcher's careful examination and constant comparison. This study uses a combination of the following methods to gather information:

- i) Document analysis;
- ii) Semi-structured interviews;
- iii) Industry site observation, and
- iv) Focus Group Discussion (FGD) workshops.

The figure below shows the operational framework of the research and the expected outcomes.

METHODOLOGY	APPROACH	ОИТСОМЕ
Document Analysis	Approach Review current literature related to the industry such as: • Articles; • Web sites; • Statistical data (Census Reports); and • Economic Reports, and Industry Reports.	Outcome Industry Overview Industry Definitions Industry Stakeholders Industry Legislation Industry Intelligence
Focus Group Discussions	Approach Review current literature related to the industry such as: • Focus Group Discussions with industry panel members • Brainstorming sessions on identifying OS and Occupational Descriptions	Outcome Industry Issues and Challenges OS Occupational Descriptions Critical Job Area & Job Title

Figure 3.1: The Operational Framework of Research

3.2.1 Document Analysis

i) Data Collection Strategy

Document analysis or literature review was done in the Inception Phase to obtain an overview of the industry in terms of Industry Definition, Stakeholders, Acts and Industry Intelligence.

In this process, pertinent and relevant information published by the government, regulatory and professional bodies, news agencies, research agencies and any other sources relevant to the background information about the industry were reviewed and analysed. Most information obtained was mainly on the manufacturing of plastics product.

ii) Analyses

Details of the sources for the documents reviewed can be referred to in the Reference section of this report, but generally the documents referred to during the document analysis phase were as follows:

- Government Policies, Facilitations & Assistance for The Plastics and The Mould and Die Industries in Malaysia report, MPMA
- ii. Performance of The Malaysian Plastics Industry 2017 Report, MPMA
- iii. Malaysia Investment Performance Report 2016, MIDA
- iv. The Plastics Industry in Germany Germany Trade & Invest 2016 report, GTAI
- v. Thailand Convention & Exhibition Bureau 2017 Report
- vi. MITI Annual Report 2016
- vii. MIDA Annual Report 2016
- viii. Eleventh Malaysia Plan
- ix. Department of Statistics, Economic Census Report
- x. Department of Statistics data on Employment and Industry Productivity
- xi. NOSS Registry May 2018
- xii. Malaysian Standard Industrial Classification (MSIC) 2008
- xiii. Official websites of industry stakeholders and legislation

iii) Outcomes

The outcome of this step is an overall view of the industry as described in Chapter 2 which includes the list of stakeholders (i.e. Regulatory bodies, related government agencies, industry associations), legislation, policies and initiatives, industry, and market intelligence, MSIC scope of section and groups, plus the list of developed NOSS relevant to the Plastics Products Manufacturing industry.

3.2.2 Focus Group Discussion

i) Data Collection Strategy

The Focus Group Discussion (FGD) meetings with the development panel members was conducted to confirm the findings obtained during the document analysis and obtain industry intelligence information such as issues and challenges and use of Industry 4.0. This is due to certain information, especially for the industry intelligence section that is not available in the form of available literature.

The findings from these interviews will be tabulated and presented in Chapter 4 of this report as OS, Skills in Demand, Jobs in Demand and Emerging Skills. The information collected regarding organisation structures will be analysed during the following focus group discussion when determining the OS. Thematic reasoning will be used when analysing the data based on the main objectives of the research and guided by the research scope.

ii) Analyses

The facts obtained during the literature review were discussed and presented to the Development Panel members, comprising representatives from various sectors of the industry in focus group workshop sessions for their review and confirmation. The Focus Group Discussion was held on the 25th & 26th of June 2018. The attendees are listed in table 3.1.

Table 3.1: List of Focus Group Discussion (FGD) Participants

NO.	NAME	EXPERTISE AREA	POSITION & ORGANISATION
1	Ahmad Khairuddin Bin Sha'aban	Plastics Extrusion, Materials for Film Extrusion	Plastics Production Specialist Klang Hock Plastic Industries Sdn. Bhd.
2	Leong Peng Kong	Film Extrusion, Injection Moulding, Blow Moulding	Technical Advisor May-Plastics Sdn Bhd
3	Oh Beng Kooi	Film Extrusion	Managing Director Plast Koncept Training & Konsultancy PLT
4	Uthayakumar Ramaiah	Injection Moulding and Mould Development	Quality Assurance Manager Triplus Industry Sdn Bhd
5	Mohd Hafiz Bin Yacob	Injection Moulding	Quality Assurance Manager Guppy Plastic Industries Sdn Bhd
6	Abdul Mazlan Bin Abdul Razak	Materials for Film Extrusion and Injection Moulding	Head of Customer Service Support Petronas Chemical Group
7	Tan Weng Keong	Pipe Extrusion	Director Piping Technology Sdn Bhd
8	Woon Chee Yoong	Injection Moulding	Technical Service Manager Everyday Brush Industries (M) Sdn Bhd

Other than confirming the document analysis findings with the development panel, initial information was also obtained from the Focus Group Discussions such as the OS, Skills in Demand and Emerging Skills. The scope of the analysis was centred on the following key areas:

- a. Industry background;
- b. OS; and
- c. Skills in demand.

The dates, venue and activities of the industry engagement sessions involving industry players, government agencies and subject matter experts are as table 3.2:

Table 3.2: Industry Engagement Session

Date	Venue	Activity
25 th – 26 th June 2018	MPMA Conference Room, Petaling Jaya	 Identifying issues and challenges Identification of new and emerging technology Determining boundaries of Plastics Industry Listing government initiative and support for plastics industry Identifying critical job area and job title required by the industry

iii) Outcomes

The Focus Group Discussion members who are also considered as the core development panel members for this research, together with the facilitator have discussed the overall analysis requirement in the first Focus Group Discussion.

a. Section 1: Competency in Demand

This section explores the competency that is required by the industry. Another objective of this section is to identify the skills gap and areas to overcome the gaps.

b. Section 2: Jobs in Demand

This section aims to determine the category of workers that are in shortage of supply or oversupply. The category is based on Malaysian Standard Industrial Classification (MSIC) such as skilled workers, semi-skilled workers and low skilled workers.

c. Section 3: Emerging Skills

This section is trying to determine the readiness of industry players and the workers in the advent of IR4.0. The technology drivers or pillars of IR4.0 are listed and the respondents have to decide the relevancy of each element in their line of duty.

d. Section 4: Related Issues

This section is exploring the common issues surrounding the industry. The respondents are asked to suggest ways of overcoming those issues.

Table 3.3: Occupational Framework Development Session

Date	Venue	Activity
31 st July – 1 st August 2018	MPMA Conference Room, Petaling Jaya	 Confirmation of Preliminary Literature Search Identification of OS Confirmation of Preliminary Literature Search Confirmation of OS Development of Job Description

3.3 Chapter Conclusion

This chapter delves on the methodology used in the study, that is, through literature review and focus group discussions. The results of the OS and Occupational Description development and skills in-demand, which had been identified by the focus group and sector surveys, are presented in the next chapter - Chapter 4: Findings.

CHAPTER 4: FINDINGS

4.1 Chapter Introduction

This chapter elaborates the findings from the research works. The findings revolve around the objectives set for the study namely; to produce OS from data analysis, interviews, site visits and focus group; to determine job descriptions of each job title from the OS; and to investigate the skills in demand in the sector.

4.2 OCCUPATIONAL STRUCTURE (OS)

Table 4.1: Group 222 Occupational Structure (1 of 9)

Section	(C) Manufacturing					
Division	(22) Manufacture of Rubber and Plastics Products					
Group	(222) Manufacture of Plastics Products					
Job Area	Plastics Product Development	Plastics Blending & Mixing	Plastics Product Production Operation			
8	Not Available	Not Available	Not Available			
7	Not Available	Not Available	Not Available			
6	Not Available	Not Available	Not Available			
5	Research & Development Engineer* **	No Level	Production Manager**			
4	Research & Development Assistant Engineer* **	No Level	Production Engineer**			
3	Research & Development Technician	Blending & Mixing Supervisor	Production Supervisor			
2	No Level	Blending & Mixing Operator	Line Leader			
1	No Level	No Level	Production Operator			

Table 4.1: Group 222 Occupational Structure (2 of 9)

Section			(C) Man	ufacturing					
Division			(22) Manufacture of Rub	ber and Plastics Produc	cts				
Group	(222) Manufacture of Plastics Products								
Job Area	Primary Process - Injection Moulding Mould Setting (Double Injection, Gas Injection, Heat & Cold Treatment, Insert Moulding, Foam)	Moulding Machine Operation (Double Injection, Gas Injection, Heat & Cold eatment, Insert Moulding Machine Operation (Double Injection, Gas Injection, Heat & Cold Treatment, Moulding Machine Operation (Extrusion, Injection) Primary Process - Blow Moulding Machine Operation (Extrusion, Injection)		Primary Process - Extrusion (Cast Film)	Primary Process - Extrusion (Blown Film)				
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available			
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available			
6	Injection Moulding Specialist**	Injection Moulding Specialist**	Blow Moulding Specialist**	Blow Moulding Specialist**	Not Available	Not Available			
5	Injection Moulding Manager**	Injection Moulding Manager	Blow Moulding Manager**	Blow Moulding Manager**	Cast Film Manager**	Blown Film Manager**			
4	Injection Moulding Engineer**	Injection Moulding Engineer**	Blow Moulding Engineer**	Blow Moulding Engineer**	Cast Film Engineer**	Blown Film Engineer**			
3	Injection Moulding Supervisor	Injection Moulding Supervisor	Blow Moulding Supervisor	Blow Moulding Supervisor	Cast Film Supervisor	Blown Film Supervisor			
2	Injection Mould Setter	Injection Moulding Machine Technician	Blow Mould Setter	Play Moulding		Blown Film Technician			
1	No Level	No Level	No Level	No Level	No Level	No Level			

Table 4.1: Group 222 Occupational Structure (3 of 9)

Section	(C) Manufacturing									
Division	(22) Manufacture of Rubber and Plastics Products									
Group	(222) Manufacture of Plastics Products									
Job Area	Primary Process - Extrusion (Profile) Primary Process - Extrusion (Sheet) Primary Process - Extrusion (Pipe) Primary Process - Extrusion (Compounding) Primary Process - Extrusion (Wire & Cable)					Primary Process - Extrusion (Mono Tape/Yarn)				
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
6	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
5	Profile Extrusion Manager**	Sheet Extrusion Manager**	Pipe Extrusion Manager* **	Compounding Manager* **	Wire & Cable Extrusion Manager* **	Mono Tape/ Yarn Manager**				
4	Profile Extrusion Engineer**	Sheet Extrusion Engineer**	Pipe Extrusion Engineer* **	Compounding Engineer* **	Wire & Cable Extrusion Engineer* **	Mono Tape/ Yarn Engineer**				
3	Profile Extrusion Supervisor	Sheet Extrusion Supervisor	Pipe Extrusion Supervisor*	Compounding Supervisor*	Wire & Cable Extrusion Supervisor*	Mono Tape/ Yarn Supervisor				
2	Profile Extrusion Technician	Sheet Extrusion Technician	Pipe Extrusion Technician*	Compounding Wire & Cable Technician* Extrusion Technician*		Mono Tape/ Yarn Technician				
1	No Level	No Level	No Level	No Level	No Level	No Level				

Table 4.1: Group 222 Occupational Structure (4 of 9)

Section	(C) Manufacturing								
Division	(22) Manufacture of Rubber and Plastics Products								
Group		(222) Ma	anufacture of Plastics Products						
Job Area	Primary Process - Extrusion (Lamination & Extrusion (Calendaring)		Primary Process - Extrusion (Foam)	Primary Process - Rotational Moulding	Primary Process - Compression Moulding				
8	Not Available	Not Available	Not Available	Not Available	Not Available				
7	Not Available	Not Available Not Available		Not Available	Not Available				
6	Not Available	Not Available	Not Available	Not Available	Not Available				
5	Lamination& Coating Manager* **	Calendaring Extrusion Manager**	Foam Extrusion Manager**	Rotational Moulding Manager**	Compression Moulding Manager**				
4	Lamination& Coating Engineer* **	Calendaring Extrusion Engineer**	Foam Extrusion Engineer**	Rotational Moulding Engineer**	Compression Moulding Engineer**				
3	Lamination& Coating Supervisor	Calendaring Extrusion Supervisor	Foam Extrusion Supervisor	Rotational Moulding Supervisor	Compression Moulding Supervisor				
2	Lamination& Coating Technician	Calendaring Extrusion Technician	Foam Extrusion Technician	Rotational Moulding Technician	Compression Moulding Technician				
1	No Level	No Level	No Level	No Level	No Level				

Table 4.1: Group 222 Occupational Structure (5 of 9)

Section			(C) Manufacturing						
Division	(22) Manufacture of Rubber and Plastics Products								
Group		(222) Mar	nufacture of Plastics Products						
Job Area	Primary Process – Thermoforming (Pressure & Non-Woven		Secondary Process - Printing (Film Printing)	Secondary Process - Printing (Moulding)	Secondary Process - Bag Making				
8	Not Available	t Available Not Available Not Available		Not Available	Not Available				
7	Not Available	Not Available	Not Available	Not Available	Not Available				
6	Not Available	Not Available	Not Available	Not Available	Not Available				
5	Thermoforming Manager* **	Non-Woven Manager**	Production Manager**	Production Manager**	Production Manager**				
4	Thermoforming Engineer* **	Non-Woven Engineer**	Production Engineer**	Production Engineer**	Production Engineer**				
3	Thermoforming Supervisor*	Non-Woven Supervisor	Film Printing Supervisor*	Moulding Printing Supervisor*	Bag Making Supervisor				
2	Thermoforming Technician*	Non-Woven Technician	Film Printing Line Leader*	Moulding Printing Line Leader*	Bag Making Line Leader				
1	No Level	No Level	Film Printing Operator*	Moulding Printing Operator*	Bag Making Operator				

Table 4.1: Group 222 Occupational Structure (6 of 9)

Section	(C) Manufacturing									
Division	(22) Manufacture of Rubber and Plastics Products									
Group		(222) Manufacture of Plastics Products								
Job Area	Secondary Process - Secondary Process - Surface Treatment Surface Treatment (Spray & Painting) (Dipping) Secondary Process - Surface Treatment (Electronic Control of the C				Secondary Process - Surface Treatment (Chroming)	Secondary Process - Laser Marking & Cutting				
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
6	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
5	Production Manager**	Production Manager**	Production Manager**	Production Manager**	Production Manager**	Production Manager**				
4	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**				
3	Bristling Supervisor	Spray & Painting Supervisor	Dipping Supervisor	Electro Plating Supervisor	Chroming Supervisor	Laser Marking & Cutting Supervisor				
2	Bristling Technician	Spray & Painting Line Floatro Plating Line		Chroming Line Leader	Laser Marking & Cutting Line Leader					
1	Bristling Operator	Spray & Painting Operator	Dipping Operator	Electro Plating Operator Chroming Operator		Laser Marking & Cutting Operator				

Table 4.1: Group 222 Occupational Structure (7 of 9)

Section		(C) Manufacturing							
Division	(22) Manufacture of Rubber and Plastics Products								
Group		(2	222) Manufacture of Plasti	cs Products					
Job Area	Secondary Process - Hot Stamping Secondary Process - Stamping (Decorative Stamping)		Secondary Process - Stamping (Forming)	Secondary Process - Product Assembly	Secondary Process - Plastics Sealing & Welding (Heat, Butt Weld, Cementing, Ultrasonic Welding)				
8	Not Available	Not Available	lable Not Available Not Availa		Not Available				
7	Not Available	Not Available	Not Available	Not Available	Not Available				
6	Not Available	Not Available	Not Available	Not Available	Not Available				
5	Production Manager**	Production Manager**	Production Manager**	Production Manager**	Production Manager**				
4	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**				
3	Hot Stamping Supervisor	Decorative Stamping Supervisor	Forming Supervisor	Assembly Supervisor	Plastics Sealing & Welding Supervisor				
2	Hot Stamping Line Leader	Decorative Stamping Line Leader	Forming Line Leader	Assembly Line Leader	Plastics Sealing & Welding Line Leader				
1	Hot Stamping Operator	Decorative Stamping Operator	Forming Operator	Assembly Operator	Plastics Sealing & Welding Operator				

Legend: (i)* Critical Job Title

(ii)** Job Related to IR4.0 Competency

Table 4.1: Group 222 Occupational Structure (8 of 9)

Section		(C) Manufacturing								
Division		(22) Manufacture of Rubber and Plastics Products								
Group		(222) Manufacture of Plastics Products								
Job Area	Secondary Process - Labelling	Secondary Process - Winding	Secondary Process - Slitting	Secondary Process - Embossing	Secondary Process - Pipe Welding & Jointing (Pipe Product Assembly & Pipe Ultrasonic Welding)	Secondary Process - Pipe Welding & Jointing (Pipe Jointing - Solvent Cementing, Socket Fusion, Electro Fusion, Butt Fusion)				
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
6	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available				
5	Production Manager**	Production Manager**	Production Manager**	Production Manager**	Production Manager**	Production Manager**				
4	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**	Production Engineer**				
3	Labelling Supervisor	Winding Supervisor	Slitting Supervisor	Embossing Supervisor	Pipe Assembly Supervisor	Pipe Jointing Project Supervisor				
2	Labelling Line Leader	Winding Line Leader	Slitting Line Leader	Embossing Line Leader	Pipe Assembly Line Leader	Machine Operator				
1	Labelling Operator	Winding Operator	Slitting Operator	Embossing Operator	Pipe Assembly Operator	No Level				

Legend: (i)* Critical Job Title

(ii)** Job Related to IR4.0 Competency

Table 4.1: Group 222 Occupational Structure (9 of 9)

Section	(C) Manufacturing								
Division			(22) Manufacture of F	Rubber and Plastics Produc	cts				
Group			(222) Manufactu	ure of Plastics Products					
Job Area	Packaging, Customer Compliance Engineering -		Advanced Plastics Engineering - Laminated Plastics Electronics	Advanced Plastics Engineering - Printed Plastics Electronics	Advanced Plastics Engineering - Additive Manufacturing (3D Printing)				
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available			
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available			
6	Not Available	Not Available	Not Available	Laminated Plastics Electronics Specialist**	Printed Plastics Electronics Specialist**	3D Printing Specialist**			
5	Production Manager**	Customer Technical Manager	Quality Assurance Manager	Laminated Plastics Electronics Engineer* **	Printed Plastics Electronics Engineer* **	3D Printing Engineer*			
4	Production Engineer**	Customer Technical Executive	Quality Assurance Assistant Manager	Laminated Plastics Electronics Assistant Engineer*	Printed Plastics Electronics Assistant Engineer* **	3D Printing Assistant Engineer* **			
3	Packaging Supervisor	Customer Technical Supervisor	Quality Control Supervisor	Laminated Plastics Electronics Supervisor*	Printed Plastics Electronics Supervisor*	3D Printing Supervisor*			
2	Packaging Line Leader	No Level	Quality Control Inspector	Laminated Plastics Electronics Technician*	Printed Plastics Electronics Technician*	3D Printing Technician*			
1	Packaging Operator	No Level	No Level	No Level	No Level	No Level			

Legend: (i)* Critical Job Title (ii)** Job Re

(ii)** Job Related to IR4.0 Competency

Table 4.2: Summary of Job Titles

	in a la company de la comp			Level								
No	Job Area	1	2	3	4	5	6	7	8	Identified Job Titles		
	222 - MANUFACTURE OF PLAST	ICS PR	ODUC	TS								
1	Plastics Product Development	Nil	Nil	1	1	1	Nil	Nil	Nil	3		
2	Plastics Blending & Mixing	Nil	1	1	Nil	Nil	Nil	Nil	Nil	2		
3	Plastics Product Production Operation	1	1	1	1	1	Nil	Nil	Nil	5		
4	Primary Process - Injection Moulding (Double Injection, Gas Injection, Heat & Cold Treatment, Insert Moulding, Foam)	Nil	1	1	1	1	1	Nil	Nil	5		
5	Primary Process - Blow Moulding (Extrusion, Injection)	Nil Nil	1	1	1	1	1	Nil Nil	Nil Nil	5 5		
6	Primary Process - Extrusion (Cast Film)	Nil	1	1	1	1	Nil	Nil	Nil	4		
7	Primary Process - Extrusion (Blown Film)	Nil	1	1	1	1	Nil	Nil	Nil	4		
8	Primary Process - Extrusion (Profile)	Nil	1	1	1	1	Nil	Nil	Nil	4		
9	Primary Process - Extrusion (Sheet)		1	1	1	1	Nil	Nil	Nil	4		
10	Primary Process - Extrusion (Pipe)	Nil	1	1	1	1	Nil	Nil	Nil	4		
11	Primary Process - Extrusion (Compounding)	Nil	1	1	1	1	Nil	Nil	Nil	4		
12	Primary Process - Extrusion (Wire & Cable)	Nil	1	1	1	1	Nil	Nil	Nil	4		
13	Primary Process - Extrusion (Mono Tape/Yarn)	Nil	1	1	1	1	Nil	Nil	Nil	4		
14	Primary Process - Extrusion (Lamination & Coating)	Nil	1	1	1	1	Nil	Nil	Nil	4		
15	Primary Process - Extrusion (Calendaring)	Nil	1	1	1	1	Nil	Nil	Nil	4		
16	Primary Process - Extrusion (Foam)	Nil	1	1	1	1	Nil	Nil	Nil	4		
17	Primary Process - Rotational Moulding	Nil	1	1	1	1	Nil	Nil	Nil	4		
18	Primary Process - Compression Moulding	Nil	1	1	1	1	Nil	Nil	Nil	4		
19	Primary Process – Thermoforming (Pressure & Vacuum Forming)	Nil	1	1	1	1	Nil	Nil	Nil	4		
20	Primary Process – Non-Woven	Nil	1	1	1	1	Nil	Nil	Nil	4		
21	Secondary Process - Printing (Film Printing)	1	1	1	1	1	Nil	Nil	Nil	5		
22	Secondary Process - Printing (Moulding)	1	1	1	1	1	Nil	Nil	Nil	5		
23	Secondary Process - Bag Making	Nil	1	1	1	1	Nil	Nil	Nil	4		
24	Secondary Process - Bristling/Tufting	1	1	1	1	1	Nil	Nil	Nil	5		
25	Secondary Process - Surface Treatment (Spray & Painting)	1	1	1	1	1	Nil	Nil	Nil	5		

			Level							
No	Job Area	1	2	3	4	5	6	7	8	Identified Job Titles
222 - MANUFACTURE OF PLASTICS PRODUCTS										
26	Secondary Process - Surface Treatment (Dipping)	1	1	1	1	1	Nil	Nil	Nil	5
27	Secondary Process - Surface Treatment (Electro Plating)	1	1	1	1	1	Nil	Nil	Nil	5
28	Secondary Process - Surface Treatment (Chroming)	1	1	1	1	1	Nil	Nil	Nil	5
29	Secondary Process - Laser Marking & Cutting	1	1	1	1	1	Nil	Nil	Nil	5
30	Secondary Process - Hot Stamping	1	1	1	1	1	Nil	Nil	Nil	5
31	Secondary Process - Stamping (Decorative stamping)	1	1	1	1	1	Nil	Nil	Nil	5
32	Secondary Process - Stamping (Forming)	1	1	1	1	1	Nil	Nil	Nil	5
33	Secondary Process - Product Assembly	1	1	1	1	1	Nil	Nil	Nil	5
34	Secondary Process - Plastics Sealing & Welding (Heat, Butt Weld, Cementing, Ultrasonic Welding)	1	1	1	1	1	Nil	Nil	Nil	5
35	Secondary Process - Labelling	1	1	1	1	1	Nil	Nil	Nil	5
36	Secondary Process - Winding	1	1	1	1	1	Nil	Nil	Nil	5
37	Secondary Process - Slitting	1	1	1	1	1	Nil	Nil	Nil	5
38	Secondary Process - Embossing	1	1	1	1	1	Nil	Nil	Nil	5
39	Secondary Process - Pipe Welding & Jointing (Pipe Product Assembly & Pipe Ultrasonic Welding)	1	1	1	1	1	Nil	Nil	Nil	5
40	Secondary Process - Pipe Welding & Jointing (Pipe Jointing - Solvent Cementing, Socket Fusion, Electro Fusion, Butt Fusion)	Nil	1	1	1	1	Nil	Nil	Nil	4
41	Product Packaging (Cartoning, Bag Packaging, Palletising, Labelling, Strapping, Bundling, Coiling)	1	1	1	1	1	Nil	Nil	Nil	5
42	Customer Technical Support	Nil	Nil	1	1	1	Nil	Nil	Nil	3
43	Compliance Management	Nil	1	1	1	1	Nil	Nil	Nil	4
44	Advanced Plastics Engineering - Laminated Plastics Electronics	Nil	1	1	1	1	1	Nil	Nil	5
45	Advanced Plastics Engineering - Printed Plastics Electronics	Nil	1	1	1	1	1	Nil	Nil	5
46	Advanced Plastics Engineering - Additive Manufacturing (3D Printing)	Nil	1	1	1	1	1	Nil	Nil	5
	Grand Total of Identified Job Titles							210		

^{*} Nil – No identified job titles

4.3 TABLE OF JOB RESPONSIBILITIES VS NOSS LEVEL (AREA DESCRIPTION)

Division: C-22 Manufacture of Rubber and Plastics Products

Group: 222 - Manufacture of Plastics Products

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (1 of 16)

AREA	PLASTICS PRODUCT DEVELOPMENT Responsibilities May Include	PLASTICS BLENDING & MIXING Responsibilities May Include	PLASTICS PRODUCT PRODUCTION OPERATION Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	 Research & Development Engineer Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. Develop manufacturing processes by studying product requirements; researching, designing, modifying, and testing manufacturing methods and equipment; conferring with equipment vendors. Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout. Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. Provide manufacturing decision-making information by calculating production, labour, 	<u>NA</u>	 Production Manager Ensure implementation and adherence to health and safety procedures. Ensure all products are produced to high quality standards. Ensure timely delivery of customer orders. Implement and control the production schedule with planner/buyer. Review and adjust the schedule in conjunction with customer demands. Manage human and material resources to meet production goals. Responsible for all preventative maintenance and repair of equipment. Provide input to management on capital expenditure requirements. Determine equipment use, modification and procurement. Maintain and/or implement (ISO) standard operating production procedures. Conduct monthly safety meeting, with safety team and production personnel.

AREA	PLASTICS PRODUCT DEVELOPMENT Responsibilities May Include	PLASTICS BLENDING & MIXING Responsibilities May Include	PLASTICS PRODUCT PRODUCTION OPERATION Responsibilities May Include
	 and material costs; reviewing production schedules; estimating future requirements. 6) Prepare product and process reports by collecting, analysing, and summarizing information and trends. 7) Provide manufacturing engineering information by answering questions and requests. 8) Maintain product and company reputation by complying with government regulations. 9) Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 10) Maintain product and process database by writing computer programs; entering data. 11) Complete design and development projects by training and guiding technicians. 12) Maintain professional and technical knowledge by attending educational workshops; reviewing professional publications; establishing personal networks; participating in professional societies. 13) Contribute to team effort by accomplishing related results as needed. 		 12) Monitor and set product quality standards. 13) Implement and enforce quality control and tracking programs to meet quality objectives. 14) Analyse production and quality control to detect and correct problems. 15) Determine and implement improvements to production processes. 16) Maintain daily and production efficiency reports 17) Monitor and review the performance of staff and organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 19) Ensure efficient collaboration and co-ordination between all departments.
Level 4	Research & Development Assistant Engineer Determine product requirements by conducting inspections and analytical tests; analysing and synthesizing data; maintaining control charts; determining root causes; preparing bid specifications. Resolve engineering problems by collecting and analysing information; researching, analysing, adapting, and modifying engineering techniques; recommending solutions; preparing drawings, schematics, and diagrams; evaluating components, materials, and	<u>NA</u>	Production Engineer 1) Evaluates manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. 2) Develops manufacturing processes by studying product requirements; researching, designing, modifying, and testing manufacturing methods and equipment; conferring with equipment vendors.

AREA	PLASTICS PRODUCT DEVELOPMENT Responsibilities May Include	PLASTICS BLENDING & MIXING Responsibilities May Include	PLASTICS PRODUCT PRODUCTION OPERATION Responsibilities May Include
	suppliers; resolving design integration issues; developing specifications and safety standards; performing installations. 3) Meet cost standards by preparing cost-benefit analyses; tracking and reporting expenses. 4) Comply with codes and regulations by complying with requirements; preparing permit applications, plans and compliance reports. 5) Prepare guidelines by describing operational and testing methods and procedures. 6) Maintain and improve quality results by completing quality assurance tests; following standards; studying, evaluating, and redesigning processes; implementing changes. 7) Ensure operation of analytical equipment by calibrating equipment; completing preventive maintenance requirements; following manufacturer's instructions; troubleshooting malfunctions; calling for repairs; maintaining equipment inventories; evaluating new equipment and techniques. 8) Keep supplies ready by inventorying stock; placing orders; verifying receipt. 9) Prepare engineering reports by collecting, analysing, and summarizing data and trends; entering data and generating reports and presentations; performing calculations. 10) Enhance engineering and organisation reputation by accepting ownership for accomplishing new and different requests; exploring opportunities to add value to job accomplishments.		 Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout. Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. Prepare product and process reports by collecting, analysing, and summarizing information and trends. Provide manufacturing engineering information by answering questions and requests. Maintain product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service.

	PLASTICS PRODUCT DEVELOPMENT	PLASTICS BLENDING & MIXING	PLASTICS PRODUCT PRODUCTION
AREA			OPERATION
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 3	Research & Development Technician	Blending & Mixing Supervisor	Production Supervisor
Level 3	1) Perform various duties related to the operation of laboratory equipment in accordance with Quality System guidelines. 2) Conduct various tests. 3) Prepare samples. 4) Gather, compile and report the results of tests. 5) Perform routine maintenance on laboratory equipment.	 Follow all safety procedures and work as safe as possible at all times. Supervise all day to day activities of the mixing room and personnel. Provide mixing operators with proper tools and training to insure all products are blended in a safe, consistent manner and in accordance with specific blending instructions. Monitor production flow to insure products are made in a timely fashion so as to minimize downtime and product loss. Organise and schedule staffing to ensure all ancillary Blend Room activities are completed 	1) Accomplish manufacturing staff results by communicating job expectations; planning, monitoring, and appraising job results; coaching, counselling, and disciplining employees; initiating, coordinating, and enforcing systems, policies, and procedures.
		 as required. 6) Interpret specifications and job orders to workers, and assigns duties. 7) Maintain work flow by monitoring steps of the process; setting processing variables; observing control points and equipment; monitoring personnel and resources; studying methods; implementing cost reductions; developing reporting procedures and systems; facilitating corrections to malfunctions within process control points; initiating and fostering a 	summaries. 5) Maintain quality service by establishing and enforcing organisation standards. 6) Ensure operation of equipment by calling for repairs; evaluating new equipment and techniques. 7) Provide manufacturing information by compiling, initiating, sorting, and analysing production performance records and data; answering questions and responding to requests. 8) Create and revise systems and procedures by analysing operating practices, recordkeeping systems, forms of control, and budgetary and personnel requirements; implementing change. 9) Maintain safe and clean work environment by educating and directing personnel on the use of all control points, equipment, and resources; maintaining compliance with established policies and procedures.

AREA	PLASTICS PRODUCT DEVELOPMENT Responsibilities May Include	PLASTICS BLENDING & MIXING Responsibilities May Include	PLASTICS PRODUCT PRODUCTION OPERATION
		 Suggest changes in working conditions and use of equipment to increase efficiency of department, or work crew. Analyse and resolve work problems, or assists workers in solving work problems. Maintain time and production records. Assist employees in completion of job duties when needed. Provide safety training and guidance to department employees. 	Responsibilities May Include 10) Resolve personnel problems with analysing data; investigating issues; identifying solutions; recommending action.
Level 2	<u>NA</u>	 Blending & Mixing Operator Tend accessory equipment such as pumps and conveyors to move materials or ingredients through production processes. Weigh or measure materials, ingredients, and products to ensure conformance to requirements. Clean and maintain equipment, using hand tools. Collect samples of materials or products for laboratory testing. Record operational and production data on specified forms. Test samples of materials or products to ensure compliance with specifications, using test equipment. Transfer materials, supplies, and products between work areas, using moving equipment and hand tools. Unload mixtures into containers or onto conveyors for further processing. 	 Line Leader Train and supervise associates. Communicate with the supervisor/manager about any issues that could affect the production floor. Continuous monitoring of lines to ensure proper yield calculations, waste, and spill points. Frequent review of production schedule to adjust for more accurate run time. Insure compliance with all safety rules and regulations to maintain a safe work environment. Maintain uninterrupted flow of product through coordination with forklift drivers, production supervisor and receiving group to maintain efficiency as per standards. Communicate excess/shortage to production supervisor. Constantly monitor product quality of trim/sort operations to improve yield and to address quality defects. Communicate with Quality Control for any defects found and the product placed on hold for evaluation.

AREA	PLASTICS PRODUCT DEVELOPMENT Responsibilities May Include	PLASTICS BLENDING & MIXING Responsibilities May Include	PLASTICS PRODUCT PRODUCTION OPERATION Responsibilities May Include
		 Dump or pour specified amounts of materials into machinery and equipment. Examine materials, ingredients, or products visually or with hands, in order to ensure conformance to established standards. Read work orders to determine production specifications and information. Start machines to mix or blend ingredients; then allow them to mix for specified times. Stop mixing or blending machines when specified product qualities are obtained, and open valves and start pumping to transfer mixtures. 	 10) Monitor the condition of equipment in the area of operation and writes work orders to correct any problems detected. 11) Identify safety hazards within the area of operation and notifies Production Manager/Supervisor of any problems. 12) Comply with & enforces all safety rules & regulations to maintain a safe work environment. 13) Report all accidents to the Production Manager/Supervisor and assists in completing the necessary accident reports. 14) Report all equipment malfunctions to the maintenance department & to the production manager/supervisor by completing a maintenance work order.
Level 1	<u>NA</u>	<u>NA</u>	 Production Operator Set up the production equipment and supplies before executing the job orders. Operate equipment safely and effectively for production processing. Ensure that equipment is maintained in good and safe working condition. Inspect equipment to identify any replacements, malfunctions and repairs. Perform regular equipment maintenance to ensure production capacity and quality. Evaluate equipment performance and recommend improvements. Follow safety procedures and company policies for equipment operation. Maintain the work area clean, safe and organised.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (2 of 16)

AREA	Primary Process - Injection Moulding (Double Injection, Gas Injection, Heat & Cold Treatment, Insert Moulding, Foam) Responsibilities May Include	Primary Process - Injection Moulding (Double Injection, Gas Injection, Heat & Cold Treatment, Insert Moulding, Foam) Responsibilities May Include	Primary Process - Blow Moulding (Extrusion, Injection) Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	NA	NA	NA
Level 5	 Injection Moulding Manager Responsible for the production of injection moulding parts, within the manufacturing plant. Coordinate machine and set-up planning to meet production plan. Lead the daily activities of the production, process engineers and technicians. Drive root-cause analysis and improvement proposals. Build moulding competence in the team. Technically oversee and support validations of new products/ moulds. Coordinate sourcing of moulds and their implementation in production. Responsible for the corrective & preventive maintenance of moulds and machines. Advice in the development of new products based on plastics components. Oversee quality assurance according to company quality management procedures. Support installation and start-up of new Injection moulding lines. Coordinate design and outsourcing of tools and fixtures to support the production process. Set-up and help execute corrective and preventive maintenance procedures and work instructions. 	 Injection Moulding Manager Responsible for the production of injection moulding parts, within the manufacturing plant. Coordinate machine and set-up planning to meet production plan. Lead the daily activities of the production, process engineers and technicians. Drive root-cause analysis and improvement proposals. Build moulding competence in the team. Technically oversee and support validations of new products/ moulds. Coordinate sourcing of moulds and their implementation in production. Responsible for the corrective & preventive maintenance of moulds and machines. Advice in the development of new products based on plastics components. Oversee quality assurance according to company quality management procedures. Support installation and start-up of new Injection moulding lines. Coordinate design and outsourcing of tools and fixtures to support the production process. Set-up and help execute corrective and preventive maintenance procedures and work instructions. 	 Blow Moulding Manager Responsible for the production of Blow moulding parts, within the manufacturing plant. Coordinate machine and set-up planning to meet production plan. Lead the daily activities of the production, process engineers and technicians. Drive root-cause analysis and improvement proposals. Build moulding competence in the team. Technically oversee and support validations of new products/ moulds. Coordinate sourcing of moulds and their implementation in production. Responsible for the corrective & preventive maintenance of moulds and machines. Advice in the development of new products based on plastics components. Oversee quality assurance according to company quality management procedures. Support installation and start-up of new Blow moulding lines. Coordinate design and outsourcing of tools and fixtures to support the production process. Set-up and help execute corrective and preventive maintenance procedures and work instructions.

	Primary Process - Injection Moulding (Double Injection, Gas Injection, Heat & Cold	Primary Process - Injection Moulding (Double Injection, Gas Injection, Heat & Cold	Primary Process - Blow Moulding
AREA	Treatment, Insert Moulding, Foam)	Treatment, Insert Moulding, Foam)	(Extrusion, Injection)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 14) Create continuous improvement proposal to increase productivity, quality and availability. 15) Define mechanization requirements and concepts. 16) Lead and execute Lean & 5S projects for existing production lines. 17) Coordinate validation of mould, equipment and product changes 	 14) Create continuous improvement proposal to increase productivity, quality and availability. 15) Define mechanization requirements and concepts. 16) Lead and execute Lean & 5S projects for existing production lines. 17) Coordinate validation of mould, equipment and product changes. 	 14) Create continuous improvement proposal to increase productivity, quality and availability. 15) Define mechanization requirements and concepts. 16) Lead and execute Lean & 5S projects for existing production lines. 17) Coordinate validation of mould, equipment and product changes.
Level 4	Injection Moulding Engineer	Injection Moulding Engineer	Blow Moulding Engineer
	 Develop and install all new injection moulding equipment and document all implementation processes for all moulded products. Prepare all specifications of all plastics processes Execute all gages to maintain optimal quality and assist to design all control plans. Manage operation and production cost requests 	 Develop and install all new injection moulding equipment and document all implementation processes for all moulded products. Prepare all specifications of all plastics processes Execute all gages to maintain optimal quality and assist to design all control plans. Manage operation and production cost requests 	 Develop and install all new Blow moulding equipment and document all implementation processes for all moulded products. Prepare all specifications of all plastics processes Execute all gages to maintain optimal quality and assist to design all control plans. Manage operation and production cost requests
	 and prepare an operation report. 5) Administer all projects and recommend improvement to facilitate all first time quality. 6) Analyse and ensure compliance with all 	 and prepare an operation report. 5) Administer all projects and recommend improvement to facilitate all first-time quality. 6) Analyse and ensure compliance to all 	 and prepare an operation report. 5) Administer all projects and recommend improvement to facilitate all first-time quality. 6) Analyse and ensure compliance to all
	customers' requirements are adhered. 7) Monitor all manufacturing processes and maintain the optimization of all equipment. 8) Identify and review all improvement requirements to maintain product quality	customers' requirements are adhered. 7) Monitor all manufacturing processes and maintain the optimization of all equipment. 8) Identify and review all improvement requirements to maintain product quality	customers' requirements are adhered. 7) Monitor all manufacturing processes and maintain the optimization of all equipment. 8) Identify and review all improvement requirements to maintain product quality
	 9) Perform regular investigations for all projects. 10) Provide support to all operational objectives. 11) Provide support to increase productivity of all plastics associate processes in the company. 12) Provide support to purchase and R&D department. 	 9) Perform regular investigations for all projects. 10) Provide support to all operational objectives. 11) Provide support to increase productivity of all plastics associate processes in the company. 12) Provide support to purchase and R&D department. 	 9) Perform regular investigations for all projects. 10) Provide support to all operational objectives. 11) Provide support to increase productivity of all plastics associate processes in the company. 12) Provide support to purchase and R&D department.
	Perform root cause analysis for all injection moulding.	Perform root cause analysis for all injection moulding.	13) Perform root cause analysis for all blow moulding.

	Primary Process - Injection Moulding	Primary Process - Injection Moulding	Diameter Discount Programme
4554	(Double Injection, Gas Injection, Heat & Cold	(Double Injection, Gas Injection, Heat & Cold	Primary Process - Blow Moulding
AREA	Treatment, Insert Moulding, Foam)	Treatment, Insert Moulding, Foam)	(Extrusion, Injection)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 3	Injection Moulding Supervisor	Injection Moulding Supervisor	Blow Moulding Supervisor
	 Troubleshoot and adjust injection moulding parameters to maintain quality and maximum product output. Lead a small team of people in the execution of daily production tasks, work scheduling, training, maintenance and continuous improvement. Perform problem-solving to develop corrective actions for customer issues or to initiate continuous improvement. Coordinate tooling and equipment availability, repair and maintenance. Ensure cleanliness and maintains a safe work environment within the injection moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to Company policies, safety standards, and good housekeeping practices. Coordinate with outside vendors regarding maintenance and repair for tooling and equipment. Implement and manage all maintenance 	 Troubleshoot and adjust injection moulding parameters to maintain quality and maximum product output. Lead a small team of people in the execution of daily production tasks, work scheduling, training, maintenance and continuous improvement. Perform problem-solving to develop corrective actions for customer issues or to initiate continuous improvement. Coordinate tooling and equipment availability, repair and maintenance. Ensure cleanliness and maintains a safe work environment within the injection moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to Company policies, safety standards, and good housekeeping practices. Coordinate with outside vendors regarding maintenance and repair for tooling and equipment. Implement and manage all maintenance 	 Troubleshoot and adjust Blow moulding parameters to maintain quality and maximum product output. Lead a small team of people in the execution of daily production tasks, work scheduling, training, maintenance and continuous improvement. Perform problem-solving to develop corrective actions for customer issues or to initiate continuous improvement. Coordinate tooling and equipment availability, repair and maintenance. Ensure cleanliness and maintains a safe work environment within Blow moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to Company policies, safety standards, and good housekeeping practices. Coordinate with outside vendors regarding maintenance and repair for tooling and equipment. Implement and manage all maintenance functions, including but not limited to
	functions, including but not limited to preventive, corrective and emergency maintenance on all injection moulding equipment.	functions, including but not limited to preventive, corrective and emergency maintenance on all injection moulding equipment.	preventive, corrective and emergency maintenance on all Blow moulding equipment.
Level 2	Injection Mould Setter	Injection Moulding Machine Technician	Blow Mould Setter
	1) Repair and maintain machines and auxiliary	Install and set up injection moulds for	Repair and maintain machines and auxiliary
	equipment, using hand tools and power tools.	production.	equipment, using hand tools and power tools.
	2) Trim excess material from part, using knife, and		2) Trim excess material from part, using knife, and
	grind scrap plastics into powder for reuse.		grind scrap plastics into powder for reuse.

	Primary Process - Injection Moulding	Primary Process - Injection Moulding	Primary Process - Blow Moulding
AREA	(Double Injection, Gas Injection, Heat & Cold	(Double Injection, Gas Injection, Heat & Cold	
AKEA	Treatment, Insert Moulding, Foam)	Treatment, Insert Moulding, Foam)	(Extrusion, Injection)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 Remove finished or cured product from dies or mould, using hand tools and air hose. Measure and visually inspects products for surface and dimension defects, using precision measuring instruments, to ensure conformance to specifications. Position, align, and secure assembled mould, mould components, and machine accessories onto a machine press bed, and attaches connecting lines. Install mould onto machine according to work order specifications. Observe and adjust machine set up and operations to eliminate production of defective parts and products. Read specifications to determine setup and prescribed temperature and time settings to mould, form, or cast plastics materials. 	 Start-up injection moulding machines in a fast paced custom injection moulding facility in a safe and efficient manner. Troubleshoot and adjust injection moulding machine parameters to maintain quality and maximum product output. Work alongside a small team of associates in execution of daily production tasks, work scheduling, training, maintenance, continuous improvement and support the implementation of ISO quality system. Perform problem-solving of moulding quality defects and correct them. Ensure cleanliness and maintain a safe work environment within the moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to company policies, safety standards, and good housekeeping practices. Assist in various maintenance functions, including but not limited to, preventive, corrective and emergency maintenance on all injection moulding equipment. 	 Remove finished or cured product from dies or mould, using hand tools and air hose. Measure and visually inspect products for surface and dimension defects, using precision measuring instruments, to ensure conformance to specifications. Position, align, and secure assembled mould, mould components, and machine accessories onto a machine press bed, and attaches connecting lines. Install mould onto machine according to work order specifications. Observe and adjust machine set up and operations to eliminate production of defective parts and products. Read specifications to determine setup and prescribed temperature and time settings to mould, form, or cast plastics materials.
Level 1	<u>NA</u>	<u>NA</u>	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (3 of 16)

	Primary Process - Blow Moulding	Primary Process - Extrusion	Primary Process - Extrusion
AREA	(Extrusion, Injection)	(Cast Film)	(Blown Film)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Blow Moulding Manager	Cast Moulding Manager	Blown Film Manager
	Responsible for the production of blow	1) Responsible for the production of cast moulding	, , , , , , , , , , , , , , , , , , , ,
	moulding parts, within the manufacturing plant.	parts, within the manufacturing plant.	production equipment in the production
	2) Coordinate machine and set-up planning to	Coordinate machine and set-up planning to	department.
	meet production plan.	meet production plan.	2) Oversee the training, upgrading, evaluation
	3) Lead the daily activities of the production,	3) Lead the daily activities of the production,	and performance reviews of the staff
	process engineers and technicians.	process engineers and technicians.	3) Perform administrative duties as required,
	4) Drive root-cause analysis and improvement	4) Drive root-cause analysis and improvement	including maintaining employee attendance
	proposals.	proposals.	records, initiating personnel action forms,
	5) Build moulding competence in the team.	5) Build moulding competence in the team.	writing, counselling forms, vacation requests
	6) Technically oversee and support validations of	6) Technically oversee and support validations of	and any other reports as needed.
	new products/ moulds.	new products/ moulds.	4) Help to maintain the shift safety program to
	7) Coordinate sourcing of moulds and their implementation in production.	 Coordinate sourcing of moulds and their implementation in production. 	minimize accidents and injuries and to ensure a safe working environment.
	8) Responsible for the corrective & preventive	8) Responsible for the corrective & preventive	5) Constantly follow quality and production and
	maintenance of moulds and machines.	maintenance of moulds and machines.	makes the necessary decisions to maintain
	9) Advice in the development of new products	Advice in the development of new products	maximum rates with high quality in an efficient
	based on plastics components.	based on plastics components.	time and manner.
	10) Oversee quality assurance according to	10) Oversee quality assurance according to	6) Coordinate with Maintenance for scheduled
	company quality management procedures.	company quality management procedures.	shutdowns and repairs in order to achieve the
	11) Support installation and start-up of new Blow	11) Support installation and start-up of new Cast	necessary maintenance work with the
	moulding lines.	moulding lines.	minimum operational losses.
	12) Coordinate design and outsourcing of tools and	12) Coordinate design and outsourcing of tools and	·
	fixtures to support the production process.	fixtures to support the production process.	Assures that established policy, rules,
	13) Set-up and help execute corrective and	13) Set-up and help execute corrective and	regulations and procedures are followed.
	preventive maintenance procedures and work	preventive maintenance procedures and work	8) Validate production scheduling to ensure
	instructions.	instructions.	efficient operation.
	14) Create continuous improvement proposal to	14) Create continuous improvement proposal to	9) Reporting any discrepancies in orders and set-
	increase productivity, quality and availability.	increase productivity, quality and availability.	ups to the Plant Manager.

	Primary Process - Blow Moulding	Primary Process - Extrusion	Primary Process - Extrusion
AREA	(Extrusion, Injection)	(Cast Film)	(Blown Film)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 4	 Define mechanization requirements and concepts. Lead and execute Lean & 5S projects for existing production lines. Coordinate validation of mould, equipment and product changes. Blow Moulding Engineer Develop and install all new Blow moulding equipment and document all implementation processes for all moulded products. Prepare all specifications of all plastics processes Execute all gages to maintain optimal quality and assist to design all control plans. Manage operation and production cost requests and prepare an operation report. Administer all projects and recommend improvement to facilitate all first-time quality. Analyse and ensure compliance to all customers' requirements are adhered. Monitor all manufacturing processes and maintain the optimization of all equipment. Identify and review all improvement requirements to maintain product quality Perform regular investigations for all projects. Provide support to all operational objectives. Provide support to increase productivity of all plastics associate processes in the company. Provide support to purchase and R&D department. Perform root cause analysis for all blow moulding. 	 Define mechanization requirements and concepts. Lead and execute Lean & 5S projects for existing production lines. Coordinate validation of mould, equipment and product changes. Cast Moulding Engineer Develop and install all new cast moulding equipment and document all implementation processes for all moulded products. Prepare all specifications of all plastics processes Execute all gages to maintain optimal quality and assist to design all control plans. Manage operation and production cost requests and prepare an operation report. Administer all projects and recommend improvement to facilitate all first-time quality. Analyse and ensure compliance to all customers' requirements are adhered. Monitor all manufacturing processes and maintain the optimization of all equipment. Identify and review all improvement requirements to maintain product quality Perform regular investigations for all projects. Provide support to all operational objectives. Provide support to increase productivity of all plastics associate processes in the company. Provide support to purchase and R&D department. Perform root cause analysis for all cast moulding. 	Blown Film Engineer 1) Execute and implement activities of the Extrusion department 2) Plan and coordinate training for extrusion operators in proper extrusion techniques 3) Ensure extruders are running the best quality film and output on a daily basis in all departments 4) Improve company's film quality and strength and minimize extrusion downtime 5) Work with Quality Control to properly sample and test film properties on a timely basis 6) Conduct Research and Development projects as directed by Senior Process Engineer 7) Ensure that documents and checklists are followed in extrusion from operator settings to adjustment methods and troubleshooting 8) Assist in developing procedures and checklists 9) Assist Engineering department as needed to design, develop and procure new plant equipment.

	Primary Process - Blow Moulding	Primary Process - Extrusion	Primary Process - Extrusion
AREA	(Extrusion, Injection)	(Cast Film)	(Blown Film)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 3	Blow Moulding Supervisor	Cast Moulding Supervisor	Blown Film Supervisor
Level 3	 Troubleshoot and adjust blow moulding parameters to maintain quality and maximum product output. Lead a small team of people in the execution of daily production tasks, work scheduling, training, maintenance and continuous improvement. Perform problem-solving to develop corrective actions for customer issues or to initiate continuous improvement. Coordinate tooling and equipment availability, repair and maintenance. Ensure cleanliness and maintains a safe work environment within Blow moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to company policies, safety standards, and good housekeeping practices. Coordinate with outside vendors regarding 	 Troubleshoot and adjust cast moulding parameters to maintain quality and maximum product output. Lead a small team of people in the execution of daily production tasks, work scheduling, training, maintenance and continuous improvement. Perform problem-solving to develop corrective actions for customer issues or to initiate continuous improvement. Coordinate tooling and equipment availability, repair and maintenance. Ensure cleanliness and maintains a safe work environment within the Cast moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to company policies, safety standards, and good housekeeping practices. 	 Manage operations of extruders to meet customers' specifications. Select correct tooling per setup instructions. Execute set ups and clean outs operation. Responsible for following tool sheets and producing a quality product. Troubleshoot advanced machine and process functions. Start-up machines and maintain specifications by themselves, while producing minimal scrap. Minimize waste and scrap by diligently working on improvements and efficient problem solving. Ability to use callipers, micrometres and other gaging tolls as required. Clean and care of all tooling and equipment both before and after set ups. Control the extrusion process in a safe manner while maintaining customer specifications. Ensure that materials are boxed and containers labelled correctly.
Level 2	maintenance and repair for tooling and equipment. 9) Implement and manage all maintenance functions, including but not limited to preventive, corrective and emergency maintenance on all blow moulding equipment. Blow Moulding Machine Technician	 8) Coordinate with outside vendors regarding maintenance and repair for tooling and equipment. 9) Implement and manage all maintenance functions, including but not limited to preventive, corrective and emergency maintenance on all cast moulding equipment. Cast Moulding Machine Technician 	 Understanding of the extrusion process as explained, or through continuing education class. Follow correct procedures for cleaning of machine and labelling of material. Responsible for accurate inventory/identification of inventory on storage shelves and racks. Blown Film Technician
Level 2	 Install and set up injection moulds for production. Start-up injection moulding machines in a fast-paced custom injection moulding facility in a safe and efficient manner. 	 Install and set up injection moulds for production. Start-up injection moulding machines in a fast-paced custom injection moulding facility in a safe and efficient manner. 	 Adjust machines as necessary or willing/able to learn. Assist with changeovers as necessary. Communicate quality issues to all necessary personnel. Complete all necessary production paperwork.

	Primary Process - Blow Moulding	Primary Process - Extrusion	Primary Process - Extrusion
AREA	(Extrusion, Injection)	(Cast Film)	(Blown Film)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 Troubleshoot and adjust injection moulding machine parameters to maintain quality and maximum product output. Work alongside a small team of associates in execution of daily production tasks, work scheduling, training, maintenance, continuous improvement and support the implementation of quality management system. Perform problem-solving of moulding quality defects and correct them. Ensure cleanliness and maintain a safe work environment within the moulding department. Respond to problems by performing corrective technical or mechanical solutions. Maintain positive employee relations and adhere to company policies, safety standards, and good housekeeping practices. Assist in various maintenance functions, including but not limited to, preventive, corrective and emergency maintenance on all 	 Troubleshoot and adjust injection moulding machine parameters to maintain quality and maximum product output. Work alongside a small team of associates in execution of daily production tasks, work scheduling, training, maintenance, continuous 	 5) Ability to read all measuring instruments (micrometre and tape measure) or willing/able to learn. 6) Complete all quality checks as necessary. 7) Work safely and follow all company safety policies and procedures.
	injection moulding equipment.	injection moulding equipment.	
Level 1	<u>NA</u>	<u>NA</u>	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (4 of 16)

AREA	Primary Process – Extrusion (Profile)	Primary Process – Extrusion (Sheet)	Primary Process – Extrusion (Pipe)
AREA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	 Profile Extrusion Manager Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. Coordinate the training and cross training of employees to facilitate skills growth. Ensure that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of control processes. 	 Sheet Extrusion Manager Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. Coordinate the training and cross training of employees to facilitate skills growth. Ensure that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of control processes. 	efficient and timely manner. 2) Upgrade, evaluate and review employee's competencies. 3) Responsible for cost controls and optimizing processes to ensure all activities are value
	 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality management system processes are maintained. 	 Responsible for efficient asset utilization and resource loading. Ensure occupational safety, good manufacturing practices, and company quality management system processes are maintained. 	 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality management system processes are maintained.
Level 4	Profile Extrusion Engineer Involve in the improvement and support of manufacturing and process development.	Sheet Extrusion Engineer Involve in the improvement and support of manufacturing and process development.	Pipe Extrusion Engineer Involve in the improvement and support of manufacturing and process development.

AREA	Primary Process – Extrusion (Profile)	Primary Process – Extrusion (Sheet)	Primary Process – Extrusion (Pipe)
AKEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. 	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. 	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed.
	4) Create documentation for the prototypes which have been built and designed.5) Prepare requisitions for the requirements of	have been built and designed. 5) Prepare requisitions for the requirements of	4) Create documentation for the prototypes which have been built and designed.5) Prepare requisitions for the requirements of
	 tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process. 	 tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process. 	tools and other specific components. 6) Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process.
Level 3	Profile Extrusion Supervisor	Sheet Extrusion Supervisor	Pipe Extrusion Supervisor
	 Direct the profile extrusion and material handling activities. Maintain standards of quality for profile extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant 	 Direct the sheet extrusion and material handling activities. Maintain standards of quality for sheet extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant 	activities.

AREA	Primary Process – Extrusion (Profile)	Primary Process – Extrusion (Sheet)	Primary Process – Extrusion (Pipe)
AKEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to profile extrusion operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees. 	plant by taking corrective action on unsafe conditions or acts. 10) Assist in the review of labour and manufacturing costs related to sheet extrusion operation.	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to pipe extrusion operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees.
Level 2	Profile Extrusion Technician	Sheet Extrusion Technician	Pipe Extrusion Technician
	 Prepare production activity for profile extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for profile extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot profile extrusion processing problems, perform preventive maintenance tasks, and document process changes. 	 Prepare production activity for sheet extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for sheet extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot sheet extrusion processing problems, perform preventive maintenance tasks, and document process changes. 	and connected automated systems for pipe extrusion are set to regulation parameters,
	5) Ability to apply all aspects of scientific moulding for profile extrusion.	5) Ability to apply all aspects of scientific moulding for profile extrusion.	5) Ability to apply all aspects of scientific moulding for profile extrusion.6) Understand the importance of reducing and re-
Level 1	<u>NA</u>	<u>NA</u>	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (5 of 16)

AREA	Primary Process - Extrusion (Compounding) Responsibilities May Include	Primary Process – Extrusion (Wire & Cable) Responsibilities May Include	Primary Process – Extrusion (Mono Tape/Yarn) Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
	 Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value 	 Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value 	 Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value
	 added while ensuring production goals are met. 4) Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. 	 added while ensuring production goals are met. 4) Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. 	 added while ensuring production goals are met. 4) Establish department procedures to maintain structured discipline as well as reach quality and performance objectives.
	 Coordinate the training and cross training of employees to facilitate skills growth. Ensure that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of 	 5) Coordinate the training and cross training of employees to facilitate skills growth. 6) Ensure that established policy, rules and regulations and procedures are followed. 7) Drive continuous improvement. 8) Identify root cause and implement corrective actions for non-conforming materials and out of 	 5) Coordinate the training and cross training of employees to facilitate skills growth. 6) Ensure that established policy, rules and regulations and procedures are followed. 7) Drive continuous improvement. 8) Identify root cause and implement corrective actions for non-conforming materials and out of
	 control processes. 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality management system processes are maintained. 	 control processes. 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality management system processes are maintained. 	 control processes. 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality management system processes are maintained.
Level 4	Compounding Engineer Involve in the improvement and support of manufacturing and process development.	 Wire & Cable Extrusion Engineer 1) Involve in the improvement and support of manufacturing and process development. 	Mono Tape/ Yarn Engineer Involve in the improvement and support of manufacturing and process development.

AREA	Primary Process - Extrusion (Compounding) Responsibilities May Include	Primary Process – Extrusion (Wire & Cable) Responsibilities May Include	Primary Process – Extrusion (Mono Tape/Yarn) Responsibilities May Include
	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. Create documentation for the prototypes which have been built and designed. Prepare requisitions for the requirements of tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process. 	 processes and troubleshoot it. 3) Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. 4) Create documentation for the prototypes which have been built and designed. 5) Prepare requisitions for the requirements of tools and other specific components. 6) Perform experiments, ensure its validity and operation by installing and running the extrusion 	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. Create documentation for the prototypes which have been built and designed. Prepare requisitions for the requirements of tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process.
Level 3	equipment and process. Compounding Extrusion Supervisor	equipment and process. Wire & Cable Extrusion Supervisor	equipment and process. Mono Tape/Yarn Extrusion Supervisor
Level 3	 Direct the compounding extrusion and material handling activities. Maintain standards of quality for compounding extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant production needs. 	 Direct the wire & cable extrusion and material handling activities. Maintain standards of quality for wire & cable extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. 	 Direct the mono tape/yarn extrusion and material handling activities. Maintain standards of quality for mono tape/yarn extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant production needs.

AREA	Primary Process - Extrusion (Compounding) Responsibilities May Include	Primary Process – Extrusion (Wire & Cable) Responsibilities May Include	Primary Process – Extrusion (Mono Tape/Yarn) Responsibilities May Include
	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to compounding extrusion operations. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees. 	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to wire & cable extrusion operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees. 	plant by taking corrective action on unsafe conditions or acts. 10) Assist in the review of labour and manufacturing costs related to mono tape/yarn extrusion operation.
Level 2	Compounding Extrusion Technician	Wire & Cable Extrusion Technician	Mono Tape/Yarn Extrusion Technician
	 Prepare production activity for compounding extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. 	 Prepare production activity for wire & cable extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. 	 Prepare production activity for mono tape/yarn extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices.
	 Ensure moulding machines, auxiliary equipment and connected automated systems for compounding extrusion are set to regulation parameters, meet quality standards and all production goals. 	 Ensure moulding machines, auxiliary equipment and connected automated systems for wire & cable extrusion are set to regulation parameters, meet quality standards and all production goals. 	 Ensure moulding machines, auxiliary equipment and connected automated systems for mono tape/yarn extrusion are set to regulation parameters, meet quality standards and all production goals.
		 Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. 	 Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality.
	 Monitor and troubleshoot compounding extrusion processing problems, perform preventive maintenance tasks, and document process changes. 	 Monitor and troubleshoot wire & cable extrusion processing problems, perform preventive maintenance tasks, and document process changes. 	
	5) Ability to apply all aspects of scientific moulding for compounding extrusion.	5) Ability to apply all aspects of scientific moulding for wire & cable extrusion.	5) Ability to apply all aspects of scientific moulding for mono tape/yarn extrusion.
	6) Understand the importance of reducing and re- using material scrap to protect environment and save costs.	 Understand the importance of reducing and re- using material scrap to protect environment and save costs. 	 Understand the importance of reducing and re- using material scrap to protect environment and save costs.
Level 1	NA	NA	NA

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (6 of 16)

AREA	Primary Process - Extrusion (Lamination & Coating) Responsibilities May Include	Primary Process - Extrusion (Calendaring) Responsibilities May Include	Primary Process - Extrusion (Foam) Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Lamination& Coating Manager 1) Manage all department personnel and	Calendaring Extrusion Manager 1) Manage all department personnel and	Foam Extrusion Manager 1) Manage all department personnel and
	 operations to ensure product is completed in an efficient and timely manner. 2) Upgrade, evaluate and review employee's competencies. 3) Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. 4) Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. 5) Coordinate the training and cross training of employees to facilitate skills growth. 6) Ensure that established policy, rules and regulations and procedures are followed. 7) Drive continuous improvement. 8) Identify root cause and implement corrective actions for non-conforming materials and out of control processes. 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality 	 Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. Coordinate the training and cross training of employees to facilitate skills growth. Ensure that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of control processes. Responsible for efficient asset utilization and resource loading. Ensure occupational safety, good manufacturing practices, and company quality 	operations to ensure product is completed in an efficient and timely manner. 2) Upgrade, evaluate and review employee's competencies. 3) Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. 4) Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. 5) Coordinate the training and cross training of employees to facilitate skills growth. 6) Ensures that established policy, rules and regulations and procedures are followed. 7) Drive continuous improvement. 8) Identify root cause and implement corrective actions for non-conforming materials and out of control processes. 9) Responsible for efficient asset utilization and resource loading. 10) Ensure occupational safety, good manufacturing practices, and company quality
	management system processes are maintained.	management system processes are maintained.	management system processes are maintained.
Level 4	Lamination& Coating Engineer Involve in the improvement and support of manufacturing and process development.	Calendaring Extrusion Engineer Involve in the improvement and support of manufacturing and process development.	Foam Extrusion Engineer Involve in the improvement and support of manufacturing and process development.

AREA	Primary Process - Extrusion (Lamination & Coating) Responsibilities May Include	Primary Process - Extrusion (Calendaring) Responsibilities May Include	Primary Process - Extrusion (Foam) Responsibilities May Include
	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. Create documentation for the prototypes which have been built and designed. Prepare requisitions for the requirements of tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process. 	 have been built and designed. 5) Prepare requisitions for the requirements of tools and other specific components. 6) Perform experiments, ensure its validity and 	 Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. Create documentation for the prototypes which have been built and designed. Prepare requisitions for the requirements of tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process.
Level 3	Lamination & Coating Extrusion Supervisor	Calendaring Extrusion Supervisor	Foam Extrusion Supervisor
	 Direct the lamination & coating extrusion and material handling activities. Maintain standards of quality for lamination & coating extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommends employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant 	 Direct the calendaring extrusion and material handling activities. Maintain standards of quality for calendaring extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant 	 Direct the foam extrusion and material handling activities. Maintain standards of quality for foam extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant

AREA	Primary Process - Extrusion (Lamination & Coating)	Primary Process - Extrusion (Calendaring) Responsibilities May Include	Primary Process - Extrusion (Foam) Responsibilities May Include
	 Responsibilities May Include Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to lamination & the coating extrusion operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees. 	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to the calendaring extrusion operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees. 	plant by taking corrective action on unsafe conditions or acts. 10) Assist in the review of labour and manufacturing costs related to foam extrusion operation.
Level 2	Lamination & Coating Extrusion Technician	Calendaring Extrusion Technician	Foam Extrusion Technician
	 tool and die makers to dial in each mould for optimal cycle time and quality. 4) Monitor and troubleshoot lamination & coating extrusion processing problems, perform preventive maintenance tasks, and document process changes. 5) Ability to apply all aspects of scientific moulding for lamination & coating extrusion. 	 and connected automated systems for calendaring extrusion are set to regulation parameters, meet quality standards and all production goals. 3) Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. 4) Monitor and troubleshoot calendaring extrusion processing problems, perform preventive maintenance tasks, and document process changes. 	 machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for foam extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot foam extrusion processing problems, perform preventive maintenance tasks, and document process changes. Ability to apply all aspects of scientific moulding for foam extrusion. Understand the importance of reducing and reusing material scrap to protect environment and
Level 1	<u>NA</u>	<u>NA</u>	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (7 of 16)

AREA	Primary Process - Rotational Moulding Responsibilities May Include	Primary Process - Compression Moulding Responsibilities May Include	Primary Process – Thermoforming (Pressure & Vacuum Forming) Responsibilities May Include	
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>	
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>	
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>	
Level 5	 Rotational Moulding Manager Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. Coordinate the training and cross training of employees to facilitate skills growth. Ensures that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of control processes. Responsible for efficient asset utilization and resource loading. Ensure occupational safety, good manufacturing practices, and company quality 	 Compression Moulding Manager Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. Coordinate the training and cross training of employees to facilitate skills growth. Ensure that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of control processes. Responsible for efficient asset utilization and resource loading. Ensure occupational safety, good manufacturing practices, and company quality 	 Thermoforming Manager Manage all department personnel and operations to ensure product is completed in an efficient and timely manner. Upgrade, evaluate and review employee's competencies. Responsible for cost controls and optimizing processes to ensure all activities are value added while ensuring production goals are met. Establish department procedures to maintain structured discipline as well as reach quality and performance objectives. Coordinate the training and cross training of employees to facilitate skills growth. Ensures that established policy, rules and regulations and procedures are followed. Drive continuous improvement. Identify root cause and implement corrective actions for non-conforming materials and out of control processes. Responsible for efficient asset utilization and resource loading. Ensure occupational safety, good manufacturing practices, and company quality 	
	management system processes are maintained.	management system processes are maintained.	management system processes are maintained.	
Level 4	Rotational Moulding Engineer Involve in the improvement and support of manufacturing and process development.	Compression Moulding Engineer Involve in the improvement and support of manufacturing and process development.	Thermoforming Engineer Involve in the improvement and support of manufacturing and process development.	

AREA	Primary Process - Rotational Moulding		imary Process - Compression Moulding		imary Process – Thermoforming ressure & Vacuum Forming)
	Responsibilities May Include	Re	sponsibilities May Include	Řε	esponsibilities May Include
	processes and troubleshoot it.	3)	Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been	2)3)	Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been
	designed. 4) Create documentation for the prototypes which	4)	designed. Create documentation for the prototypes which	4)	designed. Create documentation for the prototypes which
	have been built and designed. 5) Prepare requisitions for the requirements of tools and other specific components.	5)	have been built and designed. Prepare requisitions for the requirements of tools and other specific components.	5)	have been built and designed. Prepare requisitions for the requirements of tools and other specific components.
	Perform experiments, ensure its validity and operation by installing and running the extrusion	6)	Perform experiments, ensure its validity and operation by installing and running the extrusion	6)	Perform experiments, ensure its validity and operation by installing and running the extrusion
Level 3	equipment and process. Rotational Moulding Extrusion Supervisor	<u></u>	equipment and process. Impression Moulding Extrusion Supervisor	Th	equipment and process. ermoforming Extrusion Supervisor
Level 3	Direct the rotational moulding extrusion and material handling activities.	1)	Direct the compression moulding extrusion and material handling activities.	1)	Direct the thermoforming extrusion and material handling activities.
		2)	Maintain standards of quality for compression moulding extrusion activity to meet customer and internal specifications.	2)	Maintain standards of quality for thermoforming extrusion activity to meet customer and internal specifications.
	Coordinate tools, equipment and machinery maintenance requirements.	3)	Coordinate tools, equipment and machinery maintenance requirements.	3)	Coordinate tools, equipment and machinery maintenance requirements.
	suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure.	4)	Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure.	4)	Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure.
	 Oversee training and supervision of hourly employee activities 	5)	Oversee training and supervision of hourly employee activities	5)	Oversee training and supervision of hourly employee activities
	 Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. 	6) 7)	Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination.	6) 7)	Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination.
		8)	Prepare staff scheduling and controlling staff overtime in conjunction with the plant production needs.	8)	

AREA	Primary Process - Rotational Moulding Responsibilities May Include	Primary Process - Compression Moulding Responsibilities May Include	Primary Process – Thermoforming (Pressure & Vacuum Forming) Responsibilities May Include
	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to the rotational moulding extrusion operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees. 	plant by taking corrective action on unsafe conditions or acts. 10) Assist in the review of labour and manufacturing costs related to the compression moulding extrusion operation.	
Level 2	Rotational Moulding Extrusion Technician	Compression Moulding Extrusion Technician	Thermoforming Extrusion Technician
	 Prepare production activity for rotational moulding extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for rotational moulding extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot rotational moulding extrusion processing problems, perform preventive maintenance tasks, and document process changes. Ability to apply all aspects of scientific moulding for rotational moulding extrusion. Understand the importance of reducing and reusing material scrap to protect environment and save costs. 	 moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for compression moulding extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot compression moulding extrusion processing problems, perform preventive maintenance tasks, and document process changes. Ability to apply all aspects of scientific moulding for compression moulding extrusion. Understand the importance of reducing and re- 	 machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for thermoforming extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot thermoforming extrusion processing problems, perform preventive maintenance tasks, and document process changes. Ability to apply all aspects of scientific moulding for thermoforming extrusion. Understand the importance of reducing and re-
Level 1	<u>NA</u>	<u>NA</u>	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (8 of 16)

AREA	Primary Process – Non-Woven	Secondary Process - Printing (Film Printing)	Secondary Process - Printing (Moulding)
AKEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Non-woven Manager	Production Manager	Production Manager
	Manage all department personnel and	Ensure implementation and adherence to	Ensure implementation and adherence to
	operations to ensure product is completed in an	health and safety procedures	health and safety procedures
	efficient and timely manner.	2) Ensure all products are produced to high quality	1 ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '
	2) Upgrade, evaluate and review employee's competencies.	standards 3) Ensure timely delivery of customer orders	standards 3) Ensure timely delivery of customer orders
	3) Responsible for cost controls and optimizing		4) Implement and control the production schedule
	processes to ensure all activities are value	with planner/buyer	with planner/buyer
	added while ensuring production goals are met.	•	5) Review and adjust the schedule in conjunction
	4) Establish department procedures to maintain	with customer demands	with customer demands
	structured discipline as well as reach quality	6) Manage human and material resources to meet	
	and performance objectives.	production goals	production goals
	5) Coordinate the training and cross training of	7) Responsible for all preventative maintenance	7) Responsible for all preventative maintenance
	employees to facilitate skills growth.	and repair of equipment	and repair of equipment
	6) Ensure that established policy, rules and regulations and procedures are followed.	Provide input to management on capital expenditure requirements	Provide input to management on capital expenditure requirements
	7) Drive continuous improvement.	9) Determine equipment use, modification and	Determine equipment use, modification and
	8) Identify root cause and implement corrective	procurement	procurement
	actions for non-conforming materials and out of	10) Maintain and/or implement (ISO) standard	10) Maintain and/or implement (ISO) standard
	control processes.	operating production procedures	operating production procedures
	9) Responsible for efficient asset utilization and	11) Conduct monthly safety meeting, with safety	11) Conduct monthly safety meeting, with safety
	resource loading.	team and production personnel	team and production personnel
	10) Ensure occupational safety, good	12) Monitor and set product quality standards	12) Monitor and set product quality standards
	manufacturing practices, and company quality	13) Implement and enforce quality control and	13) Implement and enforce quality control and
	management system processes are maintained.	tracking programs to meet quality objectives 14) Analyse production and quality control to detect	tracking programs to meet quality objectives 14) Analyse production and quality control to detect
	maintaineu.	and correct problems	and correct problems
		15) Determine and implement improvements to	15) Determine and implement improvements to
		production processes	production processes
			16) Maintain daily and production efficiency reports

AREA	Primary Process – Non-Woven	Secondary Process - Printing (Film Printing)	Secondary Process - Printing (Moulding)
AILA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Lovel	Non woven Engineer	organise necessary interventions for improvement 18) Implement cost control programs (scrap reduction, higher output etc.) 19) Ensure efficient collaboration and co-ordination between all departments.	between all departments.
Level 4	 Non-woven Engineer Involve in the improvement and support of manufacturing and process development. Design and develop new equipment and processes and troubleshoot it. Prepare documentation for all the details of the process development and modify it whenever any new component or a system has been designed. Create documentation for the prototypes which have been built and designed. Prepare requisitions for the requirements of tools and other specific components. Perform experiments, ensure its validity and operation by installing and running the extrusion equipment and process. 	 4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. 5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends. 	 and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. 2) Develop manufacturing processes by studying product requirements; researching, designing, modifying, testing and manufacturing methods and equipment; conferring with equipment vendors. 3) Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout. 4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. 5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends.

AREA	Primary Process - Non-Woven	Secondary Process - Printing (Film Printing)	Secondary Process - Printing (Moulding)
ANLA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
		 8) Maintain product and company reputation by complying with government regulations. 9) Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 	 8) Maintain product and company reputation by complying with government regulations. 9) Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service.
Level 3	Non-woven Extrusion Supervisor	Film Printing Supervisor	Moulding Printing Supervisor
Level 3	 Direct the non-woven extrusion and material handling activities. Maintain standards of quality for non-woven extrusion activity to meet customer and internal specifications. Coordinate tools, equipment and machinery maintenance requirements. Handle and coordinate employee complaints, suggestions, questions, and conflicts in accordance with the guidelines established in accordance with Company policy/procedure. Oversee training and supervision of hourly employee activities Administer plant rules and procedures Recommend employees and candidates for hire, promotion, demotion, transfer, disciplinary action and/or termination. Prepare staff scheduling and controlling staff overtime in conjunction with the plant production needs. Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. 	 Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. Monitor and maintain production schedule for film printing department. Coordinate availability of equipment so that production staff can do their job efficiently. Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure Utilize available personnel to meet the needs of the production schedule Complete daily production reports and tally sheets and maintain weekly time reports. Comply with and enforce company rules of conduct and safety. Communicate with other supervisors and departments. Prepare daily attendance reports and production reports. Prepare incident reports and investigate all accidents related to film printing production 	 Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. Monitor and maintain production schedule for the moulding printing department. Coordinate availability of equipment so that production staff can do their job efficiently. Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure. Utilize available personnel to meet the needs of the production schedule. Complete daily production reports and tally sheets and maintain weekly time reports. Comply with and enforce company rules of conduct and safety. Communicate with other supervisors and departments. Prepare daily attendance reports and production reports. Prepare incident report and investigate all accidents related to the moulding printing
	Assist in the review of labour and manufacturing costs related to non-woven extrusion operation.	operation. 11) Document performance, discipline, counselling,	production operation. 4) Document performance, discipline, counselling,
	11) Coordinate the implementation of any approved process or procedure changes.	achievements, etc. for the employee files.12) Monitor to ensure that the machines are running according to determined processes.	achievements, etc. for the employee files.5) Monitor to ensure that the machines are running according to determined processes.

AREA	Primary Process – Non-Woven	Secondary Process - Printing (Film Printing)	Secondary Process - Printing (Moulding)
ANLA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 2	 Keep current on technical developments and changes in order to instruct and train employees. Non-woven Extrusion Technician Prepare production activity for non-woven extrusion including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure moulding machines, auxiliary equipment and connected automated systems for non-woven extrusion are set to regulation parameters, meet quality standards and all production goals. Provide feedback on mould design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot non-woven extrusion 	 Carry out technical troubleshooting and problem solving in film printing operation. Monitor and control material usage based on production requirements. Film Printing Line Leader Audit film printing production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to film printing production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate 	 Carry out technical troubleshooting and problem solving in moulding printing operation. Monitor and control material usage based on production requirements. Moulding Printing Line Leader Audit moulding printing production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to moulding printing production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate
	 processing problems, perform preventive maintenance tasks, and document process changes. 5) Are able to apply all aspects of scientific moulding for non-woven extrusion. 6) Understand the importance of reducing and reusing material scrap to protect environment and save costs. 	 information to employees. 9) Communicate with other supervisors and departments to share information. 10) Other duties may be assigned as needed. 	information to employees.9) Communicate with other supervisors and departments to share information.10) Other duties may be assigned as needed.
Level 1	<u>NA</u>	 Film Printing Operator Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all film printing operations. Perform on-line and in-process visual inspection of film printing to ensure it meets 	 Moulding Printing Operator Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all moulding printing operations. Perform on-line and in-process visual inspection of moulding printing to ensure it

AREA	Primary Process – Non-Woven	Secondary Process - Printing (Film Printing)	Secondary Process - Printing (Moulding)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
		specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject film printing product that is off specifications. 8) Adhere to safety standards. 9) Perform other related film printing tasks, as required.	meets specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject moulding printing product that is off specifications. 8) Adhere to safety standards. 9) Perform other related moulding printing tasks, as required.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (9 of 16)

AREA	Secondary Process - Bag Making Responsibilities May Include	Secondary Process - Bristling/Tufting Responsibilities May Include	Secondary Process - Surface Treatment (Spray & Painting) Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Production Manager	Production Manager	Production Manager
	Ensure implementation and adherence to	Ensure implementation and adherence to	Ensure implementation and adherence to
	health and safety procedures.	health and safety procedures.	health and safety procedures.
	Ensure all products are produced to high quality standards.	Ensure all products are produced to high quality standards.	2) Ensure all products are produced to high quality standards.
	3) Ensure timely delivery of customer orders.	Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.
	4) Implement and control the production schedule with planner/buyer.	4) Implement and control the production schedule with planner/buyer.	 Implement and control the production schedule with planner/buyer.
	5) Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.
	6) Manage human and material resources to meet production goals.		
	7) Responsible for all preventative maintenance and repair of equipment.	 Responsible for all preventative maintenance and repair of equipment. 	 Responsible for all preventative maintenance and repair of equipment.
	8) Provide input to management on capital expenditure requirements.	 Provide input to management on capital expenditure requirements. 	Provide input to management on capital expenditure requirements.
	9) Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.
	 Maintain and/or implement (ISO) standard operating production procedures. 	 Maintain and/or implement (ISO) standard operating production procedures. 	 Maintain and/or implement (ISO) standard operating production procedures.
	11) Conduct monthly safety meeting, with safety team and production personnel.	 Conduct monthly safety meeting, with safety team and production personnel. 	11) Conduct monthly safety meeting, with safety team and production personnel.
	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.
	13) Implement and enforce quality control and tracking programs to meet quality objectives.	 Implement and enforce quality control and tracking programs to meet quality objectives. 	13) Implement and enforce quality control and tracking programs to meet quality objectives.
	14) Analyse production and quality control to detect and correct problems.	 Analyse production and quality control to detect and correct problems. 	14) Analyse production and quality control to detect and correct problems.
	15) Determine and implement improvements to production processes.	 Determine and implement improvements to production processes. 	15) Determine and implement improvements to production processes.

AREA	Secondary Process - Bag Making Responsibilities May Include	Responsibilities May Include	Secondary Process - Surface Treatment (Spray & Painting) Responsibilities May Include
	 16) Maintain daily and production efficiency reports. 17) Monitor and review the performance of staff and organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 19) Ensure efficient collaboration and co-ordination between all departments. 	 17) Monitor and review the performance of staff and 1 organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 	 16) Maintain daily and production efficiency reports. 17) Monitor and review the performance of staff and organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 19) Ensure efficient collaboration and co-ordination between all departments.
Level 4	 Production Engineer Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. Develop manufacturing processes by studying product requirements; researching, designing, modifying, and testing manufacturing methods and equipment; conferring with equipment vendors. 	Production Engineer 1) Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators.	Production Engineer I) Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. Develop manufacturing processes by studying product requirements; researching, designing, modifying, testing and manufacturing methods and equipment; conferring with equipment vendors.
	3) Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout.		B) Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout.
	4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes.	4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. 4	4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes.
	5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production	5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production	Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production
	schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends.	schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends.	schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends.

AREA	Secondary Process - Bag Making Responsibilities May Include	Secondary Process - Bristling/Tufting Responsibilities May Include	Secondary Process - Surface Treatment (Spray & Painting) Responsibilities May Include
	 Provide manufacturing engineering information by answering questions and requests. Maintain product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 	 Provide manufacturing engineering information by answering questions and requests. Maintains product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 	 Provide manufacturing engineering information by answering questions and requests. Maintain product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service.
Level 3	 Bag Making Supervisor Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. Monitor and maintain production schedule for bag making department. Coordinate availability of equipment so that production staff can do their job efficiently. Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure Utilize available personnel to meet the needs of the production schedule Complete daily production reports and tally sheets and maintain weekly time reports. Comply with and enforce company rules of conduct and safety. Communicate with other supervisors and departments. Prepare daily attendance reports and production reports. Prepare incident reports and investigate all accidents related to bag making production operation. 	 Bristling/Tufting Supervisor Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. Monitor and maintain production schedule for bristling/tufting department. Coordinate availability of equipment so that production staff can do their job efficiently. Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure Utilize available personnel to meet the needs of the production schedule Complete daily production reports and tally sheets and maintain weekly time reports. Comply with and enforce company rules of conduct and safety. Communicate with other supervisors and departments. Prepare daily attendance reports and production reports. Prepare incident report and investigate all accidents related to bristling/tufting production operation. 	 Spray & Painting Supervisor Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. Monitor and maintain production schedule for Spray & Painting department. Coordinate availability of equipment so that production staff can do their job efficiently. Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure Utilize available personnel to meet the needs of the production schedule Complete daily production reports and tally sheets and maintain weekly time reports. Comply with and enforce company rules of conduct and safety. Communicate with other supervisors and departments. Prepare daily attendance reports and production reports. Prepare incident report and investigate all accidents related to Spray & Painting production operation.
	11) Document performance, discipline, counselling, achievements, etc. for the employee files.	11) Document performance, discipline, counselling, achievements, etc. for the employee files.	11) Document performance, discipline, counselling, achievements, etc. for the employee files.

AREA	Secondary Process - Bag Making Responsibilities May Include	Secondary Process - Bristling/Tufting Responsibilities May Include	Secondary Process - Surface Treatment (Spray & Painting) Responsibilities May Include
	 12) Monitor to ensure that the machines are running according to determined processes. 13) Carry out technical troubleshooting and problem solving in bag making operation. 14) Monitor and control material usage based on production requirements. 	 12) Monitor to ensure that the machines are running according to determined processes. 13) Carry out technical troubleshooting and problem solving in bristling/tufting operation. 14) Monitor and control material usage based on production requirements. 	 12) Monitor to ensure that the machines are running according to determined processes. 13) Carry out technical troubleshooting and problem solving in Spray & Painting operation. 14) Monitor and control material usage based on production requirements.
Level 2	Bag Making Line Leader	Bristling/Tufting Line Leader	Spray & Painting Line Leader
LGVGI Z	 Audit bag making production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to bag making production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. 	 Audit bristling/tufting production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to bristling/tufting production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. 	 Audit Spray & Painting production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to Spray & Painting production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information.
	10) Other duties may be assigned as needed.	10) Other duties may be assigned as needed.	10) Other duties may be assigned as needed.
Level 1	Bag Making Operator	Bristling/Tufting Operator	Spray & Painting Operator
	Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function.	Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function.	Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function.
	2) Ability to rotate through the assembly line, performing all bag making operations.3) Perform on-line and in-process visual	2) Ability to rotate through the assembly line, performing all bristling/tufting operations.3) Perform on-line and in-process visual	2) Ability to rotate through the assembly line, performing all Spray & Painting operations.3) Perform on-line and in-process visual
	inspection of the bag making to ensure it meets	inspection of bristling/tufting to ensure it meets	inspection of Spray & Painting to ensure it

AREA	Secondary Process - Bag Making Responsibilities May Include	Secondary Process - Bristling/Tufting Responsibilities May Include	Secondary Process - Surface Treatment (Spray & Painting) Responsibilities May Include
	 specifications per work order and procedure instructions. 4) Assists Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject bag making product that is off specifications. 8) Adhere to safety standards. 9) Perform other related bag making tasks, as required. 	 specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject bristling/tufting product that is off specifications. 8) Adhere to safety standards. 9) Perform other related bristling/tufting tasks, as required. 	 meets specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject Spray & Painting product that is off specifications. 8) Adhere to safety standards. 9) Perform other related Spray & Painting tasks, as required.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (10 of 16)

	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment
AREA	(Dipping)	(Electro Plating)	(Chroming)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Production Manager	Production Manager	Production Manager
	Ensure implementation and adherence to	Ensure implementation and adherence to	Ensure implementation and adherence to
	health and safety procedures.	health and safety procedures.	health and safety procedures.
	2) Ensure all products are produced to high quality		2) Ensure all products are produced to high quality
	standards.	standards.	standards.
	Ensure timely delivery of customer orders	Ensure timely delivery of customer orders	Ensure timely delivery of customer orders
	4) Implement and control the production schedule		4) Implement and control the production schedule
	with planner/ buyer.	with planner/ buyer.	with planner/ buyer.
	5) Review and adjust the schedule in conjunction	5) Review and adjust the schedule in conjunction	5) Review and adjust the schedule in conjunction
	with customer demands.	with customer demands.	with customer demands.
	6) Manage human and material resources to meet		
	production goals.	production goals.	production goals.
	7) Responsible for all preventative maintenance	7) Responsible for all preventative maintenance	7) Responsible for all preventative maintenance
	and repair of equipment.	and repair of equipment.	and repair of equipment.
	8) Provide input to management on capital	8) Provide input to management on capital	8) Provide input to management on capital
	expenditure requirements.	expenditure requirements.	expenditure requirements.
	9) Determine equipment use, modification and	Determine equipment use, modification and procurement.	Determine equipment use, modification and progurement
	procurement. 10) Maintain and/ or implement (ISO) standard	10) Maintain and/ or implement (ISO) standard	procurement. 10) Maintain and/ or implement (ISO) standard
	operating production procedures.	operating production procedures.	operating production procedures.
	11) Conduct monthly safety meeting, with safety	11) Conduct monthly safety meeting, with safety	11) Conduct monthly safety meeting, with safety
	team and production personnel.	team and production personnel.	team and production personnel.
	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.
	13) Implement and enforce quality control and	13) Implement and enforce quality control and	13) Implement and enforce quality control and
	tracking programs to meet quality objectives.	tracking programs to meet quality objectives.	tracking programs to meet quality objectives.
	14) Analyse production and quality control to detect	14) Analyse production and quality control to detect	
	and correct problems.	and correct problems.	and correct problems.
	15) Determine and implement improvements to	15) Determine and implement improvements to	15) Determine and implement improvements to
	production processes.	production processes.	production processes.
		16) Maintain daily and production efficiency reports	

	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment
AREA	(Dipping)	(Electro Plating)	(Chroming)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	17) Monitor and review the performance of staff and	17) Monitor and review the performance of staff and	
	organise necessary interventions for	organise necessary interventions for	organise necessary interventions for
	improvement.	improvement.	improvement.
	18) Implement cost control programs (scrap	18) Implement cost control programs (scrap	18) Implement cost control programs (scrap
	reduction, higher output etc.).	reduction, higher output etc.).	reduction, higher output etc.).
	19) Ensure efficient collaboration and co-ordination	19) Ensure efficient collaboration and co-ordination	19) Ensure efficient collaboration and co-ordination
	between all departments.	between all departments.	between all departments.
Level 4	Production Engineer	Production Engineer	Production Engineer
	1) Evaluate manufacturing processes by designing		
	and conducting research programs; applying	and conducting research programs; applying	and conducting research programs; applying
	knowledge of product design, fabrication,	knowledge of product design, fabrication,	knowledge of product design, fabrication,
	assembly, tooling, and materials; conferring	assembly, tooling, and materials; conferring	assembly, tooling, and materials; conferring
	with equipment vendors; soliciting observations	with equipment vendors; soliciting observations	with equipment vendors; soliciting observations
	from operators.	from operators.	from operators.
	2) Develop manufacturing processes by studying	2) Develop manufacturing processes by studying	Develop manufacturing processes by studying
	product requirements; researching, designing,	product requirements; researching, designing,	product requirements; researching, designing,
	modifying, and testing manufacturing methods	modifying, and testing manufacturing methods	modifying, and testing manufacturing methods
	and equipment; conferring with equipment	and equipment; conferring with equipment	and equipment; conferring with equipment
	vendors.	vendors.	vendors.
	3) Improve manufacturing efficiency by analysing	3) Improve manufacturing efficiency by analysing	3) Improve manufacturing efficiency by analysing
	and planning work flow, space requirements,	and planning work flow, space requirements,	and planning work flow, space requirements,
	and equipment layout.	and equipment layout.	and equipment layout.
	4) Assure product and process quality by	4) Assure product and process quality by	4) Assure product and process quality by
	designing testing methods; testing finished-	designing testing methods; testing finished-	designing testing methods; testing finished-
	product and process capabilities; establishing	product and process capabilities; establishing	product and process capabilities; establishing
	standards; confirming manufacturing	standards; confirming manufacturing	standards; confirming manufacturing
	processes.	processes.	processes. 5) Provide manufacturing decision making
	5) Provide manufacturing decision-making information by calculating production, labour,	Provide manufacturing decision-making information by calculating production, labour,	 Provide manufacturing decision-making information by calculating production, labour,
		and material costs; reviewing production	
	and material costs; reviewing production schedules; estimating future requirements.	schedules; estimating future requirements.	and material costs; reviewing production schedules; estimating future requirements.
	6) Prepare a product and process reports by	6) Prepare a product and process reports by	6) Prepare a product and process reports by
		collecting, analysing, and summarizing	
	collecting, analysing, and summarizing		collecting, analysing, and summarizing
	information and trends	information and trends	information and trends

	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment
AREA	(Dipping)	(Electro Plating)	(Chroming)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 Provide manufacturing engineering information by answering questions and requests. Maintain product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 	 Provide manufacturing engineering information by answering questions and requests. Maintain product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 	 Provide manufacturing engineering information by answering questions and requests. Maintain product and company reputation by complying with government regulations. Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service.
Level 3	Dipping Supervisor	Electro Platting Supervisor	Chroming Supervisor
	 Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. 	 Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. 	
	Monitor and maintain production schedule for dipping department.	Monitor and maintain production schedule for the electro platting department.	Monitor and maintain production schedule for chroming department.
	Coordinate availability of equipment so that production staff can do their job efficiently.	Coordinate availability of equipment so that production staff can do their job efficiently.	Coordinate availability of equipment so that production staff can do their job efficiently.
	Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure	 Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure 	Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure
	5) Utilize available personnel to meet the needs of the production schedule	<u>'</u>	·
	Complete daily production reports and tally sheets and maintain weekly time reports.	Complete daily production reports and tally sheets and maintain weekly time reports.	Complete daily production reports and tally sheets and maintain weekly time reports.
	Comply with and enforce company rules of conduct and safety.	Comply with and enforce company rules of conduct and safety.	7) Comply with and enforce company rules of conduct and safety.
	8) Communicate with other supervisors and departments.	Communicate with other supervisors and departments.	Communicate with other supervisors and departments.
	Prepare daily attendance reports and production reports.	Prepare daily attendance reports and production reports.	Prepare daily attendance reports and production reports.
	10) Prepare incident reports and investigate all accidents related to dipping production operation.	10) Prepare incident report and investigate all accidents related to the electro platting production operation.	10) Prepare incident reports and investigate all accidents related to the chroming production operation.
	11) Document performance, discipline, counselling, achievements, etc. for the employee files.	11) Document performance, discipline, counselling, achievements, etc. for the employee files.	11) Document performance, discipline, counselling, achievements, etc. for the employee files.

	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment
AREA	(Dipping)	(Electro Plating)	(Chroming)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	12) Monitor to ensure that the machines are	12) Monitor to ensure that the machines are	12) Monitor to ensure that the machines are
	running according to determined processes.	running according to determined processes.	running according to determined processes.
	13) Carry out technical troubleshooting and	13) Carry out technical troubleshooting and	13) Carry out technical troubleshooting and
	problem solving in dipping operation.	problem solving in electro platting operation.	problem solving in chroming operation.
	14) Monitor and control material usage based on	14) Monitor and control material usage based on	14) Monitor and control material usage based on
	production requirements.	production requirements.	production requirements.
Level 2	Dipping Line Leader	Electro Platting Line Leader	Chroming Line Leader
	1) Audit dipping production activities and ensure	1) Audit electro platting production activities and	1) Audit chroming production activities and ensure
	all procedures are followed.	ensure all procedures are followed.	all procedures are followed.
	2) Enforce company policies and safety	2) Enforce company policies and safety	Enforce company policies and safety
	regulations.	regulations.	regulations.
	3) Assign duties to dipping production operator to	Assign duties to electro platting production	3) Assign duties to chroming production operator
	meet production requirements.	operator to meet production requirements.	to meet production requirements.
	4) Ensure that employees receive appropriate	4) Ensure that employees receive appropriate	4) Ensure that employees receive appropriate
	training.	training.	training.
	5) Maintain production records as required.	5) Maintain production records as required.	5) Maintain production records as required.
	6) Maintain accurate attendance information and	6) Maintain accurate attendance information and	6) Maintain accurate attendance information and
	authorize work schedules for payroll purposes.	authorize work schedules for payroll purposes.	authorize work schedules for payroll purposes.
	7) Identify and address safety issues in a timely	7) Identify and address safety issues in a timely	7) Identify and address safety issues in a timely
	manner.	manner.	manner.
	Lead shift meetings and communicate	Lead shift meetings and communicate	Lead shift meetings and communicate
	information to employees.	information to employees.	information to employees.
	9) Communicate with other supervisors and	Communicate with other supervisors and	9) Communicate with other supervisors and
	departments to share information.	departments to share information.	departments to share information.
114	10) Other duties may be assigned as needed.	10) Other duties may be assigned as needed.	10) Other duties may be assigned as needed.
Level 1	Dipping Operator	Electro Platting Operator	Chroming Operator
	Perform all processes within quality	Perform all processes within quality	Perform all processes within quality
	specifications while visually monitoring the	specifications while visually monitoring the	specifications while visually monitoring the
	machine/equipment used to ensure proper	machine/equipment used to ensure proper	machine/equipment used to ensure proper
	function.	function.	function.
	2) Ability to rotate through the assembly line,	2) Ability to rotate through the assembly line,	2) Ability to rotate through the assembly line,
	performing all dipping operations.	performing all electro platting operations.	performing all chroming operations.
	3) Performs on-line and in-process visual	3) Performs on-line and in-process visual	3) Performs on-line and in-process visual
	inspection of dipping to ensure it meets	inspection of electro platting to ensure it meets	inspection of chroming to ensure it meets

	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment	Secondary Process - Surface Treatment
AREA	(Dipping)	(Electro Plating)	(Chroming)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine changeovers. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject dipping product that is off specifications. 8) Adhere to safety standards. 9) Perform other related dipping tasks, as	specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject electro platting product that is off specifications. 8) Adhere to safety standards.	specifications per work order and procedure instructions. 4) Assist Team Leader and Technicians with product and/or machine change-overs. 5) Operate equipment above reasonable expectancy levels. 6) Ensure product assembled meets quality standards. 7) Reject chroming product that is off specifications. 8) Adhere to safety standards.
	required.	Perform other related electro platting tasks, as required.	Perform other related chroming tasks, as required.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (11 of 16)

AREA	Secondary Process - Laser Marking & Cutting Responsibilities May Include	Secondary Process - Hot Stamping Responsibilities May Include	Secondary Process - Stamping (Decorative stamping) Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Production Manager	Production Manager	Production Manager
	Ensure implementation and adherence to	Ensure implementation and adherence to	Ensure implementation and adherence to
	health and safety procedures.	health and safety procedures.	health and safety procedures.
	Ensure all products are produced to high quality standards.	Ensure all products are produced to high quality standards.	 Ensure all products are produced to high quality standards.
	3) Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.
	4) Implement and control the production schedule with planner/buyer.	4) Implement and control the production schedule with planner/buyer.	 Implement and control the production schedule with planner/buyer.
	5) Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.
	6) Manage human and material resources to meet production goals.	6) Manage human and material resources to meet production goals.	6) Manage human and material resources to meet production goals.
	7) Responsible for all preventative maintenance and repair of equipment.	 Responsible for all preventative maintenance and repair of equipment. 	7) Responsible for all preventative maintenance and repair of equipment.
	8) Provide input to management on capital expenditure requirements.	Provide input to management on capital expenditure requirements.	Provide input to management on capital expenditure requirements.
	 Determine equipment use, modification and procurement. 	Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.
	10) Maintain and/or implement (ISO) standard operating production procedures.	 Maintain and/or implement (ISO) standard operating production procedures. 	10) Maintain and/or implement (ISO) standard operating production procedures.
	11) Conduct monthly safety meeting, with safety team and production personnel.	 Conduct monthly safety meeting, with safety team and production personnel. 	11) Conduct monthly safety meeting, with safety team and production personnel.
	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.
	13) Implement and enforce quality control and tracking programs to meet quality objectives.	 Implement and enforce quality control and tracking programs to meet quality objectives. 	13) Implement and enforce quality control and tracking programs to meet quality objectives.
	14) Analyse production and quality control to detect and correct problems.	 Analyse production and quality control to detect and correct problems. 	14) Analyse production and quality control to detect and correct problems.
	15) Determine and implement improvements to production processes.	 Determine and implement improvements to production processes. 	15) Determine and implement improvements to production processes.

AREA	Secondary Process - Laser Marking & Cutting Responsibilities May Include	Secondary Process - Hot Stamping Responsibilities May Include	Secondary Process - Stamping (Decorative stamping) Responsibilities May Include
	 16) Maintain daily and production efficiency reports. 17) Monitor and review the performance of staff and organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 19) Ensure efficient collaboration and co-ordination between all departments. 		organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.).
Level 4	Production Engineer 1) Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. 2) Develop manufacturing processes by studying product requirements; researching, designing, modifying, and testing manufacturing methods and equipment; conferring with equipment vendors. 3) Improve manufacturing efficiency by analysing	 Production Engineer Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. Develop manufacturing processes by studying product requirements; researching, designing, modifying, and testing manufacturing methods and equipment; conferring with equipment vendors. Improve manufacturing efficiency by analysing 	Production Engineer 1) Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. 2) Develop manufacturing processes by studying product requirements; researching, designing, modifying, and testing manufacturing methods and equipment; conferring with equipment vendors. 3) Improve manufacturing efficiency by analysing
	 and planning work flow, space requirements, and equipment layout. 4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. 5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends. 	 and planning work flow, space requirements, and equipment layout. 4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. 5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends. 	 and planning work flow, space requirements, and equipment layout. 4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. 5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. 6) Prepare a product and process reports by collecting, analysing, and summarizing information and trends.

	On the Design of the Mark to the Octation		Secondary Process - Stamping
AREA	Secondary Process - Laser Marking & Cutting	Secondary Process - Hot Stamping	(Decorative stamping)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	7) Provide manufacturing engineering information by answering questions and requests.	7) Provide manufacturing engineering information by answering questions and requests.	7) Provide manufacturing engineering information by answering questions and requests.
	8) Maintain product and company reputation by complying with government regulations.	 Maintain product and company reputation by complying with government regulations. 	8) Maintain product and company reputation by complying with government regulations.
	Keep equipment operational by coordinating maintenance and repair services; following	Keep equipment operational by coordinating maintenance and repair services; following	Keep equipment operational by coordinating maintenance and repair services; following
	manufacturer's instructions and established	manufacturer's instructions and established	manufacturer's instructions and established
Level 3	procedures; requesting special service. Laser Marking & Cutting Supervisor	procedures; requesting special service. Hot Stamping Supervisor	procedures; requesting special service. Decorative Stamping Supervisor
LEVEI 3			
	 Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. 	provide feedback to human resources regarding staff issues.	provide feedback to human resources regarding staff issues.
	 Monitor and maintain production schedule for laser marking & cutting department. 	 Monitor and maintain production schedule for the hot stamping department. 	 Monitor and maintain production schedule for decorative stamping department.
	 Coordinate availability of equipment so that production staff can do their job efficiently. 	 Coordinate availability of equipment so that production staff can do their job efficiently. 	Coordinate availability of equipment so that production staff can do their job efficiently.
	Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure	4) Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure	4) Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure
	5) Utilize available personnel to meet the needs of the production schedule		
	Complete daily production reports and tally sheets and maintain weekly time reports.	Complete daily production reports and tally sheets and maintain weekly time reports.	6) Complete daily production reports and tally sheets and maintain weekly time reports.
	 Comply with and enforce company rules of conduct and safety. 	 Comply with and enforce company rules of conduct and safety. 	7) Comply with and enforce company rules of conduct and safety.
	Communicate with other supervisors and departments.	Communicate with other supervisors and departments.	8) Communicate with other supervisors and departments.
	Prepare daily attendance reports and production reports.	Prepare daily attendance reports and production reports.	Prepare daily attendance reports and production reports.
	Prepare incident reports and investigate all accidents related to laser marking & cutting production operation.	Prepare incident reports and investigate all accidents related to the hot stamping production operation.	10) Prepare incident reports and investigate all accidents related to decorative stamping production operation.
	 Document performance, discipline, counselling, achievements, etc. for the employee files. 	 Document performance, discipline, counselling, achievements, etc. for the employee files. 	11) Document performance, discipline, counselling, achievements, etc. for the employee files.

AREA	Secondary Process - Laser Marking & Cutting Responsibilities May Include	Secondary Process - Hot Stamping Responsibilities May Include	Secondary Process - Stamping (Decorative stamping) Responsibilities May Include
	 12) Monitor to ensure that the machines are running according to determined processes. 13) Carry out technical troubleshooting and problem solving in laser marking & cutting operation. 14) Monitor and control material usage based on production requirements. 	 12) Monitor to ensure that the machines are running according to determined processes. 13) Carry out technical troubleshooting and problem solving in hot stamping operation. 14) Monitor and control material usage based on production requirements. 	 12) Monitor to ensure that the machines are running according to determined processes. 13) Carry out technical troubleshooting and problem solving in decorative stamping operation. 14) Monitor and control material usage based on production requirements.
Level 2	Laser Marking & Cutting Line Leader	Hot Stamping Line Leader	Decorative Stamping Line Leader
	 Audit laser marking & cutting production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to laser marking & cutting production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	 Audit hot stamping production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to hot stamping production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	 Audit decorative stamping production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to decorative stamping production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed.
Level 1	Laser Marking & Cutting Operator	Hot Stamping Operator	Decorative Stamping Operator
2000.1	Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function.	Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all hot stamping operations.	Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all decorative stamping operations.

AREA	Secondary Process - Laser Marking & Cutting Responsibilities May Include	Secondary Process - Hot Stamping Responsibilities May Include	Secondary Process - Stamping (Decorative stamping) Responsibilities May Include
	 Ability to rotate through the assembly line, performing all laser marking & cutting operations. Perform on-line and in-process visual inspection of laser marking & cutting to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject laser marking & cutting product that are off specifications. Adhere to safety standards. Perform other related laser marking & cutting tasks, as required. 	 Perform on-line and in-process visual inspection of hot stamping to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject hot stamping product that is off specifications. Adhere to safety standards. Perform other related hot stamping tasks, as required. 	 Perform on-line and in-process visual inspection of decorative stamping to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject decorative stamping product that is off specifications. Adhere to safety standards. Perform other related decorative stamping tasks, as required.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (12 of 16)

AREA	Secondary Process - Stamping (Forming) Responsibilities May Include	Secondary Process - Product Assembly Responsibilities May Include	Secondary Process - Plastics Sealing & Welding (Heat, Butt Weld, Cementing, Ultrasonic Welding) Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Production Manager	Production Manager	Production Manager
	1) Ensure implementation and adherence to	1) Ensure implementation and adherence to	1) Ensure implementation and adherence to
	health and safety procedures.	health and safety procedures.	health and safety procedures.
	 Ensure all products are produced to high quality standards. 	2) Ensure all products are produced to high quality standards.	2) Ensure all products are produced to high quality standards.
	3) Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.
	4) Implement and control the production schedule with planner/buyer.	4) Implement and control the production schedule with planner/buyer.	4) Implement and control the production schedule with planner/buyer.
	5) Review and adjust the schedule in conjunction with customer demands.	Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.
	6) Manage human and material resources to meet production goals.	6) Manage human and material resources to meet production goals.	6) Manage human and material resources to meet production goals.
	7) Responsible for all preventative maintenance and repair of equipment.	 Responsible for all preventative maintenance and repair of equipment. 	7) Responsible for all preventative maintenance and repair of equipment.
	8) Provide input to management on capital expenditure requirements.	Provide input to management on capital expenditure requirements.	Provide input to management on capital expenditure requirements.
	9) Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.
	10) Maintain and/or implement (ISO) standard operating production procedures.	 Maintain and/or implement (ISO) standard operating production procedures. 	10) Maintain and/or implement (ISO) standard operating production procedures.
	11) Conduct monthly safety meeting, with safety	11) Conduct monthly safety meeting, with safety	11) Conduct monthly safety meeting, with safety
	team and production personnel.	team and production personnel.	team and production personnel.
	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.
	13) Implement and enforce quality control and	13) Implement and enforce quality control and	13) Implement and enforce quality control and
	tracking programs to meet quality objectives.	tracking programs to meet quality objectives.	tracking programs to meet quality objectives.
		14) Analyse production and quality control to detect	14) Analyse production and quality control to detect
	and correct problems.	and correct problems.	and correct problems.

			Secondary Process - Plastics Sealing &
AREA	Secondary Process - Stamping (Forming)	Secondary Process - Product Assembly	Welding (Heat, Butt Weld, Cementing,
AKEA	Responsibilities May Include	Responsibilities May Include	Ultrasonic Welding)
			Responsibilities May Include
	15) Determine and implement improvements to	15) Determine and implement improvements to	15) Determine and implement improvements to
	production processes.	production processes.	production processes.
		16) Maintain daily and production efficiency reports.	
			17) Monitor and review the performance of staff and
	organise necessary interventions for	organise necessary interventions for	organise necessary interventions for
	improvement.	improvement.	improvement.
	18) Implement cost control programs (scrap	18) Implement cost control programs (scrap	18) Implement cost control programs (scrap
	reduction, higher output etc.).	reduction, higher output etc.).	reduction, higher output etc.).
	19) Ensure efficient collaboration and co-ordination	19) Ensure efficient collaboration and co-ordination	19) Ensure efficient collaboration and co-ordination
1 1 4	between all departments.	between all departments.	between all departments.
Level 4	Production Engineer	Production Engineer	Production Engineer
	Evaluate manufacturing processes by designing		
	and conducting research programs; applying	and conducting research programs; applying	and conducting research programs; applying
	knowledge of product design, fabrication, assembly, tooling, and materials; conferring	knowledge of product design, fabrication, assembly, tooling, and materials; conferring	knowledge of product design, fabrication, assembly, tooling, and materials; conferring
	with equipment vendors; soliciting observations	with equipment vendors; soliciting observations	with equipment vendors; soliciting observations
	from operators.	from operators.	from operators.
	· ·	2) Develop manufacturing processes by studying	Develop manufacturing processes by studying
	product requirements; researching, designing,	product requirements; researching, designing,	product requirements; researching, designing,
	modifying, and testing manufacturing methods	modifying, testing and manufacturing methods	modifying, testing and manufacturing methods
	and equipment; conferring with equipment	and equipment; conferring with equipment	and equipment; conferring with equipment
	vendors.	vendors.	vendors.
		3) Improve manufacturing efficiency by analysing	Improve manufacturing efficiency by analysing
	and planning work flow, space requirements,	and planning work flow, space requirements,	and planning work flow, space requirements,
	and equipment layout.	and equipment layout.	and equipment layout.
		4) Assure product and process quality by	4) Assure product and process quality by
	designing testing methods; testing finished-	designing testing methods; testing finished-	designing testing methods; testing finished-
	product and process capabilities; establishing	product and process capabilities; establishing	product and process capabilities; establishing
	standards; confirming manufacturing	standards; confirming manufacturing	standards; confirming manufacturing
	processes.	processes.	processes.
		5) Provide manufacturing decision-making	5) Provide manufacturing decision-making
	information by calculating production, labour,	information by calculating production, labour,	information by calculating production, labour,
	and material costs; reviewing production	and material costs; reviewing production	and material costs; reviewing production
	schedules; estimating future requirements.	schedules; estimating future requirements.	schedules; estimating future requirements.

				Se	condary Process - Plastics Sealing &
AREA	Secondary Process - Stamping (Forming)	Se	condary Process - Product Assembly	We	elding (Heat, Butt Weld, Cementing,
AKEA	Responsibilities May Include	Re	esponsibilities May Include	Ult	trasonic Welding)
	·		· ·	Re	esponsibilities May Include
	6) Prepare a product and process reports by	6)		6)	Prepare a product and process reports by
	collecting, analysing, and summarizing information and trends.		collecting, analysing, and summarizing information and trends.		collecting, analysing, and summarizing information and trends.
	7) Provide manufacturing engineering information	7)	Provide manufacturing engineering information	7)	Provide manufacturing engineering information
	by answering questions and requests.		by answering questions and requests.		by answering questions and requests.
	8) Maintain product and company reputation by	8)		8)	Maintain product and company reputation by
	complying with government regulations.		complying with government regulations.		complying with government regulations.
	9) Keep equipment operational by coordinating	9)		9)	Keep equipment operational by coordinating
	maintenance and repair services; following		maintenance and repair services; following		maintenance and repair services; following
	manufacturer's instructions and established		manufacturer's instructions and established		manufacturer's instructions and established
Lavela	procedures; requesting special service.	D.,	procedures; requesting special service.	DI	procedures; requesting special service.
Level 3	Forming Supervisor		oduct Assembly Supervisor		astics Sealing & Welding Supervisor
	1) Supervise, train, review, promote, discipline and		Supervise, train, review, promote, discipline and	1)	Supervise, train, review, promote, discipline and
	provide feedback to human resources regarding		provide feedback to human resources regarding		provide feedback to human resources regarding
	staff issues. 2) Monitor and maintain production schedule for	2)	staff issues. Monitor and maintain production schedule for	2)	staff issues. Monitor and maintain production schedule for
	Monitor and maintain production schedule for forming department.	2)	product assembly department.	۷)	plastics sealing & welding department.
	Coordinate availability of equipment so that	3)	•	3)	Coordinate availability of equipment so that
	production staff can do their job efficiently.	3)	production staff can do their job efficiently.	٥,	production staff can do their job efficiently.
	Ensure preventative maintenance carried out	4)	•	4)	Ensure preventative maintenance carried out
	and ensure repairs are done in an accurate and	,	and ensure repairs are done in an accurate and	٠,	and ensure repairs are done in an accurate and
	timely manner according to company		timely manner according to company		timely manner according to company
	maintenance procedure		maintenance procedure		maintenance procedure
	5) Utilize available personnel to meet the needs of	5)	Utilize available personnel to meet the needs of	5)	Utilize available personnel to meet the needs of
	the production schedule		the production schedule	,	the production schedule
	6) To complete daily production reports and tally	6)	To complete daily production reports and tally	6)	To complete daily production reports and tally
	sheets and maintain weekly time reports.		sheets and maintain weekly time reports.		sheets and maintain weekly time reports.
	7) To comply with and enforce company rules of	7)	To comply with and enforce company rules of	7)	To comply with and enforce company rules of
	conduct and safety.		conduct and safety.		conduct and safety.
	8) Communicate with other supervisors and	8)	•	8)	Communicate with other supervisors and
	departments.		departments.		departments.
	Prepare daily attendance reports and	9)		9)	Prepare daily attendance reports and
	production reports.		production reports.		production reports.

AREA	Secondary Process - Stamping (Forming) Responsibilities May Include	Secondary Process - Product Assembly Responsibilities May Include	Secondary Process - Plastics Sealing & Welding (Heat, Butt Weld, Cementing, Ultrasonic Welding) Responsibilities May Include
Level 2	 Prepare incident reports and investigate all accidents related to forming production operation. Document performance, discipline, counselling, achievements, etc. for the employee files. Monitor to ensure that the machines are running according to determined processes. Carry out technical troubleshooting and problem solving in forming operation. Monitor and control material usage based on production requirements. Forming Line Leader Audit forming production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to forming production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	 Prepare incident reports and investigate all accidents related to the product assembly production operation. Document performance, discipline, counselling, achievements, etc. for the employee files. Monitor to ensure that the machines are running according to determined processes. Carry out technical troubleshooting and problem solving in product assembly operation. Monitor and control material usage based on production requirements. Product Assembly Line Leader Audit product assembly production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to product assembly production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	 Prepare incident report and investigate all accidents related to plastics sealing & welding production operation. Document performance, discipline, counselling, achievements, etc. for the employee files. Monitor to ensure that the machines are running according to determined processes. Carry out technical troubleshooting and problem solving in plastics sealing & welding operation. Monitor and control material usage based on production requirements. Audit plastics sealing & Welding Line Leader Audit plastics sealing & welding production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to plastics sealing & welding production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed.

			Secondary Process - Plastics Sealing &
AREA	Secondary Process - Stamping (Forming)	Secondary Process - Product Assembly	Welding (Heat, Butt Weld, Cementing,
ANEA	Responsibilities May Include	Responsibilities May Include	Ultrasonic Welding)
			Responsibilities May Include
Level 1	Forming Operator	Product Assembly Operator	Plastics Sealing & Welding Operator
	 Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all forming operations. Perform on-line and in-process visual inspection of forming to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject forming a product that is off specifications. Adhere to safety standards. 	 Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all product assembly operations. Perform on-line and in-process visual inspection of product assembly to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operates equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject product assembly product that is off specifications. Adhere to safety standards. 	 Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all plastics sealing & welding operations. Perform on-line and in-process visual inspection of plastics sealing & welding to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject plastics sealing & welding product that are off specifications.
	Perform other related forming tasks, as required.	Perform other related product assembly tasks, as required.	8) Adhere to safety standards.9) Perform other related plastics sealing & welding tasks, as required.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (13 of 16)

AREA	Secondary Process – Labelling	Secondary Process – Winding	Secondary Process – Slitting
ANEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	Production Manager	Production Manager	Production Manager
	Ensure implementation and adherence to	Ensure implementation and adherence to	Ensure implementation and adherence to
	health and safety procedures.	health and safety procedures.	health and safety procedures.
	2) Ensure all products are produced to high quality	2) Ensure all products are produced to high quality	2) Ensure all products are produced to high quality
	standards.	standards.	standards.
	3) Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.	3) Ensure timely delivery of customer orders.
	 Implement and control the production schedule with planner/buyer. 	 Implement and control the production schedule with planner/buyer. 	Implement and control the production schedule with planner/buyer.
	5) Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.	5) Review and adjust the schedule in conjunction with customer demands.
	6) Manage human and material resources to meet production goals.	6) Manage human and material resources to meet production goals.	6) Manage human and material resources to meet production goals.
	7) Responsible for all preventative maintenance and repair of equipment.	7) Responsible for all preventative maintenance and repair of equipment.	7) Responsible for all preventative maintenance and repair of equipment.
	8) Provide input to management on capital expenditure requirements.	8) Provide input to management on capital expenditure requirements.	8) Provide input to management on capital expenditure requirements.
	Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.	Determine equipment use, modification and procurement.
	10) Maintain and/or implement (ISO) standard operating production procedures.	10) Maintain and/or implement (ISO) standard operating production procedures.	10) Maintain and/or implement (ISO) standard operating production procedures.
	11) Conduct monthly safety meeting, with safety team and production personnel.	11) Conduct monthly safety meeting, with safety team and production personnel.	11) Conduct monthly safety meeting, with safety team and production personnel.
	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.	12) Monitor and set product quality standards.
	13) Implement and enforce quality control and	13) Implement and enforce quality control and	13) Implement and enforce quality control and
	tracking programs to meet quality objectives.	tracking programs to meet quality objectives.	tracking programs to meet quality objectives.
	14) Analyse production and quality control to detect	14) Analyse production and quality control to detect	14) Analyse production and quality control to detect
	and correct problems.	and correct problems.	and correct problems.
	15) Determine and implement improvements to	15) Determine and implement improvements to	15) Determine and implement improvements to
	production processes.	production processes.	production processes.
	16) Maintain daily and production efficiency reports.	16) Maintain daily and production efficiency reports.	16) Maintain daily and production efficiency reports.

AREA	Secondary Process – Labelling	Secondary Process – Winding	Secondary Process – Slitting
AKEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.).	organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.).	 17) Monitor and review the performance of staff and organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 19) Ensure efficient collaboration and co-ordination between all departments.
Level 4	Production Engineer	Production Engineer	Production Engineer
	 Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. Develop manufacturing processes by studying product requirements; researching, designing, modifying, testing and manufacturing methods and equipment; conferring with equipment 	 and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. 2) Develop manufacturing processes by studying product requirements; researching, designing, modifying, testing and manufacturing methods and equipment; conferring with equipment 	 and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. 2) Develop manufacturing processes by studying product requirements; researching, designing, modifying, testing and manufacturing methods and equipment; conferring with equipment
	vendors. 3) Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout.	vendors. 3) Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout.	vendors. 3) Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout.
	4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes.	4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes.	4) Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes.
	5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements.	5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements.	5) Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements.
	 Prepare a product and process reports by collecting, analysing, and summarizing information and trends. 	 Prepare a product and process reports by collecting, analysing, and summarizing information and trends. 	 Prepare a product and process reports by collecting, analysing, and summarizing information and trends.
	7) Provide manufacturing engineering information by answering questions and requests.	7) Provide manufacturing engineering information by answering questions and requests.	7) Provide manufacturing engineering information by answering questions and requests.

AREA	Secondary Process – Labelling	Secondary Process – Winding	Secondary Process – Slitting
AKEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	complying with government regulations.	 8) Maintain product and company reputation by complying with government regulations. 9) Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. 	 8) Maintain product and company reputation by complying with government regulations. 9) Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service.
Level 3	Labelling Supervisor	Winding Supervisor	Slitting Supervisor
		provide feedback to human resources regarding staff issues.Monitor and maintain production schedule for	provide feedback to human resources regarding staff issues.Monitor and maintain production schedule for
	labelling department. 3) Coordinate availability of equipment so that production staff can do their job efficiently.	winding department. 3) Coordinate availability of equipment so that production staff can do their job efficiently.	slitting department. 3) Coordinate availability of equipment so that production staff can do their job efficiently.
	Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure	4) Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure	Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure
	5) Utilize available personnel to meet the needs of the production schedule		
	6) To complete daily production reports and tally sheets and maintain weekly time reports.	To complete daily production reports and tally sheets and maintain weekly time reports.	6) To complete daily production reports and tally sheets and maintain weekly time reports.
	7) To comply with and enforce company rules of conduct and safety.	 To comply with and enforce company rules of conduct and safety. 	7) To comply with and enforce company rules of conduct and safety.
		Communicate with other supervisors and departments.	Communicate with other supervisors and departments.
	•	Prepare daily attendance reports and production reports.	Prepare daily attendance reports and production reports.
	Prepare incident reports and investigate all accidents related to labelling production operation.	 Prepare incident reports and investigate all accidents related to winding production operation. 	10) Prepare incident reports and investigate all accidents related to slitting production operation.
	11) Document performance, discipline, counselling, achievements, etc. for the employee files.	11) Document performance, discipline, counselling, achievements, etc. for the employee files.	11) Document performance, discipline, counselling, achievements, etc. for the employee files.
	12) Monitor to ensure that the machines are running according to determined processes.	 Monitor to ensure that the machines are running according to determined processes. 	12) Monitor to ensure that the machines are running according to determined processes.

AREA	Secondary Process – Labelling	Secondary Process – Winding	Secondary Process – Slitting
ANLA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 2	 Carry out technical troubleshooting and problem solving in labelling operation. Monitor and control material usage based on production requirements. Labelling Line Leader Audit labelling production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to labelling production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and 	 Carry out technical troubleshooting and problem solving in winding operation. Monitor and control material usage based on production requirements. Winding Line Leader Audit winding production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to winding production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and 	 Carry out technical troubleshooting and problem solving in slitting operation. Monitor and control material usage based on production requirements. Slitting Line Leader Audit slitting production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to slitting production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and
	 authorize work schedules for payroll purposes. 7) Identify and address safety issues in a timely manner. 8) Lead shift meetings and communicate information to employees. 9) Communicate with other supervisors and departments to share information. 10) Other duties may be assigned as needed. 	 authorize work schedules for payroll purposes. 7) Identify and address safety issues in a timely manner. 8) Lead shift meetings and communicate information to employees. 9) Communicate with other supervisors and departments to share information. 10) Other duties may be assigned as needed. 	 authorize work schedules for payroll purposes. 7) Identify and address safety issues in a timely manner. 8) Lead shift meetings and communicate information to employees. 9) Communicate with other supervisors and departments to share information. 10) Other duties may be assigned as needed.
Level 1	Labelling Operator	Winding Operator	Slitting Operator
	 Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all labelling operations. Performs on-line and in-process visual inspection of labelling to ensure it meets specifications per work order and procedure instructions. 	 Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all winding operations. Performs on-line and in-process visual inspection of winding to ensure it meets specifications per work order and procedure instructions. 	 Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all slitting operations. Performs on-line and in-process visual inspection of slitting to ensure it meets specifications per work order and procedure instructions.

AREA	Secondary Process – Labelling	Secondary Process – Winding	Secondary Process – Slitting
AKEA	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	 Assists Team Leader and Technicians with product and/or machine change-overs. Operates equipment above reasonable expectancy levels. Ensures product assembled meets quality standards. Rejects labelling product that are off specifications. Adheres to safety standards. 	 Assists Team Leader and Technicians with product and/or machine change-overs. Operates equipment above reasonable expectancy levels. Ensures product assembled meets quality standards. Rejects winding product that is off specifications. Adheres to safety standards. 	 Assists Team Leader and Technicians with product and/or machine change-overs. Operates equipment above reasonable expectancy levels. Ensures product assembled meets quality standards. Rejects slitting product that is off specifications. Adheres to safety standards. Performs other related slitting tasks, as
	9) Performs other related labelling tasks, as required.	Performs other related winding tasks, as required.	required.

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (14 of 16)

AREA	Secondary Process – Embossing Responsibilities May Include	Secondary Process - Pipe Welding & Jointing (Pipe Product Assembly & Pipe Ultrasonic Welding) Responsibilities May Include	Secondary Process - Pipe Welding & Jointing (Pipe Jointing - Solvent Cementing, Socket Fusion, Electro Fusion, Butt Fusion) Responsibilities May Include
Level 8	NA NA	NA	
			NA NA
Level 7	NA NA	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	 Production Manager Ensure implementation and adherence to health and safety procedures. Ensure all products are produced to high quality standards. Ensure timely delivery of customer orders. Implement and control the production schedule with planner/buyer. Review and adjust the schedule in conjunction with customer demands. Manage human and material resources to meet production goals. Responsible for all preventative maintenance and repair of equipment. Provide input to management on capital expenditure requirements. Determine equipment use, modification and procurement. Maintain and/or implement (ISO) standard operating production procedures. Conduct monthly safety meeting, with safety team and production personnel. Monitor and set product quality standards. Implement and enforce quality control and tracking programs to meet quality objectives. Analyse production and quality control to detect and correct problems. 	standards. 3) Ensure timely delivery of customer orders. 4) Implement and control the production schedule with planner/buyer. 5) Review and adjust the schedule in conjunction with customer demands. 6) Manage human and material resources to meet production goals. 7) Responsible for all preventative maintenance and repair of equipment. 8) Provide input to management on capital expenditure requirements. 9) Determine equipment use, modification and procurement. 10) Maintain and/or implement (ISO) standard operating production procedures. 11) Conduct monthly safety meeting, with safety team and production personnel. 12) Monitor and set product quality standards. 13) Implement and enforce quality control and tracking programs to meet quality objectives.	standards. 3) Ensure timely delivery of customer orders. 4) Implement and control the production schedule with planner/buyer. 5) Review and adjust the schedule in conjunction with customer demands. 6) Manage human and material resources to meet production goals. 7) Responsible for all preventative maintenance and repair of equipment. 8) Provide input to management on capital expenditure requirements. 9) Determine equipment use, modification and procurement. 10) Maintain and/or implement (ISO) standard operating production procedures. 11) Conduct monthly safety meeting, with safety team and production personnel. 12) Monitor and set product quality standards. 13) Implement and enforce quality control and tracking programs to meet quality objectives.

		Secondary Process - Pipe Welding & Jointing	Secondary Process - Pipe Welding & Jointing
AREA	Secondary Process – Embossing	(Pipe Product Assembly & Pipe Ultrasonic	(Pipe Jointing - Solvent Cementing, Socket
ANEA	Responsibilities May Include	Welding)	Fusion, Electro Fusion, Butt Fusion)
		Responsibilities May Include	Responsibilities May Include
	15) Determine and implement improvements to	15) Determine and implement improvements to	15) Determine and implement improvements to
	production processes.	production processes.	production processes.
	16) Maintain daily and production efficiency reports.		
			17) Monitor and review the performance of staff and
	organise necessary interventions for	organise necessary interventions for	organise necessary interventions for
	improvement.	improvement.	improvement.
	18) Implement cost control programs (scrap	18) Implement cost control programs (scrap	18) Implement cost control programs (scrap
	reduction, higher output etc.).	reduction, higher output etc.).	reduction, higher output etc.).
	19) Ensure efficient collaboration and co-ordination	19) Ensure efficient collaboration and co-ordination	19) Ensure efficient collaboration and co-ordination
1 1 4	between all departments.	between all departments.	between all departments.
Level 4	Production Engineer	Production Engineer	Production Engineer
	1) Evaluate manufacturing processes by designing		
	and conducting research programs; applying knowledge of product design, fabrication,	and conducting research programs; applying knowledge of product design, fabrication,	and conducting research programs; applying knowledge of product design, fabrication,
	assembly, tooling, and materials; conferring	assembly, tooling, and materials; conferring	assembly, tooling, and materials; conferring
	with equipment vendors; soliciting observations	with equipment vendors; soliciting observations	with equipment vendors; soliciting observations
	from operators.	from operators.	from operators.
	•	 Develop manufacturing processes by studying 	Develop manufacturing processes by studying
	product requirements; researching, designing,	product requirements; researching, designing,	product requirements; researching, designing,
	modifying, testing and manufacturing methods	modifying, testing and manufacturing methods	modifying, testing and manufacturing methods
	and equipment; conferring with equipment	and equipment; conferring with equipment	and equipment; conferring with equipment
	vendors.	vendors.	vendors.
		3) Improve manufacturing efficiency by analysing	3) Improve manufacturing efficiency by analysing
	and planning work flow, space requirements,	and planning work flow, space requirements,	and planning work flow, space requirements,
	and equipment layout.	and equipment layout.	and equipment layout.
	4) Assure product and process quality by	4) Assure product and process quality by	4) Assure product and process quality by
	designing testing methods; testing finished-	designing testing methods; testing finished-	designing testing methods; testing finished-
	product and process capabilities; establishing	product and process capabilities; establishing	product and process capabilities; establishing
	standards; confirming manufacturing	standards; confirming manufacturing	standards; confirming manufacturing
	processes.	processes.	processes.
		5) Provide manufacturing decision-making	5) Provide manufacturing decision-making
	information by calculating production, labour,	information by calculating production, labour,	information by calculating production, labour,
	and material costs; reviewing production	and material costs; reviewing production	and material costs; reviewing production
	schedules; estimating future requirements.	schedules; estimating future requirements.	schedules; estimating future requirements.

		Secondary Process - Pipe Welding & Jointing	Secondary Process - Pipe Welding & Jointing
AREA	Secondary Process – Embossing	(Pipe Product Assembly & Pipe Ultrasonic	(Pipe Jointing - Solvent Cementing, Socket
7111271	Responsibilities May Include	Welding)	Fusion, Electro Fusion, Butt Fusion)
		Responsibilities May Include	Responsibilities May Include
	6) Prepare a product and process reports by	6) Prepare a product and process reports by	6) Prepare a product and process reports by
	collecting, analysing, and summarizing	collecting, analysing, and summarizing	collecting, analysing, and summarizing
	information and trends.	information and trends.	information and trends.
	7) Provide manufacturing engineering information		7) Provide manufacturing engineering information by answering questions and requests.
	by answering questions and requests. 8) Maintain product and company reputation by	by answering questions and requests. 8) Maintain product and company reputation by	8) Maintain product and company reputation by
	complying with government regulations.	complying with government regulations.	complying with government regulations.
	Keep equipment operational by coordinating	9) Keep equipment operational by coordinating	Keep equipment operational by coordinating
	maintenance and repair services; following	maintenance and repair services; following	maintenance and repair services; following
	manufacturer's instructions and established	manufacturer's instructions and established	manufacturer's instructions and established
	procedures; requesting special service.	procedures; requesting special service.	procedures; requesting special service.
Level 3	Embossing Supervisor	Pipe Welding & Jointing Supervisor Pipe	Jointing Project Supervisor
	1) Supervise, train, review, promote, discipline and		
	provide feedback to human resources regarding	provide feedback to human resources regarding	handling activities.
	staff issues.	staff issues.	2) Maintain standards of quality for pipe welding &
	2) Monitor and maintain production schedule for	2) Monitor and maintain production schedule for	jointing activity to meet customer and internal
	embossing department.	pipe welding & jointing department.	specifications.
	3) Coordinate availability of equipment so that	3) Coordinate availability of equipment so that	Coordinate tools, equipment and machinery maintenance requirements.
	production staff can do their job efficiently.	production staff can do their job efficiently.	Handle and coordinate employee complaints,
	 Ensure preventative maintenance carried out and ensure repairs are done in an accurate and 	4) Ensure preventative maintenance carried out and ensure repairs are done in an accurate and	suggestions, questions, and conflicts in
	timely manner according to company	timely manner according to company	accordance with the guidelines established in
	maintenance procedure	maintenance procedure	accordance with Company policy/procedure.
	5) Utilize available personnel to meet the needs of	•	
	the production schedule	the production schedule	employee activities
	6) Complete daily production reports and tally	6) Complete daily production reports and tally	Administer plant rules and procedures
	sheets and maintain weekly time reports.	sheets and maintain weekly time reports.	7) Recommend employees and candidates for
	7) Comply with and enforce company rules of	7) Comply with and enforce company rules of	hire, promotion, demotion, transfer, disciplinary
	conduct and safety.	conduct and safety.	action and/or termination.
	8) Communicate with other supervisors and	o, communicate man care capernoons and	Prepare staff scheduling and controlling staff
	departments.	departments.	overtime in conjunction with the plant
	Prepare daily attendance reports and	Prepare daily attendance reports and	production needs.
	production reports.	production reports.	

AREA	Secondary Process – Embossing Responsibilities May Include	Secondary Process - Pipe Welding & Jointing (Pipe Product Assembly & Pipe Ultrasonic Welding) Responsibilities May Include	Secondary Process - Pipe Welding & Jointing (Pipe Jointing - Solvent Cementing, Socket Fusion, Electro Fusion, Butt Fusion) Responsibilities May Include
	 Prepare incident reports and investigate all accidents related to embossing production operation. Document performance, discipline, counselling, achievements, etc. for the employee files. Monitor to ensure that the machines are running according to determined processes. Carry out technical troubleshooting and problem solving in embossing operation. Monitor and control material usage based on production requirements. 	 Prepare incident report and investigate all accidents related to pipe welding & jointing production operation. Document performance, discipline, counselling, achievements, etc. for the employee files. Monitor to ensure that the machines are running according to determined processes. Carry out technical troubleshooting and problem solving in pipe welding & jointing operation. Monitor and control material usage based on production requirements. 	 Maintain safe working conditions throughout the plant by taking corrective action on unsafe conditions or acts. Assist in the review of labour and manufacturing costs related to pipe welding & jointing operation. Coordinate the implementation of any approved process or procedure changes. Keep current on technical developments and changes in order to instruct and train employees.
Level 2	 Embossing Line Leader Audit embossing production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to embossing production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	 Pipe Welding & Jointing Line Leader Audit pipe welding & jointing production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to pipe welding & jointing production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	 Machine Operator Prepare production activity for pipe welding & jointing including set up and start up moulding machines, read blueprints, and check products with callipers, optical comparators, and other testing methods and devices. Ensure machines, auxiliary equipment and connected automated systems for pipe welding & jointing are set to regulation parameters, meet quality standards and all production goals. Provide feedback on machine design and assist tool and die makers to dial in each mould for optimal cycle time and quality. Monitor and troubleshoot pipe welding & jointing processing problems, perform preventive maintenance tasks, and document process changes. Understand the importance of reducing and reusing material scrap to protect environment and save costs.

AREA	Secondary Process – Embossing Responsibilities May Include	Secondary Process - Pipe Welding & Jointing (Pipe Product Assembly & Pipe Ultrasonic Welding) Responsibilities May Include	Secondary Process - Pipe Welding & Jointing (Pipe Jointing - Solvent Cementing, Socket Fusion, Electro Fusion, Butt Fusion) Responsibilities May Include
Level 1	 Embossing Operator Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all embossing operations. Perform on-line and in-process visual inspection of embossing to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject embossing product that is off specifications. Adhere to safety standards. Perform other related embossing tasks, as required. 	 Pipe welding & jointing Operator Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all pipe welding & jointing operations. Perform on-line and in-process visual inspection of pipe welding & jointing to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject pipe welding & jointing product that are off specifications. Adhere to safety standards. Perform other related pipe welding & jointing tasks, as required. 	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (15 of 16)

AREA	Product Packaging (Cartoning, Bag Packaging, Palletising, Labelling, Strapping, Bundling, Coiling) Responsibilities May Include NA	Customer Technical Support Responsibilities May Include <u>NA</u>	Compliance Management Responsibilities May Include <u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	 Production Manager Ensure implementation and adherence to health and safety procedures. Ensure all products are produced to high quality standards. Ensure timely delivery of customer orders. Implement and control the production schedule with planner/buyer. Review and adjust the schedule in conjunction with customer demands. Manage human and material resources to meet production goals. Responsible for all preventative maintenance and repair of equipment. Provide input to management on capital expenditure requirements. Determine equipment use, modification and procurement. Maintain and/or implement (ISO) standard operating production procedures. Conduct monthly safety meeting, with safety team and production personnel. Monitor and set product quality standards. Implement and enforce quality control and tracking programs to meet quality objectives. Analyse production and quality control to detect and correct problems. 	 Customer Technical Support Manager Lead, manage, and further develop a best-inclass, customer-centric Technical Support team. Create and drive best practice solutions and methodologies for Technical Support team to exceed customer expectations. Develop planning to increase Technical Support team efficiency Develop and track support metrics such as SLA, First Response Time, Time to Resolution, and Customer Satisfaction. Deliver regular reports that provide qualitative and quantitative descriptions of the company technical support performance. Monitor support ticket queue with an emphasis on meeting targeted metrics and managing escalations to resolution. Manage workflows and schedules of direct reports and ensure adequate coverage in a 24x7 customer operating environment. Develop Technical Support team's capability to identify root causes and implement corrective actions to build long term customer loyalty. Advocate for company customers internally and work closely with cross-functional teams to define ways to continually add value to the customer experience. 	specifications to determine standards that meet quality and reliability expectancy of finished products. 4) Revise and update the quality control manual to incorporate statistical control programs. 5) Work closely with vendors, customers, quality representatives, and company personnel to maximize product reliability and minimize costs. 6) Develop and maintain a supplier quality index, utilizing statistical control programs, to assure that only high-quality vendors are retained. 7) Prepare for and represent the company during all audits. 8) Coordinate and approve all sample submissions of new products and engineering changes.

	Product Packaging		
AREA	(Cartoning, Bag Packaging, Palletising,	Customer Technical Support	Compliance Management
AKEA	Labelling, Strapping, Bundling, Coiling)	Responsibilities May Include	Responsibilities May Include
	Responsibilities May Include		
	 15) Determine and implement improvements to production processes. 16) Maintain daily and production efficiency reports. 17) Monitor and review the performance of staff and organise necessary interventions for improvement. 18) Implement cost control programs (scrap reduction, higher output etc.). 19) Ensure efficient collaboration and co-ordination between all departments. 		11) Supervise quality control team leads and workers to ensure high productivity and product integrity throughout the production cycle.12) Provide support and expertise to quality control teams.
Level 4	Production Engineer	Customer Technical Support Executive	Quality Assurance Assistant Manager
	 Evaluate manufacturing processes by designing and conducting research programs; applying knowledge of product design, fabrication, assembly, tooling, and materials; conferring with equipment vendors; soliciting observations from operators. Develop manufacturing processes by studying product requirements; researching, designing, modifying, testing and manufacturing methods and equipment; conferring with equipment vendors. Improve manufacturing efficiency by analysing and planning work flow, space requirements, and equipment layout. Assure product and process quality by designing testing methods; testing finished-product and process capabilities; establishing standards; confirming manufacturing processes. Provide manufacturing decision-making information by calculating production, labour, and material costs; reviewing production schedules; estimating future requirements. 	 Identify and troubleshoot process, material, or equipment problems. Develop, assemble, procure or modify existing and new tooling, fixtures, and equipment to ensure efficient production methods. Assist the Manufacturing Engineers with revisions and improvements to manufacturing methods and procedures, including writing change orders and deviations. Complete time studies to quantify processing times and identify areas for process improvements. Assist with hands on training of manufacturing employees on new products, tooling, equipment and process revisions. Schedule, complete, and document routine maintenance on applicable manufacturing and test equipment. Read schematics, assembly drawings, data sheets, and process sheets to perform testing, build fixtures, checkout and troubleshoot equipment. 	 Responsible for quality assurance for plastics production involving all products and processes. Implements the quality management strategy and plans, including resources, systems, timescales, financials, to support, contribute to, and integrate within the organisation's annual business plan and long-term strategy. Promote quality achievement and performance improvement throughout the organisation. Set quality assurance compliance objectives and ensuring that targets are achieved. Ensure compliance requirements with national and international standards and legislation are met. Define quality procedures in conjunction with operations and production. Determine relevant quality-related training needs. Collate and analyse performance data and charts against defined parameters. Ensure tests and procedures are properly understood, carried out and evaluated and that

Product Packaging			
	Customer Technical Support	Compliance Management	
	• •	Responsibilities May Include	
	Nesponsibilities may include	Nesponsibilities iviay include	
	O) Applied in fail an application to the block of the	and the first of the control of the	
		product off specification are investigated (if necessary).	
		10) Work with customers' auditors and ensures the	
	•	execution of corrective action and compliance	
by answering questions and requests.	results/reports with assistance from	with customers' specifications.	
8) Maintain product and company reputation by	manufacturing engineering, utilizing various	11) Monitor performance through gathering relevant	
complying with government regulations.	types of electro-mechanical equipment.	data and producing statistical reports.	
9) Keep equipment operational by coordinating	10) Promote and support lean manufacturing and	12) Monitor data from measurement devices and	
		initiates corrective action based on data	
		analysis leading cross-functional improvement	
procedures; requesting special service.	, , , , , , , , , , , , , , , , , , , ,	teams. 13) Perform related audit related to production	
Draduct postering Comprises		operation.	
		Quality Control Supervisor	
		Oversee and verify testing results for plastics	
		product based on determining specification and compliance requirements.	
		Review current QC procedures, testing	
	,	methods and outcomes to identify overall	
		process efficiency and areas of improvement to	
	customers.	augment proper adherence to SQF, GMP &	
	4) Field incoming technical service questions from	HACCP food safety practices.	
and ensure repairs are done in an accurate and	customers and utilize troubleshooting problem	3) Audit the procedures of QC Technicians and	
timely manner according to company	solving techniques to promptly resolve	train employees to ensure quality parameters	
maintenance procedure	problems with products or systems regarding	are met.	
	product issues.	4) Assist with plant regulatory, customer, and	
		third-party audits by giving tours, explaining	
		plant programs, and reviewing documents with	
		auditors.	
	, , ,	5) Develop and maintains professional working	
	·	relationships with all internal and external	
·		parties and leverages network to compile research data for various projects and studies.	
иерантень.	and parts/service policies and procedures.	research data for various projects and studies.	
	 by answering questions and requests. 8) Maintain product and company reputation by complying with government regulations. 9) Keep equipment operational by coordinating maintenance and repair services; following manufacturer's instructions and established procedures; requesting special service. Product packaging Supervisor 1) Supervise, train, review, promote, discipline and provide feedback to human resources regarding staff issues. 2) Monitor and maintain production schedule for the product packaging department. 3) Coordinate availability of equipment so that production staff can do their job efficiently. 4) Ensure preventative maintenance carried out and ensure repairs are done in an accurate and timely manner according to company maintenance procedure 5) Utilize available personnel to meet the needs of the production schedule 	Customer Technical Support Responsibilities May Include	

	Product Packaging		
AREA	(Cartoning, Bag Packaging, Palletising,	Customer Technical Support	Compliance Management
AREA	Labelling, Strapping, Bundling, Coiling)	Responsibilities May Include	Responsibilities May Include
	Responsibilities May Include		
	 Prepare daily attendance reports and production reports. Prepare incident reports and investigate all accidents related to the product packaging production operation. Document performance, discipline, counselling, achievements, etc. for the employee files. Monitor to ensure that the machines are running according to determined processes. Carry out technical troubleshooting and problem solving in product packaging operation. Monitor and control material usage based on production requirements. 	 8) Schedule and assign work; oversee employee productivity and quality; maintain time and attendance records. 9) Administer company rules, regulations and policies. 10) Work with subordinates to create individual performance expectations. 11) Provide ongoing feedback regarding progress toward established goals and track progress; 12) Provide employee coaching and training. 	 6) Investigate issues related to customer complaints and resolves all related issues. 7) Prepare various summaries and trend reporting with all associated analyses, as needed. 8) Assist with the development of standard operating procedures.
Level 2	 Product packaging Line Leader Audit product packaging production activities and ensure all procedures are followed. Enforce company policies and safety regulations. Assign duties to product packaging production operator to meet production requirements. Ensure that employees receive appropriate training. Maintain production records as required. Maintain accurate attendance information and authorize work schedules for payroll purposes. Identify and address safety issues in a timely manner. Lead shift meetings and communicate information to employees. Communicate with other supervisors and departments to share information. Other duties may be assigned as needed. 	<u>NA</u>	 Quality Control Inspector Perform final inspection by following documented work instructions. Perform visual inspection of optical parts. Perform dimensional measurements with manual/hand gauges (callipers, micrometres, etc.). Identify and report systematic and preventable non-conformance occurrences. Reject defective product and document through the Company reporting process Work with production to actively and urgently find continuous improvement opportunities.

AREA	Product Packaging (Cartoning, Bag Packaging, Palletising, Labelling, Strapping, Bundling, Coiling) Responsibilities May Include	Customer Technical Support Responsibilities May Include	Compliance Management Responsibilities May Include
Level 1	 Product packaging Operator Perform all processes within quality specifications while visually monitoring the machine/equipment used to ensure proper function. Ability to rotate through the assembly line, performing all product packaging operations. Perform on-line and in-process visual inspection of product packaging to ensure it meets specifications per work order and procedure instructions. Assist Team Leader and Technicians with product and/or machine change-overs. Operate equipment above reasonable expectancy levels. Ensure product assembled meets quality standards. Reject product packaging product that is off specifications. Adhere to safety standards. Perform other related product packaging tasks, as required. 	<u>NA</u>	<u>NA</u>

Table 4.3: List of Responsibilities for Group 222 according to NOSS Levelling (16 of 16)

	Advanced Plastics Engineering - Laminated	Advanced Plastics Engineering - Printed	Advanced Plastics Engineering - Additive
AREA	Plastics Electronics	Plastics Electronics	Manufacturing (3D Printing)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 8	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 7	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 6	<u>NA</u>	<u>NA</u>	<u>NA</u>
Level 5	 Laminated Plastics Electronics Engineer Adhere to occupational safety and health procedure Provide space, construction and constraint requirements to all related engineering and design groups Develop or coordinate the completion of all necessary models / drawings for tooling construction for moulded parts of various materials and methods. Develop or coordinate the completion of all structural arrangements, construction details and lamination schedules for each FRP part. Perform all necessary calculations for each product. Coordinate with the Core Engineering group all development engineering aspects of electrical systems, mechanical systems, and component development. Provide information to a BOM Technician for lamination, structure, hardware and other developmental details. Develop or coordinate the development drawings and specifications for materials and component parts. Review and approve all documentation prior to release to ensure appropriate engineering 	Printed Plastics Electronics Engineer 1) Adhere to occupational safety and health procedure 2) Verify recipe & product design 3) Verify production planning 4) Verify quality management implementation 5) Verify production rectification 6) Evaluate the overall production resource planning 7) Prepare overall department compliance requirement 8) Prepare department operation and capital expenditure 9) Carry out department budget control.	 3D Printing Engineer Plan daily production runs for printers Analyse production area of improvements Provide input for automation to enable scaling of the service Clean and sort 3D printed parts Perform finishing processes including polishing, dyeing, air sand blasting and etc. Conduct daily manual checks of our customer's 3D renderings Establish and maintain relationship with the customers Adhere to occupational safety and health procedure Evaluate the overall production resource planning Prepare overall department compliance requirement Prepare department operation and capital expenditure Carry out department budget control.

	Advanced Plastics Engineering - Laminated	Advanced Plastics Engineering - Printed	Advanced Plastics Engineering - Additive
AREA	Plastics Electronics	Plastics Electronics	Manufacturing (3D Printing)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
	10) Develop test specifications for use by the		
	Applications Engineering group.		
Level 4	 Laminated Plastics Electronics Assistant Engineer 1) Troubleshoot machines and machine tooling in the assigned assembly cell and generally support the equipment in that cell to maximize machine uptime 2) Update machine programs when needed due to product revision updates 3) Update work instructions in coordination with engineers 4) Coordination of field service visits for machines when needed 5) Write & monitor process change requests, in coordination with the process engineers 6) Work on and update the status of the actions to resolve issues within the department. 7) Identify opportunities for process improvements and work with the engineers to evaluate and implement improvements 	 5) Coordinate production rectification 6) Prepare overall production resource planning 7) Evaluate compliance requirement implementation 8) Prepare production requisition. 	3D Printing Assistant Engineer 1) Adhere to occupational safety and health procedure 2) Prepare recipe & product design 3) Prepare production planning 4) Implement quality management 5) Coordinate production rectification 6) Prepare overall production resource planning 7) Evaluate compliance requirement implementation 8) Prepare production requisition.
Level 3	Laminated Plastics Electronics Supervisor 1) Adhere to occupational safety and health procedure 2) Monitor production and quality performance 3) Perform machine troubleshooting 4) Troubleshoot product quality issue 5) Prepare and analyst production report 6) Coordinate resource requirement	Printed Plastics Electronics Supervisor 1) Adhere to occupational safety and health procedure 2) Monitor production and quality performance 3) Perform machine troubleshooting 4) Troubleshoot product quality issue 5) Prepare and analyst production report 6) Coordinate resource requirement	 3D Printing Supervisor 1) Adhere to occupational safety and health procedure 2) Monitor production and quality performance 3) Perform machine troubleshooting 4) Troubleshoot product quality issue 5) Prepare and analyst production report 6) Coordinate resource requirement 7) Liaise with product management team on product development

	Advanced Plastics Engineering - Laminated	Advanced Plastics Engineering - Printed	Advanced Plastics Engineering - Additive
AREA	Plastics Electronics	Plastics Electronics	Manufacturing (3D Printing)
	Responsibilities May Include	Responsibilities May Include	Responsibilities May Include
Level 2	 Responsibilities May Include Laminated Plastics Electronics Technician Measure work piece dimensions, using various measuring instruments to determine accuracy of machine operations. Review work orders to determine set up procedure, machining sequence, and dimensions of finished work piece. Clean and store rollers, quads and pans used in the production process, loads appropriate paper on paper stand. Mix ink and coatings to specifications on job order. Monitor operation of unit and production details such as pressures, temperatures, roll size, job specifications, and oven settings, etc. Observe and listens to operating machines or equipment to diagnose machine malfunction 	Printed Plastics Electronics Technician 1) Carry out machine operation 2) Inform machine breakdown 3) Review work orders to determine set up procedure, machining sequence, and dimensions of finished work piece. 4) Update production report/checklist. 5) Adhere to occupational safety and health	 Responsibilities May Include 3D Printing Technician 1) Evaluate customers' design to ensure they are compatible with 3D printing 2) Provide input on ways to streamline the printing process, performing printer finishing tasks. 3) Prepare 3D models for printing. 4) Conduct regular and preventative maintenance on the factory's 3D printers and other equipment. 5) Perform work in a safe manner and adhere to safety programs, processes, and procedures. 6) Contribute to the improvement of internal automation tools, software, and factory processes. 7) Work to continuously guarantee and improve customer satisfaction.
	 and determine need for adjusting or repair. 7) Verify materials are accurate regarding colour, size, thickness and quantity, etc., to meet customer specification. 8) Adjust controls to regulate speed, temperature, and pressure of laminating rollers. 9) Perform minor equipment and tool maintenance. 10) Inspect finished product per company guidelines to insure quality. 		
Level 1	<u>NA</u>	<u>NA</u>	<u>NA</u>

4.4 MAPPING OS vs AVAILABLE NOSS

Table 4.4: OS vs Existing NOSS (1 of 9)

Section	(C) Manufacturing						
Division	(22) Manufacture of Rubber and Plastics Products						
Group		(222) Manufacture of Plastics Products					
Job Area	Plastics Product Development Plastics Blending & Mixing Plastics Product Production Op						
8	Not Available	Not Available	Not Available				
7	Not Available	Not Available	Not Available				
6	Not Available	Not Available	Not Available				
5	Research & Development Engineer*	No Level	Production Manager				
4	Research & Development Assistant Engineer*	No Level	Production Engineer				
3	Research & Development Technician	Blending & Mixing Supervisor	Production Supervisor				
2	No Level	Blending & Mixing Operator	Line Leader				
1	No Level	No Level	Production Operator				

Table 4.4: OS vs Existing NOSS (2 of 9)

Section	(C) Manufacturing							
Division	(22) Manufacture of Rubber and Plastics Products							
Group	(222) Manufacture of Plastics Products							
Job Area	Primary Process - Injection Moulding Mould Setting (Double Injection, Gas Injection, Heat & Cold Treatment, Insert Moulding, Foam)	Primary Process - Injection Moulding Machine Operation (Double Injection, Gas Injection, Heat & Cold Treatment, Insert Moulding, Foam)	Primary Process - Blow Moulding Mould Setting (Extrusion, Injection)	Primary Process - Blow Moulding	Primary Process - Extrusion (Cast Film)	Primary Process - Extrusion (Blown Film)		
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available		
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available		
6	Injection Moulding Specialist	Injection Moulding Specialist	Blow Moulding Specialist	Blow Moulding Specialist	Not Available	Not Available		
5	MC-100-5:2012 Plastic Production Technology	MC-100-5:2012 Plastic Production Technology	Blow Moulding Manager	Blow Moulding Manager	Cast Film Manager	C222-001-5:2017 Plastics Film Extrusion Management		
4	MC-100-4:2012 Plastic Production Technology	MC-100-4:2012 Plastic Production Technology	Blow Moulding Engineer	Blow Moulding Engineer	Cast Film Engineer	C222-001-4:2017 Plastics Film Extrusion Processing and Administration		
3	MC-101-3:2015 Plastic Injection Moulding Operation Start Up Supervision	MC-102-3:2015 Plastic Blow Moulding Operation & Maintenance Supervision	Blow Moulding Supervisor	Blow Moulding Supervisor	Cast Film Supervisor	C222-001-3:2017 Plastics Film Extrusion Process Supervision & Control		
2	MC-101-2:2015 Plastic Injection Moulding Operation Start Up	MC-102-2:2015 Plastic Blow Moulding Operation & Maintenance	Blow Mould Setter	Blow Moulding Machine Technician	Cast Film Technician	C222-001-2:2017 Plastics Film Extrusion Process Operation		
1	No Level	No Level	No Level	No Level	No Level	No Level		

Table 4.4: OS vs Existing NOSS (3 of 9)

Section	(C) Manufacturing						
Division	(22) Manufacture of Rubber and Plastics Products						
Group			(222) Manufacture o	of Plastics Products			
Job Area	Primary Process - Extrusion (Profile) Primary Process - Extrusion (Sheet) Primary Process - Extrusion (Pipe) Primary Process - Extrusion (Compounding) Primary Process - Extrusion (Wire & Cable) Primary Process - Extrusion (Mono Table)						
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
6	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
5	Profile Extrusion Manager	Sheet Extrusion Manager	Pipe Extrusion Manager*	Compounding Manager*	Wire & Cable Extrusion Manager*	Mono Tape/ Yarn Manager	
4	Profile Extrusion Engineer	Sheet Extrusion Engineer	Pipe Extrusion Engineer*	Compounding Engineer*	Wire & Cable Extrusion Engineer*	Mono Tape/ Yarn Engineer	
3	Profile Extrusion Supervisor	Sheet Extrusion Supervisor	Pipe Extrusion Supervisor*	Compounding Supervisor*	Wire & Cable Extrusion Supervisor*	Mono Tape/ Yarn Supervisor	
2	Profile Extrusion Technician	Sheet Extrusion Technician	Pipe Extrusion Technician*	Compounding Technician*	Wire & Cable Extrusion Technician*	Mono Tape/ Yarn Technician	
1	No Level	No Level	No Level	No Level	No Level	No Level	

Table 4.4: OS vs Existing NOSS (4 of 9)

Section	(C) Manufacturing						
Division	(22) Manufacture of Rubber and Plastics Products						
Group		(222) Ma	anufacture of Plastics Products				
Job Area	Primary Process - Extrusion (Lamination & Coating)	Primary Process - Extrusion (Calendaring)	Primary Process - Extrusion (Foam)	Primary Process - Rotational Moulding	Primary Process - Compression Moulding		
8	Not Available	Not Available	Not Available	Not Available	Not Available		
7	Not Available	Not Available	Not Available	Not Available	Not Available		
6	Not Available	Not Available	Not Available	Not Available	Not Available		
5	Lamination& Coating Manager*	Calendaring Extrusion Manager	Foam Extrusion Manager	MC-100-5:2012 Plastic Production Technology	MC-100-5:2012 Plastic Production Technology		
4	Lamination& Coating Engineer*	Calendaring Extrusion Engineer	Foam Extrusion Engineer	MC-100-4:2012 Plastic Production Technology	MC-100-4:2012 Plastic Production Technology		
3	Lamination& Coating Supervisor			Rotational Moulding Supervisor	MC-100-3:2012 Plastic Production Operation		
2	Lamination& Coating Technician	Calendaring Extrusion Technician	Foam Extrusion Technician	Rotational Moulding Technician	No Level		
1	No Level	No Level	No Level	No Level	No Level		

Table 4.4: OS vs Existing NOSS (5 of 9)

Section	(C) Manufacturing						
Division	(22) Manufacture of Rubber and Plastics Products						
Group		(222) Manu	facture of Plastics Products				
Job Area	Primary Process – Thermoforming (Pressure & Vacuum Forming)	Primary Process – Non-Woven	Secondary Process - Printing (Moulding)	Secondary Process - Bag Making			
8	Not Available Not Available		Not Available	Not Available	Not Available		
7	Not Available	Not Available	Not Available	Not Available	Not Available		
6	Not Available Not Available		Not Available	Not Available	Not Available		
5	Thermoforming Manager*	Non-Woven Manager	Production Manager	Production Manager	Production Manager		
4	Thermoforming Engineer*	Non-Woven Engineer	Production Engineer	Production Engineer	Production Engineer		
3	Thermoforming Supervisor* Non-Woven Supervisor		Film Printing Supervisor*	Moulding Printing Supervisor*	Bag Making Supervisor		
2	Thermoforming Technician*	Non-Woven Technician	Film Printing Line Leader*	Moulding Printing Line Leader*	Bag Making Line Leader		
1	No Level	No Level	Film Printing Operator*	Moulding Printing Operator*	Bag Making Operator		

Table 4.4: OS vs Existing NOSS (6 of 9)

Section	(C) Manufacturing						
Division	(22) Manufacture of Rubber and Plastics Products						
Group			(222) Manufacture	of Plastics Products			
Job Area	Secondary Process - Bristling/Tufting						
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
6	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
5	Production Manager	Production Manager	Production Manager	Production Manager	Production Manager	Production Manager	
4	Production Engineer	Production Engineer	Production Engineer	Production Engineer	Production Engineer	Production Engineer	
3	Bristling Supervisor	Spray & Painting Supervisor	Dipping Supervisor	Electro Plating Supervisor	Chroming Supervisor	Laser Marking & Cutting Supervisor	
2	Bristling Technician	Spray & Painting Line Leader	Dipping Line Leader	Electro Plating Line Leader	Chroming Line Leader	Laser Marking & Cutting Line Leader	
1	Bristling Operator	Spray & Painting Operator	Dipping Operator	Electro Plating Operator	Chroming Operator	Laser Marking & Cutting Operator	

Table 4.4: OS vs Existing NOSS (7 of 9)

Section		(C) Manufacturing					
Division		(22) Manufacture of Rubber and Plastics Products					
Group		(2	222) Manufacture of Plasti	cs Products			
Job Area	Secondary Process - Stamping (Decorative Secondary Process - Secondary Process - Sealing & Welding (H				Secondary Process - Plastics Sealing & Welding (Heat, Butt Weld, Cementing, Ultrasonic Welding)		
8	Not Available	Not Available	Not Available	Not Available	Not Available		
7	Not Available	Not Available	Not Available	Not Available	Not Available		
6	Not Available	Not Available	Not Available	Not Available	Not Available		
5	Production Manager	Production Manager	Production Manager	Production Manager	Production Manager		
4	Production Engineer	Production Engineer	Production Engineer	Production Engineer	Production Engineer		
3	Hot Stamping Supervisor	Decorative Stamping Supervisor	Forming Supervisor	Assembly Supervisor	Plastics Sealing & Welding Supervisor		
2	Hot Stamping Line Leader	Decorative Stamping Line Leader	Forming Line Leader	Assembly Line Leader	Plastics Sealing & Welding Line Leader		
1	Hot Stamping Operator	Decorative Stamping Operator	Forming Operator	Assembly Operator	Plastics Sealing & Welding Operator		

Table 4.4: OS vs Existing NOSS (8 of 9)

Section		(C) Manufacturing					
Division		(22) Manufacture of Rubber and Plastics Products					
Group			(222) M	anufacture of Plas	tics Products		
Job Area	Secondary Secondary Process - Pipe Welding & Jointing (Pipe Process - Labelling Winding Slitting Embossing From From From From From From From From				Secondary Process - Pipe Welding & Jointing (Pipe Jointing - Solvent Cementing, Socket Fusion, Electro Fusion, Butt Fusion)		
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
6	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available	
5	Production Manager	Production Manager	Production Manager	Production Manager	Production Manager	Production Manager	
4	Production Engineer	Production Engineer	Production Engineer	Production Engineer	Production Engineer	Production Engineer	
3	Labelling Supervisor	Winding Supervisor	Slitting Supervisor	Embossing Supervisor	Pipe Assembly Supervisor	Pipe Jointing Project Supervisor	
2	Labelling Line Leader	Winding Line Leader	Slitting Line Leader	Embossing Line Leader	Pipe Assembly Line Leader	Machine Operator	
1	Labelling Operator	Winding Operator	Slitting Operator	Embossing Operator	Pipe Assembly Operator	No Level	

Table 4.4: OS vs Existing NOSS (9 of 9)

Section	(C) Manufacturing					
Division		(22) Manufacture of Rubber and Plastics Products				
Group			(222) Manufacti	ure of Plastics Products		
Job Area	Product Packaging (Cartoning, Bag Packaging, Palletising, Labelling, Strapping, Bundling, Coiling)	Customer Technical Support	Compliance Management	Advanced Plastics Engineering - Laminated Plastics Electronics	Advanced Plastics Engineering - Printed Plastics Electronics	Advanced Plastics Engineering - Additive Manufacturing (3D Printing)
8	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available
7	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available
6	Not Available	Not Available	Not Available	Laminated Plastics Electronics Specialist	Printed Plastics Electronics Specialist	3D Printing Specialist
5	Production Manager	Customer Technical Manager	Quality Assurance Manager	Laminated Plastics Electronics Engineer*	Printed Plastics Electronics Engineer*	3D Printing Engineer*
4	Production Engineer	Customer Technical Executive	Quality Assurance Assistant Manager	Laminated Plastics Electronics Assistant Engineer*	Printed Plastics Electronics Assistant Engineer*	3D Printing Assistant Engineer*
3	Packaging Supervisor	Customer Technical Supervisor	Quality Control Supervisor	Laminated Plastics Electronics Supervisor*	Printed Plastics Electronics Supervisor*	3D Printing Supervisor*
2	Packaging Line Leader	No Level	Quality Control Inspector	Laminated Plastics Electronics Technician*	Printed Plastics Electronics Technician*	3D Printing Technician*
1	Packaging Operator	No Level	No Level	No Level	No Level	No Level

4.5 Occupational Description (OD)

Occupational of Job Description is a broad, general, and written statement of a specific job, based on the findings of a job analysis. It generally includes duties, purpose, responsibilities, scope, and working conditions of a job along with the job title, and the name or designation of the person to whom the employee reports. The Occupational Description provided in Annex 3 are the job titles that have been identified as critical or hard-to-fill job as suggested by industry representatives from the focus group.

4.6 Skills in Demand

This section elaborates on the survey findings regarding jobs and skills in demand.

i. Jobs in Demand

The jobs in demand as stated below were obtained from discussion in development workshops.

Table 4.5: Jobs in Demand

No.	Category of Workers	Feedback from respondent	Area of improvement
1.	Low Skilled Workers (Elementary workers)	 The majority are foreign workers Difficult to recruit local workers Support on the business ramp-up (to support production demands) 	 Discipline issues Communication skills Able to read and write Able to interpret instructions and product specification document Adapt to automation skills set.
2.	Semi-skilled Workers (Technician, Machine Setter and Line Leader)	 Leader to sustain the team to produce the KPI Working on a shift pattern Specific knowledge, skills needed 	 Communication skills Able to interpret instructions and product specification (i.e. drawing) Skills in utilising the basic computer function of various systems used in the production line such as real time monitoring, automation systems etc. Adapt to automation skills set Skills in critical processes

No.	Category of Workers	Feedback from respondent	Area of improvement
3.	Skilled Workers (Managers, Engineers, and Specialist)	 High in Demand To fulfil Key Result Areas (KRA) To ensure the daily operation runs smoothly Engineers with experience in various product and plastics production process are usually in more demand Working environment (foreign workers) 	 Technical skills in operating and handling equipment Possesses knowledge of current technology Team work, leadership skills and communication skills Analytical skills and creative thinking

ii. Skills Gaps

In addition to category of workers in demand as highlighted above, the Plastics Industry is in demand of workers who demonstrate the skills below:

Table 4.6: Skills Gaps

No.	Job Area	Feedback from respondent	Area of improvement		
1.	 Mould machine operation Basic machine maintenance 				
	Technical Skills in Engineering and Manufacturing from Technician level till Engineer	 Inability to adapt to new technology Outdated and insufficient equipment and machinery 	 Training content that focusing in machine operation and maintenance Review of syllabus at training centres or universities A joint venture with industry to provide facilities 		
2.	Communication (Eng	lish Language and Bahasa Melayu	literacy for foreign worker)		
	Overall for all job areas from technician level till management level	Inability to comprehend basic work instructions	Workplace communication upskilling		
3.	Troubleshooting and	Problem-solving skills			
	Overall for all job areas for Technician levels and above	 Insufficient years of working experience Limited knowledge and experience dampen the problems solving skill 	 Focusing training in problem solving and personal development More approaches using Problem Based Learning in training syllabus 		

No.	Job Area	Feedback from respondent	Area of improvement		
4.	Basic problem solving and escalation of issues to superior				
	Overall for all job areas starting from the Technician level	 Lackadaisical attitude towards work Lack of team work and unclear channel of communication 	 Focusing training in problem solving and personal development More approaches using Problem Based Learning in training syllabus 		
5.	Technical skills in en	gineering			
	From Technician level till Engineer	 Inability to adapt to new technology Outdated and insufficient equipment and machinery 	 Advanced technical training Revision of training contents Industry collaboration to provide experience and technical know-how 		
6.	Computer literacy				
	From Technician level till Engineer	Incompetency in performing work that requires computerised system	Training in basic computer function at the workplace		

iii. Emerging Skills

The following are emerging skills as highlighted by the industry:

Table 4.7: Emerging Skills

EMERGING SKILLS	JOB AREAS/ JOB TITLES	REASON OF REQUIRED EMERGING SKILLS
IR 4.0 related skills- Interpretation of data, utilisation of automation systems which include the	Engineering	 Enhancing productivity by cost reduction and efficiency improvement Minimising human error
ability to configure, utilise, debug, maintain the system	Process Engineering	

4.7 Chapter Conclusion

Based on the discussions with panel members during the development workshops and survey findings, the OS of the industry is produced in this chapter. The OS would provide information about the competency or job areas applicable to the industry, and the skill level of the different job titles, according to the MOSQF Level Descriptors, and the available career paths.

The industry represents one of the most innovative sectors in the economy, which combines all of the key future technologies including electronics, robotics, materials and software integration and thus a key player in the next industrial revolution – Industry 4.0. The total number of job area identified is 46 with 210 job titles. A total of 94 job titles identified as relevant to Industry 4.0.

The jobs and skills in demand, and the specific steps proposed to be taken by various parties to bridge the skills gaps are elaborated so that the parties concerned could take the necessary steps to overcome such challenges.

CHAPTER 5:

DISCUSSION, RECOMMENDATION AND CONCLUSION

5.1 Discussion

The global industry structure is undergoing unprecedented changes powered by rapid technological innovations and trade liberalisation policies. Both of this global force has intensified competition for local players in the plastics industry. To ensure that the local industry enhances its global competitiveness, local firm must move up the innovation value chain at a much faster pace than other global and regional players by empowering human capital.

Based on the findings obtained throughout the Occupational Analysis on the industry, 46 job areas have been identified and confirmed to be in tandem with MSIC. The job titles identified require a holistic view in the development of standard, skills training and also certification for recognition. If the competency requirements documented in NOSS format, the personnel in these areas will obtain a more structured skills training and will also enable personnel who are experienced and skilled to be certified.

5.2 Recommendation

It is hoped that the result of this OF will be used as reference to fulfil the future plans of developing skilled personnel and certifying Malaysians in this sector towards improving the quality of the local sector and thus spurring Malaysia's global competitiveness.

There are several options when addressing or mitigating workforce demand and supply. It may include establishing and maintaining partnerships with other agencies or departments, or educational institutions to increase external talent pools and also through the training of existing staff in line with new skills requirements.

Based on the above comments, specific recommendations are listed below:

i) To continue and streamline efforts in NOSS development for areas under the sector in line with the findings of this analysis. This includes the development of the NOSS of the sectors and sub-sectors that are in demand and have not been developed.

- ii) To encourage apprenticeship training (National Dual Training System –NDTS) for the related sub sector and job area.
- iii) Promote certification of existing and experienced personnel in the sector through Recognition of Prior Achievement (*Pengiktirafan Pencapaian Terdahulu PPT*).

5.3 Conclusion

The conclusion is based on the specified objectives of the OF as elaborated below:

5.3.1 Objective 1: Occupational Structure

As a result of the Plastics Industry OF conducted together with expert panel members from various organisations, a total of 46 job areas and 210 job titles have been identified.

By planning and conducting the training and certification of this sector's personnel in the near future, it is hoped that there will be a steady flow of local skilled and certified workers.

The total number of job titles related to IR 4.0 is 94 job titles. These job titles are only involving Level 4 and above. These groups of personnel are expected to be competent in the age of Industry 4.0. They must possess the pre-requisite such as the ability to process and analyse data obtained from machines, understanding machine to machine communication, IT security & data protection, understanding visual data output & making decisions, statistical knowledge, interdisciplinary & generic knowledge about technology, and specialized knowledge about manufacturing activities and processes.

The Malaysian plastics industry is a well-established industry with a strong performance record and is an important contributor to high skilled and high-income employment. The objective of identifying the critical job title is fulfilled as follows: -

- i) Assess the current and future skills requirements of the Malaysian Plastics Industry;
- ii) Identifying current training practice for the skilled workforce in plastics industry;
- iii) Analysing skills requirement based on government initiatives;

iv) Listing out job titles that require attention in terms of skills standard and curriculum development for the purpose of training and workers competency recognition.

The panel of the Focus Group Discussion members has reviewed the list and specified the critical job titles as in the below table.

Table 5.1: List of Critical Job Titles

No.	Critical Job Title	Group/Area	Level
1	Pipe Extrusion Technician	222/Primary Process - Extrusion (Pipe)	2
2	Pipe Extrusion Supervisor	222/Primary Process - Extrusion (Pipe)	3
3	Pipe Extrusion Engineer	222/Primary Process - Extrusion (Pipe)	4
4	Pipe Extrusion Manager	222/Primary Process - Extrusion (Pipe)	5
5	Compounding Technician	222/Primary Process - Extrusion (Compounding)	2
6	Compounding Supervisor	222/Primary Process - Extrusion (Compounding	3
7	Compounding Engineer	222/Primary Process - Extrusion (Compounding	4
8	Compounding Manager	222/Primary Process - Extrusion (Compounding	5
9	Wire & Cable Extrusion Technician	222/Primary Process - Extrusion (Wire & Cable)	2
10	Wire & Cable Extrusion Supervisor	222/Primary Process - Extrusion (Wire & Cable)	3
11	Wire & Cable Extrusion Engineer	222/Primary Process - Extrusion (Wire & Cable)	4
12	Wire & Cable Extrusion Manager	222/Primary Process - Extrusion (Wire & Cable)	5
13	Lamination& Coating Technician	222/Primary Process - Extrusion (Lamination & Coating)	2
14	Lamination& Coating Supervisor	222/Primary Process - Extrusion (Lamination & Coating)	3
15	Lamination& Coating Engineer	222/Primary Process - Extrusion (Lamination & Coating)	4
16	Lamination& Coating Manager	222/Primary Process - Extrusion (Lamination & Coating)	5
17	Thermoforming Technician	222/ Primary Process - Thermoforming (Pressure Forming)	2
18	Thermoforming Supervisor	222/ Primary Process - Thermoforming (Pressure Forming)	3

No.	Critical Job Title	Group/Area	Level
19	Thermoforming Engineer	222/ Primary Process - Thermoforming (Pressure Forming)	4
20	Thermoforming Manager	222/ Primary Process - Thermoforming (Pressure Forming)	5
21	Film Printing Operator	222/ Secondary Process - Printing (Film Printing)	1
22	Film Printing Line Leader	222/ Secondary Process - Printing (Film Printing)	2
23	Film Printing Supervisor	222/ Secondary Process - Printing (Film Printing)	3
24	Moulding Printing Operator	222/ Secondary Process - Printing (Moulding)	1
25	Moulding Printing Line Leader	222/ Secondary Process - Printing (Moulding)	2
26	Moulding Printing Supervisor	222/ Secondary Process - Printing (Moulding)	3
27	Laminated Plastics Electronics Technician	222/ Advanced Plastics Engineering - Laminated Plastics Electronics	2
28	Laminated Plastics Electronics Supervisor	222/ Advanced Plastics Engineering - Laminated Plastics Electronics	3
29	Laminated Plastics Electronics Assistant Engineer	222/ Advanced Plastics Engineering - Laminated Plastics Electronics	4
30	Laminated Plastics Electronics Engineer	222/ Advanced Plastics Engineering - Laminated Plastics Electronics	5
31	Printed Plastics Electronics Technician	222/ Advanced Plastics Engineering - Printed Plastics Electronics	2
32	Printed Plastics Electronics Supervisor	222/ Advanced Plastics Engineering - Printed Plastics Electronics	3
33	Printed Plastics Electronics Assistant Engineer	222/ Advanced Plastics Engineering - Printed Plastics Electronics	4
34	Printed Plastics Electronics Engineer	222/ Advanced Plastics Engineering - Printed Plastics Electronics	5
35	3D Printing Technician	222/ Advanced Plastics Engineering - Additive Manufacturing (3D Printing)	2
36	3D Printing Supervisor	222/ Advanced Plastics Engineering - Additive Manufacturing (3D Printing)	3
37	3D Printing Assistant Engineer	222/ Advanced Plastics Engineering - Additive Manufacturing (3D Printing)	4

No.	Critical Job Title	Group/Area	Level
38	3D Printing Engineer	222/ Advanced Plastics Engineering - Additive Manufacturing (3D Printing)	5

Based on the industry feedback, the NOSS for OPP Film Level 2 & 3 (NOSS Code: PG-090-2:2010 & PG-090-3:2010) are no longer relevant to the industry as the industry has adopted plastics extrusion technology in production method. The development committee has suggested that the NOSS to be phased out.

5.3.2 Objective 2: Occupational Descriptions

The Occupational Descriptions for all the different job titles were obtained during the workshops. These Occupational Descriptions will also serve as reference of job scope and the required competencies for NOSS development.

5.3.3 Objective 3: Skills in Demand

Based on the discussion and industry input findings, the skills in demand that need to be emphasized for the worker in this area are as follows:

- Communication skills
- Product knowledge
- Customer service skills
- General attitude towards work (commitment, resourcefulness, teamwork, etc.)
- Diagnostic skills
- Troubleshooting / problem solving skills
- Strong technical aptitude / manual dexterity
- · Competent in using computerised / other mechanical devices
- English language competency

Troubleshooting/ problem solving skills, Strong technical aptitude/ manual dexterity, and Product knowledge is the top 3 skills in high demand by the industry. The skills above are encouraged to be included in the training curriculum according to the respective areas.

Several essential steps need to be undertaken jointly by stakeholders from industry, training/ academic institutions and the relevant accreditation authorities to ensure that the critical occupation needs of industry are addressed.

The broad direction for achieving this:

- i) Identify and assess the qualifications, National Occupational Skills Standard (NOSS), and competencies associated with the identified critical job titles.
- ii) Align and evaluate the existing training curriculum and training packages.
- iii) Coordination among stakeholder to
 - Revise or develop required curriculum and training packages
 - Expand or create new apprenticeships/ internships / attachment schemes
 - Joint technology and knowledge transfer between instructor / training entities with industry experts

The result of this OF research and development work will be able to be used as a reference as how to fulfil the future plans of developing skilled personnel and certifying Malaysians in the Plastics Industry towards enhancing services provided by the sector players.

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ANNEX 1 : LIST OF CONTRIBUTORS

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4	Sujata Albert	Secretariat, MPMA

ANNEX 2: MOSQF LEVEL DESCRIPTORS

MALAYSIAN OCCUPATIONAL SKILLS QUALIFICATION FRAMEWORK (MOSQF) LEVEL DESCRIPTOR

Level	Level Description
8	Achievement at this level reflects the ability to develop an original understanding and extend a sub-area of knowledge or professional practice. It reflects the ability to address problematic situations that involve many complexes, interacting factors through initiating, designing and undertaking research, development or strategic activities. It involves the exercise of broad autonomy, judgement and leadership in sharing responsibility for the development of a field of work or knowledge, or for creating substantial professional or organisational change. It also reflects a critical understanding of relevant theoretical and methodological perspectives and how they affect the field of knowledge or work.
7	Achievement at this level reflects the ability to reformulate and use relevant understanding, methodologies and approaches to address problematic situations that involve many interacting factors. It includes taking responsibility for planning and developing courses of action that initiate or underpin substantial change or development, as well as exercising broad autonomy and judgment. It also reflects an understanding of theoretical and relevant methodological perspectives, and how they affect their sub-area of study or work.
6	Achievement at this level reflects the ability to refine and use relevant understanding, methods and skills to address complex problems that have limited definition. It includes taking responsibility for planning and developing courses of action that are able to underpin substantial change or development, as well as exercising broad autonomy and judgment. It also reflects an understanding of different perspectives, approaches of schools of thought and the theories that underpin them.
5	Achievement at this level reflects the ability to identify and use relevant understanding, methods and skills to address broadly-defined, complex problems. It includes taking responsibility for planning and developing courses of action as well as exercising autonomy and judgment within broad parameters. It also reflects an understanding of different perspectives, approaches or schools of thought and the reasoning behind them.
4	Achievement at this level reflects the ability to identify and use relevant understanding, methods and skills to address problems that are well defined but complex and non-routine. It includes taking responsibility for overall courses of action as well as exercising autonomy and judgement within fairly broad parameters. It also reflects under-standing of different perspective or approaches within a sub-area of study or work.
3	Achievement at this level reflects the ability to identify and use relevant understanding, methods and skills to complete task and address problems that are well defined with a measure of complexity. It includes taking responsibility for initiating and completing tasks and procedures as well as exercising autonomy and judgments within limited parameter. It also reflects an awareness of different perspectives or approaches within a sub-area of study or work.

Level	Level Description	
2	Achievement at this level reflects the ability to select and use relevant knowledge, ideas, skills and procedures to complete well-defined tasks and address straightforward problem. It includes taking responsibility for completing tasks and procedures, and exercising autonomy and judgment subject to overall direction or guidance.	
1	Achievement at this level reflects the ability to use relevant knowledge, skills and procedures to complete routine and predictable tasks that include responsibility for completing tasks and procedures subject to direction or guidance.	

ANNEX 3: OCCUPATIONAL DESCRIPTIONS (OD)

SECTION : (C) MANUFACTURING

DIVISION : (22) MANUFACTURE OF RUBBER AND PLASTICS PRODUCTS

GROUP : (222) MANUFACTURE OF PLASTICS PRODUCTS

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Pipe Extrusion Technician is responsible to assist supervisors in train the operator, preparing the delivery list, coordinate daily job allocation and compile a daily production report/ checklist according to company SOP.

Knowledge:

- · Instruction and working procedure
- · Company safety, rules & regulations
- · Company policies
- Product specification
- Department objective
- Production operation
- Machine routine maintenance
- Safety, health and environment

Skills:

- Monitor production operation
- Assist in machine troubleshooting
- Troubleshoot product quality issue
- Inform machine breakdown
- Compile production report
- Adhere to occupational safety and health procedure

- · Ability to have reporting skills
- · Ability to work in a team
- Punctuality
- Have a good communication skill
- Responsive and proactive
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Adhere to hygiene practices
- Ensure disposal of production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Pipe Extrusion Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- Instruction and working procedure
- · Company safety, rules & regulations
- Company policies
- Product specification
- · Department objective
- Supervisory skills
- Supervisor function
- Production operation
- Machine routine maintenance
- Safety, health and environment

Skills:

- Monitor production operation and quality performance
- Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement
- Adhere to occupational safety and health procedure

- · Ability to have reporting skills
- · Ability to work in a team
- Punctuality
- Have a good communication skill
- · Responsive and proactive
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Adhere to hygiene practices
- Ensure disposal of production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Pipe Extrusion Engineer is responsible for the utilisation of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation, coordinate the training and development of the entire manufacturing staff.

Knowledge:

- Instruction and working procedure
- · Company safety, rules & regulations
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence.
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Prepare production planning
- Implement quality management
- Coordinate production rectification
- Prepare overall production resource planning
- Evaluate compliance requirement implementation
- Prepare production requisition.

- Ability to have reporting skills
- Ability to work in a team
- Have a good communication skill
- Ability to have leadership skills
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Adhere to hygiene practices
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Pipe Extrusion Manager is responsible for the utilization of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation and coordinates the training and development of the entire manufacturing staff.

Knowledge:

- · Instruction and working procedure
- · Company safety, rules & regulations
- Production management
- · Financial management
- Human resources management
- · Compliance management
- · Quality management
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence.
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Verify production planning
- Verify quality management implementation
- Verify production rectification
- Evaluate the overall production resource planning
- Prepare overall department compliance requirement
- Prepare department operation and capital expenditure budget.
- Carry out department budget control.

- Ability to have reporting skills
- Have a good communication skill
- · Ability to have leadership skills
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Adhere to hygiene practices
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Compounding Technician is responsible to measure/weigh raw materials, operate mixing machinery, check mixing consistency, carry out compound sampling and adhere to safety, health and environmental rules and regulations.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- · Company policies
- Product specification
- · Department objective
- Production operation
- Machine housekeeping
- Safety, health and environment

Skills:

- Measure/ weigh raw materials.
- Operate mixing machinery.
- Check mixing consistency.
- Carry out compound sampling.
- Record mixing activities.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Punctuality
- Responsive and proactive
- Ability to work in a team
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Compounding Supervisor is responsible to supervise compounding machinery and compound sampling activities, assess raw materials measurement, verify compound mixing consistency and adhere to safety, health and environmental rules and regulations.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Company policies
- Product specification
- Departmental objective
- Supervisory skills
- Production operation
- Machine routine maintenance
- Safety, health and environment

Skills:

- Supervise compounding machinery.
- Assess raw materials measurement.
- Verify compound mixing consistency.
- Supervise compound sampling activities.
- Verify compounding activity record.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Punctuality
- Responsive and proactive
- Ability to work in a team
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Compounding Engineer is responsible to implement departmental Standard Operation Procedures (SOP), monitor mixing processes, participates in resin formulation reviews and assists in identifying and solving issues or problems with equipment.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Implement departmental SOP.
- Monitor mixing processes.
- Participates in resin formulation reviews.
- Assist in identifying and solving issues or problems with equipment.
- Troubleshoots system failure.
- Coordinates maintenance activities.
- Assist in preparing technical training schedules.
- · Assist in preparing training materials.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Compounding Manager is responsible to monitor Standard Operation Procedures (SOP) implementation, evaluate mixing process and in resin formulation reviews, provide a solution on mixing process and carry out quality improvement.

Knowledge:

- · Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Financial management
- Human resources management
- Compliance management
- · Quality management
- Budget preparation
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Monitor SOP implementation.
- Evaluate the mixing process.
- Evaluate in resin formulation reviews.
- Provide solution on mixing process.
- Carry out quality improvement.
- Coordinate quality audit.
- Monitor inventory stock levels.
- Coordinate training activities.
- Prepare production planning.
- Propose mixing process improvement.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Wire & Cable Extrusion Technician is responsible to prepare material, carry out machine operation, carry routine machine maintenance, carry out visual checking according to production SOP.

Knowledge:

- · Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- · Department objective
- Production operation
- Machine housekeeping

Skills:

- · Adhere to occupational safety and health procedure
- Carry out machine operation
- Inform machine breakdown
- Update production report/checklist

- · Ability to have reporting skills
- Have a good communication skill
- · Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Wire & Cable Extrusion Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- · Instruction and working procedure
- · Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- · Department objective
- · Supervisory skills
- Machine routine maintenance
- Production operation

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement

- Ability to have reporting skills
- Have a good communication skill
- · Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Wire & Cable Extrusion Engineer is responsible for start-up and shut down of machines, coordinate tools and machine requirements, observe continuous operation of automatic machines, to ensure all safety protection and ensure troubleshoot and repair defective equipment according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- · Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Prepare wire & cable structure and compound recipe
- Prepare production planning
- Implement quality management
- Coordinate production rectification
- Prepare overall production resource planning
- Evaluate compliance requirement implementation
- Prepare production requisition.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- · Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Wire & Cable Extrusion Manager is responsible for the utilization of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation, coordinate the training and development of the entire manufacturing staff. Manage Product Development Planning.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Financial management
- Human resources management
- Compliance management
- Quality management
- Budget preparation
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Verify W&C structure & compound recipe
- Verify production planning
- Verify quality management implementation
- Verify production rectification
- Evaluate the overall production resource planning
- Prepare overall department compliance requirement
- Prepare department operation and capital expenditure
- Carry out department budget control.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Lamination & Coating Technician is responsible to assist supervisors in train the operator, preparing the delivery list, coordinate daily job allocation and compile a daily production report/checklist according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- · Company policies
- Product specification
- · Department objective
- Production operation
- Machine routine maintenance
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production operation
- · Assist in machine troubleshooting
- Troubleshoot product quality issue
- Inform machine breakdown
- Compile production report

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Lamination & Coating Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- · Instruction and working procedure
- · Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- Department objective
- · Supervisory skills
- Machine routine maintenance
- Production operation
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- · Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Lamination & Coating Engineer is responsible for start-up and shut down of machines, coordinate tools and machine requirements, observe continuous operation of automatic machines, to ensure all safety protection and ensure troubleshoot and repair defective equipment according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Prepare production planning
- Implement quality management
- Coordinate production rectification
- Prepare overall production resource planning
- Evaluate compliance requirement implementation
- Prepare production requisition.

- Ability to have reporting skills
- Have a good communication skill
- Ability to have leadership skills
- · Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Lamination & Coating Manager is responsible for the utilization of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation and coordinates the training and development of the entire manufacturing staff. Manage Product Development Planning.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Financial management
- Human resources management
- Compliance management
- Quality management
- Budget preparation
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Verify production planning
- Verify quality management implementation
- Verify production rectification
- Evaluate the overall production resource planning
- Prepare overall department compliance requirement
- Prepare department operation and capital expenditure
- Carry out department budget control.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Thermoforming Technician is responsible to prepare plastics machine line clearance/condition, check mould condition/clean mould, setup plastics mould/die/tool, plastics operation parameter, perform first buy off, mould unloading process, plastics machine shutdown, maintain machine condition and mould condition.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Company policies
- Product specification
- Department objective
- Production operation
- Machine housekeeping
- Safety, health and environment

Skills:

- Prepare plastics machine line clearance.
- Check mould condition.
- Set-up plastics thermoforming mould.
- Set-up plastics operation parameter.
- Operate plastics thermoforming machine.
- Perform buy off first product against master sample.
- Perform mould unloading process.
- Perform plastics machine shutdown.
- Maintain machine condition.
- Maintain mould condition.
- Complete thermoforming parameter checklist.
- Adhere to safety, health and environmental rules and regulations.

- Punctuality
- Ability to work in a team
- · Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Thermoforming Supervisor is responsible to verify production initial start-up, plastics thermoforming machine setup, maintenance and machine shutdown activities, coordinate measuring equipment calibration, mechanical & electrical equipment/stock and improve production process.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- · Company policies
- Product specification
- Department objective
- Supervisory skills
- Machine routine maintenance
- Production operation
- Safety, health and environment

Skills:

- Check production initial start-up.
- Check plastics thermoforming machine set-up.
- Check plastics thermoforming machine maintenance.
- Check plastics thermoforming machine shutdown activities.
- Coordinate measuring equipment calibration.
- Coordinate mechanical & electrical equipment inventory.
- Coordinate preventive maintenance.
- Coordinate production planning schedule.
- Troubleshoot production process.
- Check thermoforming moulding production related check sheet.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Thermoforming Engineer is responsible to evaluate production equipment, carry out equipment commissioning, improve production efficiency, implement departmental SOP, coordinate preventive maintenance need analysis and schedule, assist in preparing training material, carry out feasibility study and prepare material requisition.

Knowledge:

- Instruction and working procedure
- · Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Evaluate production equipment.
- Carry out equipment commissioning.
- Improve production efficiency.
- Implement departmental standard operation procedures (sop).
- Carry out preventive maintenance need analysis.
- Coordinate preventive maintenance schedule.
- Coordinate machine maintenance standard checklist.
- Assist in preparing technical training schedule.
- · Assist in preparing training material.
- Carry out a feasibility study.
- Prepare material requisition.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Ability to have leadership skills
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Thermoforming Manager is responsible to evaluate production performance, analyse production performance data and information, carry out quality improvement, monitor inventory stock level, coordinate training activities, prepares production planning and staff's performance appraisal.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Financial management
- Human resources management
- Compliance management
- Quality management
- Budget preparation
- Administration operation
- Basic project management
- · Quality, manufacturing and business excellence

Skills:

- Evaluate production performance.
- Analyse production performance data and information.
- Carry out quality improvement.
- Monitor standard operation procedures (sop) implementation.
- Coordinate quality audit.
- Monitor inventory stock level.
- Coordinate training activities.
- Prepare production planning.
- Propose product/process improvement and innovation.
- Prepare staff performance appraisal.
- Adhere to safety, health and environmental rules and regulations.

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 1

RESPONSIBILITIES

The Film Printing Operator is responsible to prepare material, carry out machine operation, carry routine machine maintenance, carry out visual checking according to production SOP.

Knowledge:

- · Instruction and working procedure
- Company safety, rules & regulations
- · Company policies
- Product specification
- Department objective
- Production operation
- Machine housekeeping
- Safety, health and environment

Skills:

- Monitor production operation
- Assist in machine troubleshooting
- Troubleshoot product quality issue
- Inform machine breakdown
- Compile production report
- Adhere to occupational safety and health procedure

- Punctuality
- Ability to work in a team
- Ability to have reporting skills
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Film Printing Line Leader is responsible to assist supervisors in train the operator, preparing the delivery list, coordinate daily job allocation and compile daily production report/checklist according to company SOP.

Knowledge:

- · Company policies
- Product specification
- Department objective
- Production operation
- Machine routine maintenance
- Safety, health and environment
- Instruction and working procedure
- · Company safety, rules & regulations
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production operation
- Assist in machine troubleshooting
- Troubleshoot product quality issue
- Inform machine breakdown
- Compile production report

- Punctuality
- Responsive and proactive
- Ability to work in a team
- Ability to have reporting skills
- Have a good communication skill
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Film Printing Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- Department objective
- Supervisory function
- Production operation
- Machine routine maintenance
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement

- Ability to have reporting skills
- Have a good communication skill
- Ability to have leadership skills
- Ability to work in a team
- Adhere to hygiene practice
- · Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 1

RESPONSIBILITIES

The Moulding Printing Operator is responsible to prepare material, carry out machine operation, carry routine machine maintenance, carry out visual checking according to production SOP.

Knowledge:

- · Instruction and working procedure
- Company safety, rules & regulations
- Company policies
- Product specification
- · Department objective
- Production operation
- Machine housekeeping
- Safety, health and environment

Skills:

- Monitor production operation
- Assist in machine troubleshooting
- Troubleshoot product quality issue
- Inform machine breakdown
- Compile production report
- Adhere to occupational safety and health procedure

- Punctuality
- · Ability to work in a team
- Ability to have reporting skills
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Moulding Printing Line Leader is responsible to assist supervisors in train the operator, preparing the delivery list, coordinate daily job allocation and compile daily production report/checklist according to company SOP.

Knowledge:

- · Company policies
- Product specification
- Department objective
- Production operation
- Machine routine maintenance
- Safety, health and environment
- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production operation
- Assist in machine troubleshooting
- Troubleshoot product quality issue
- Inform machine breakdown
- Compile production report

- Punctuality
- Responsive and proactive
- Ability to work in a team
- Ability to have reporting skills
- Have a good communication skill
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Moulding Printing Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- Department objective
- Supervisory function
- Production operation
- Machine routine maintenance
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement

- Ability to have reporting skills
- Have a good communication skill
- Ability to have leadership skills
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Laminated Plastics Electronics Technician is responsible to prepare material, carry out machine operation, carry routine machine maintenance, carry out visual checking according to production SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- · Company policies
- Product specification
- · Department objective
- Production operation
- Machine housekeeping
- Safety, health and environment

Skills:

- Carry out machine operation
- Inform machine breakdown
- Update production report/checklist
- · Adhere to occupational safety and health procedure

- Punctuality
- Ability to work in a team
- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Laminated Plastics Electronics Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- Department objective
- Supervisory skills
- Machine routine maintenance
- Production operation
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- · Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Laminated Plastics Electronics Engineer is responsible for start-up and shut down of machines, coordinate tools and machine requirements, observe continuous operation of automatic machines, to ensure all safety protection and ensure troubleshoot and repair defective equipment according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- · Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Prepare recipe & product design
- Prepare production planning
- Implement quality management
- Coordinate production rectification
- Prepare overall production resource planning
- Evaluate compliance requirement implementation
- Prepare production requisition.

- · Ability to have reporting skills
- Have a good communication skill
- · Ability to have leadership skills
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Laminated Plastics Electronics Manager is responsible for the utilization of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation and coordinates the training and development of the entire manufacturing staff. Manage Product Development Planning.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Financial management
- Human resources management
- Compliance management
- Quality management
- Budget preparation
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Verify recipe& product design
- Verify production planning
- Verify quality management implementation
- Verify production rectification
- Evaluate the overall production resource planning
- Prepare overall department compliance requirement
- Prepare department operation and capital expenditure
- Carry out department budget control.

- Ability to have reporting skills
- Have a good communication skill
- Ability to have leadership skills
- Ability to work in a team
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The Printed Plastics Electronics Technician is responsible to prepare material, carry out machine operation, carry routine machine maintenance, carry out visual checking according to production SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Company policies
- Product specification
- · Department objective
- Production operation
- Machine housekeeping
- Safety, health and environment

Skills:

- Carry out machine operation
- Inform machine breakdown
- Update production report/checklist
- Adhere to occupational safety and health procedure

- Punctuality
- Ability to work in a team
- · Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The Printed Plastics Electronics Supervisor is responsible to train the subordinates, monitor delivery status, ensure daily job allocation, ensure machine operation, request material, conduct production meeting, monitor and coordinate quality issue with the relevant department / division and prepare a daily production report according to company SOP.

Knowledge:

- Instruction and working procedure
- · Company safety, rules & regulations
- Safety, health and environment
- Company policies
- Product specification
- Department objective
- Supervisory skills
- Machine routine maintenance
- Production operation
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- · Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement

- Ability to have reporting skills
- Have a good communication skill
- Responsive and proactive
- Ability to work in a team
- Punctuality
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The Printed Plastics Electronics Engineer is responsible for start-up and shut down of machines, coordinate tools and machine requirements, observe continuous operation of automatic machines, to ensure all safety protection and ensure troubleshoot and repair defective equipment according to company SOP.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- · Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Prepare recipe & product design
- Prepare production planning
- Implement quality management
- Coordinate production rectification
- Prepare overall production resource planning
- Evaluate compliance requirement implementation
- Prepare production requisition.

- Ability to have reporting skills
- Have a good communication skill
- · Ability to have leadership skills
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The Printed Plastics Electronics Manager is responsible for the utilization of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation and coordinates the training and development of the entire manufacturing staff. Manage Product Development Planning.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- Financial management
- Human resources management
- Compliance management
- Quality management
- Budget preparation
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Verify recipe& product design
- Verify production planning
- Verify quality management implementation
- Verify production rectification
- Evaluate the overall production resource planning
- Prepare overall department compliance requirement
- Prepare department operation and capital expenditure
- Carry out department budget control.

- Ability to have reporting skills
- Have a good communication skill
- Ability to have leadership skills
- Responsive and proactive
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 2

RESPONSIBILITIES

The 3D Printing Technician is responsible to carry out the printing process and offers recommendations on what products a company can produce via a 3D printer. They typically work in manufacturing or production environment. It involves utilising Computer Aided Design (CAD) information for print products in layers.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Computer Aided Design (CAD) software
- Product specification
- Production operation including printing process
- Machine operation

Skills:

- Create the daily schedules for the printers
- Evaluate customers' design to ensure they are compatible with 3D printing
- Providing input on ways to streamline the printing process, performing printer finishing tasks
- Maintaining the overall production environment such as cleaning or repairing the 3D printers
- Liaise with product management team on product development
- Update production report/ checklist
- Adhere to occupational safety and health procedure

- High mechanical aptitude
- Strong attention to detail
- · Possess effective communication skill
- Strong organisational abilities
- Ability to work in a team
- · Ability to have reporting skills
- Responsive and proactive
- Adhere to safety regulations, production quality standard and environmental regulations
- Dispose production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 3

RESPONSIBILITIES

The 3D Printing Supervisor is responsible to oversee and supervise the printing process and offers recommendations on what products a company can produce via a 3D printer. They typically work in manufacturing or production environment. It involves utilising Computer Aided Design (CAD) information for print products in layers.

Knowledge:

- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Computer Aided Design (CAD) software
- Product specification
- Production operation including printing process
- Supervisory skills
- Machine routine maintenance
- Safety, health and environment

Skills:

- Adhere to occupational safety and health procedure
- Monitor production and quality performance
- Perform machine troubleshooting
- Troubleshoot product quality issue
- Prepare and analyst production report
- Coordinate resource requirement
- Liaise with product management team on product development

- Ability to have reporting skills
- High mechanical aptitude
- Strong attention to detail
- Effective communication skill
- Strong organisational abilities
- Ability to work in a team
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure disposal production waste according to waste management procedures

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 4

RESPONSIBILITIES

The 3D Printing Assistant Engineer is responsible for start-up and shut down of machines, coordinate tools and machine requirements, observe continuous operation of automatic machines, to ensure all safety protection and ensure troubleshoot and repair defective equipment according to company SOP.

Knowledge:

- Computer Aided Design (CAD) software
- Instruction and working procedure
- · Company safety, rules & regulations
- Safety, health and environment
- Production management
- Compliance management
- Quality management
- Requisition, documentation and procedure.
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Adhere to occupational safety and health procedure
- Prepare recipe & product design
- Prepare production planning
- Implement quality management
- Coordinate production rectification
- Prepare overall production resource planning
- Evaluate compliance requirement implementation
- Prepare production requisition.

- High mechanical aptitude
- Strong attention to detail
- Effective communication skill
- Strong organisational abilities
- · Ability to have leadership skills
- Responsive and proactive
- · Ability to work in a team
- Adhere to safety regulations, production quality standard and environmental regulations
- Ensure compliance of production operation in accordance with statutory and regulatory requirement

AREA : MANUFACTURE OF PLASTICS PRODUCTS

LEVEL : 5

RESPONSIBILITIES

The 3D Printing Engineer is responsible for the utilization of all available resources, assists in the creation and execution of the business goals of the department, manages the production team, maintaining a safe workplace, provide technical assistance to other functional groups within the organisation, coordinate the training and development of the entire manufacturing staff. Manage Product Development Planning.

Knowledge:

- Computer Aided Design (CAD) software
- Instruction and working procedure
- Company safety, rules & regulations
- Safety, health and environment
- Production management
- · Financial management
- Human resources management
- Compliance management
- · Quality management
- Budget preparation
- Administration operation
- Basic project management
- Quality, manufacturing and business excellence

Skills:

- Plan daily production runs for printers
- Analyse production area of improvements
- Provide input for automation to enable scaling of the service
- Clean and sort 3D printed parts
- Perform finishing processes including polishing, dyeing, air, sand blasting and etc.
- Conduct daily manual checks of our customer's 3D renderings
- Establish and maintain relationship with the customers
- Adhere to occupational safety and health procedure
- Evaluate the overall production resource planning
- Prepare overall department compliance requirement
- Prepare department operation and capital expenditure
- Carry out department budget control.

- High mechanical aptitude
- Strong attention to detail
- Effective communication skill
- Strong organisational abilities

- Strong analytical and problem solving
- Ability to have leadership skills
- Crave being creative, resourceful, proactive and innovative
- Ability to work in a team
- Adhere to hygiene practice
- Strong interpersonal skills with good attention to details
- Adhere to safety regulations, production quality standard and environmental regulations